





## Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4P 4BY

## Raw materials shortage . Power pay . Planning for shop

Sir—There is one aspect of your Survey of Business Opinion on November 6 concerning the chemical industry which is not picked out for special comment. This is the very small number of chemical companies reporting a shortage of production capacity (4 per cent of those reporting) compared with the very large number (64 per cent) reporting a shortage of raw materials. It is a feature of the chemical industry that the end-products of one company become the raw materials of another; indeed, four or five companies can be involved between a basic raw material and the sale of a finished product to a customer outside the industry. There can only be two reasons for the situation reported. Either there is a shortage of indigenous or imported raw materials, resulting in shortages all along the line, or the basic chemicals derived from these raw materials are being exported to the detriment of the home demand. While the former is undoubtedly true in some cases, there is considerable evidence that the latter is happening also. It is a direct result of the artificially low prices for such basic chemicals in the U.K., resulting from the Government's price restraint compared with the prices ruling in the rest of the world.

Companies requiring these basic chemicals are therefore attempting to import them successfully, to impose their own higher prices. If the Government insists on imposing a continuing price restraint on such basic chemicals, it must also place restrictions on their export. The present situation does not help the balance of payments, as it can lead to a loss of exports of far more valuable products. As an example, an export sale to the value of £1,000 of a basic chemical could result in an export loss to the value of £20,000 of finished product. Unless some action is taken quickly, even more than 60 per cent of the chemical companies reporting will be less optimistic when you make your next survey.

D. A. W. Adams, Chairman, Hickson and Welch, Castleford, Yorkshire

## Poor relations in power

Sir—This letter is written as an addendum to the excellent article (November 2) by John Elliott explaining the background to the present dispute in the electricity supply industry. The Electrical Power Engineers' Association (EPEA) represents two classes of engineers. The first is the operational engineers respon-

sible for running the power stations, the construction and maintenance of the distribution systems, and the commercial development of the industry. The second class is the more senior engineers holding management posts such as power station superintendents, Area Board district managers. Although the present dispute does not involve the management section of the EPEA, let no-one imagine (least of all the Government and the Electricity Council) that all is well. The present dispute is only the "tip of the iceberg."

## Hypermarkets and the car

Sir—Peter Riddell in his review (November 2) of Donaldson's report on the impact of the Caerphilly hypermarket is as uncertain as most of us as to the true effects of large scale "out town" shopping on surrounding shopping areas of hypermarkets similar to the Caerphilly store. No doubt all the relevant statistics are in this report, but experience indicates that arguments about about statistics which are usually factual, but more how they are interpreted.

The fact, as pointed out by Peter Riddell that Donaldson's report on the impact of the Caerphilly hypermarket is as uncertain as most of us as to the true effects of large scale "out town" shopping on surrounding shopping areas of hypermarkets similar to the Caerphilly store. No doubt all the relevant statistics are in this report, but experience indicates that arguments about about statistics which are usually factual, but more how they are interpreted.

The need for a new managerial salary structure was recognised by the EPEA in January, 1971, who opened negotiations with the Electricity Council. Now, after waiting patiently for nearly three years, the statement has been made that "the exercise is making slow progress." No doubt, the Council is overjoyed to find they now have the Government's Pay and Prices Policy to shield them.

dependence on the private car leads to demand for roads and car parking facilities which cannot be met. As Sir Hugh Casson once said "it's like feeding the pigs—the more you feed them—the more that come to be fed." Any observer of the American scene will confirm that the only difference between a traffic jam in Detroit and Birmingham is that in Detroit the jam is four or six lanes wide in both directions.

All this is not in itself an argument against hypermarkets in principle but is a very strong argument for ensuring that new shopping is provided where it can be served by public transport as well as the private car. What is required above all is enough to shoppers to enable them to walk to their "food" shops. That might mean smaller scale local shopping developments which will be no bad thing on environmental grounds, but more importantly would remove some of the pressure for everyone to have cars and use them—a situation which would soon become quite intolerable.

The problems of our towns and cities are escalating and the question is not now "can it happen here?"—it is already happening. At the present rate it would have been better in five years as they are now in the U.S.—something I doubt whether even hypermarket operators would find acceptable.

Foreign capital in Peru Sir—An article signed by Jane Monahan and entitled "A New Pragmatism in Peru" appeared in the October 31 edition of the Financial Times.

even begun when the Cerro Corporation announced that they had been cancelled. The Corporation attributed this to certain declarations alleged to have been made by representatives of the Peruvian Government and published in a newspaper in the United States: no such declarations, however, were in fact made and an official denial was issued also.

In reality, the policies of the Peruvian Government in respect of foreign capital investment have not varied. The Government is adhering strictly to the rulings and declarations formulated throughout with the intention of attracting foreign capital, as well as to the guarantees offered in respect of such investment and the requirement that such investment should contribute towards the development of the country.

Strategy for land Sir—With reference to the tax on land sales proposed in the letter of Mr. David Green (October 25) I submit that all its refinements, it could not but tend to reduce the supply of land that otherwise would have been forthcoming on the market.

At the same time, because all open market land would be equally (unattractive to the prospective seller, surely a "black market" would emerge as a result of competition between would-be purchasers.

resulting indeed in "a more effective use of the nation's entire land resources." Commensurately, a tremendous tax burden could be removed from labour and capital.

## Give the devil his due

Sir—Michael Plich (November 2) appears to think that all the problems emerging from a country's pension fund should be utilised for the benefit of the employees. With this I venture to disagree. The profits are mainly derived from the investment of the employees' and employers' contributions. Who then could deny that the employer, which really means the shareholder, should receive his share? Even the devil is entitled to his due.

The benefits provided by a pension fund can be insured on a non-profit basis so that both the employers and employees know the exact cost. Likewise by paying increased premiums which increase the employer's (shareholder) the insurance company at intervals declare bonuses and it is anticipated that the bonuses will exceed the additional cost paid for by the employer.

I suggest that at least the employer should be allowed to receive his share of the bonus. Such share being based on the proportion the employers' contributions bears to the total, utilised so as to reduce the employers' future annual cost. The employees share being utilised to improve the benefits of the pensioners and current members.

Extradition in Ireland Sir—With reference to Mr. Whitelaw's comments at Blackpool last month on the subject of the extradition of those wanted to stand trial for acts of terrorism and violence in Northern Ireland, may we point out that action by the people of Northern Ireland and their Government is now urgently needed, if their protestations of good neighbourliness are to be proven genuine.

on which Mr. Heath was visiting the Republic of Ireland. On that day, in the ancient cathedral city of Armagh, the raiders fired 8 mortar bombs, 7 Russian RPG rockets and some 500 rifle rounds at the police, the Army and civilian workers.

Over 60 warrants for extradition from the Ulster Police are now outstanding in the courts of Southern Ireland, many of them for some time, while every similar warrant from the Eire police has resulted in the Royal Ulster Constabulary handing over the suspect, without undue delay unless the suspect is already serving a prison sentence.

Added value and productivity Sir—I'm sorry if Mr. Douglas Bentley (October 30) misunderstood my article about added value and Stage Three. In case other readers shuddered with First, I am not advocating the widespread introduction of added value based bonus schemes. I agree with him that such schemes should be carefully engineered. Any company considering such schemes would be well advised to consult people with practical experience in their application. My main proposal was simply that, whatever the type of scheme, the Pay Board could use the ratio of added value to employment costs to detect increases in unit costs.

Secondly, I'm well aware that added value is not just less material costs but the Census of Production definition uses more words than the whole of my article. I agree with him that ideally, we would like more comprehensive Census data more quickly, though the service is improving every year. But when labour productivity has slipped to the extent shown in my example, you don't need a micrometer, merely a yardstick. The VAT returns, though crude, could reinforce other company information and Census data. I can't agree with him that shop-floor productivity is what really matters. The Census

figures (and confidentially from companies) show that increase in shop-floor productivity in recent years has been more than offset by increases of administration.

Like most people, I prefer less Government. But, as Mr. Heath discussed the risk of time, that's a state of the world. The report of the Price Commission showed that some large companies observed the letter of the law but not the spirit of the law by fully selecting the two best for each subdivision and using other weaknesses in the code. In future, these fellows, and the innocent must submit to closer scrutiny if businessmen behave like chivalrous schoolboys. Masters will crack down on them. But then, it's their responsibility to make sure that they might rise to the challenge of G. Wood. Sheffield Polytechnic, Halfords House, 16, Fitzalan Square, Sheffield.

## Improve State schools

Sir—In the present debate on private education, abolitionists seem to base all on the fact that everyone entitled to equal opportunity education is in health. It is that we have an excellent National Health Service, I was able to have access to top doctors at the top hospitals, something that I could have paid for. The point, however, surely that public education was not substituted for private, nor did it arise from abolition of private practice. Just happened that the State, such an excellent service that private medicine did not want to exist by the way, who can still have it. The position with education quite different. Parallels totally misleading. We have a State service. The fact is that it is not good enough and will not be improved. Hattersley seems to think, banning private schools. What must do surely is to own education where the State is so good that people will want to use private schools. Is it simply a question of grapes being sour? M. J. Greener, 9 Romilly Park, Romilly, Glamorgan.

## Events

## TV Radio

## To-day

PARLIAMENTARY BUSINESS—House of Commons Debate on the Departmental Committee Report on the adoption of children.

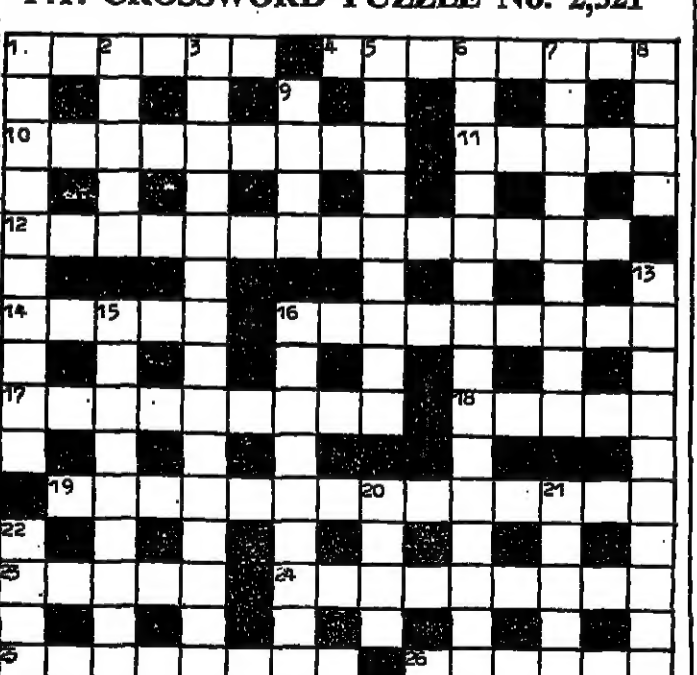
COMPANY MEETINGS—DUNHILL (ALFRED), Quainton, W. 12. (Chairman, Miss M. Dunhill).

KENT (M. P.), Bath, 12. (Chairman, Mr. M. P. Kent).

PARKER TIMBER, 14, Evelyn Street, E.E. 11. (Chairman, Mr. R. W. Parker).

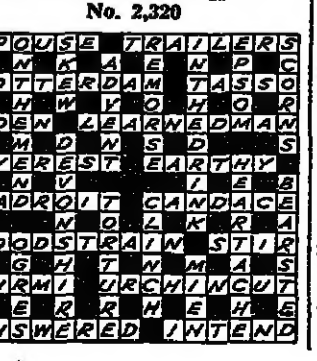
WILKINSON WARRINGTON, Pudsey, 12. (Chairman, Mr. P. D. Marshall).

## F.T. CROSSWORD PUZZLE No. 2,321



- ACROSS
- Exercise Her Majesty must leave—it's her duty (6)
  - More than one airman with foot in pain needs a source of heat (8)
  - Dull, like the unsuccessful team with a player missing (9)
  - Weight one put on—at the seaside? (5)
  - Spillover in the man in the bank (3, 2, 3, 1)
  - Pipes for travellers (5)
  - Give friend a place to eat what is tasty (9)
  - The sources of slick plots? (3, 4)
  - Offered after taking off and now it's finished (5)
  - Something to think about while reading the menu (4, 3, 7)
  - Wave and give credit to the little devil (5)
  - A piece added without anxiety (9)
  - To arrange for wind instrument is easy initially (8)
  - Old Roman bus goes round a rut (6)
- DOWN
- The speed of an organised exploration (10)
  - Caught fish, don't let go (5)
  - Be determined to desire something (3, 4, 4, 4)
  - Collects and puts the parts together (9)
  - Quite near but not yet visible (6, 3, 6)
  - Wherein love lies bleeding? (6, 3)
  - Require a necessity (4) - Network makes me quiet (4) - 9 Jewels for a tarts? They are set in grave places (10)
  - Invoice unpaid and swelling (9)
  - First impressions about the other side of jumpers (9)
  - Put it up to the president (4)
  - Supply of corn for the mill (5)
  - A return call, free of charge (4)

## SOLUTION TO PUZZLE No. 2,320



5.45 News.

6.00 Nationwide.

6.45 The Friday Western: "The Maverick Queen" starring Barbara Stanwyck.

8.15 The Black and White Minstrel Show.

8.00 The Nine O'Clock News.

8.25 Canine.

10.15 The Dimpley Talk-In.

11.00 Late Night News.

11.05 "The Intruders" (feature film made for television).

1.00 a.m. Christian Book Week.

1.00 a.m. The Fab: "The Sands of Time" starring John Gielgud and Michael Winter.

ALL TV Regions as London except at the following times:

12.35 p.m. Channel Line News.

1.00 a.m. News and Weather in French.

12.35 p.m. Channel Line News.

1.00 a.m. News and Weather in French.

BBC 2

11.00 a.m. Play School.

7.05 p.m. Animal Design.

7.30 News Summary.

7.35 Family Fare cooking with bear and cider.

7.45 Heritage, part 2: The Sovereign's Parade.

8.15 The Ninety Programme.

9.00 World Cinema: "The Sea-gull," starring Lyudmila Savelyeva.

10.35 Edition.

11.05 News Extra.

LONDON

9.30 a.m. Schools Programmes.

12.05 p.m. Rainbow.

12.25 a.m. Handful of Songs.

12.40 First Report: News, by-election results, and P.T. index.

1.30 Crown Court.

2.00 General Hospital.

2.30 Good Afternoon!

3.00 The Name of the Game.

4.50 Timeslip.

4.50 Magpie.

6.30 I Dream of Jeannie.

5.50 News from ITN.

RADIO 1

247m.

3.00 Sports Desk.

3.00 Sports Desk.

3.00 Sports Desk.

3.00 Sports Desk.

RADIO 2

1.00m and VHF

1.00m and VHF

1.00m and VHF

1.00m and VHF

RADIO 3

464m, Stereo & VHF

464m, Stereo & VHF

464m, Stereo & VHF

464m, Stereo & VHF

ITV

2.30 a.m. Woman's Hour.

3.00 Friday Matinee: "The Golden Mistress."

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SCOTTISH

2.30 a.m. Scottish Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

3.00 a.m. Scottish Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

SOUTHERN

2.30 a.m. Southern Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

3.00 a.m. Southern Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

TYNE TEES

2.30 a.m. Tyne Tees Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

3.00 a.m. Tyne Tees Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

ULSTER

2.30 a.m. Ulster Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

3.00 a.m. Ulster Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

WESTWARD

2.30 a.m. Westward Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

3.00 a.m. Westward Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

YORKSHIRE

2.30 a.m. Yorkshire Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

3.00 a.m. Yorkshire Television Film: "The Lavender Bush" starring Alan Cumming and Susan Brown.

## It is a 'Kid' nap by DOMINIC WIGAN

THERE IS an exciting race in prospect for the Wills Premier Chase Qualifier (2.55) at Cheltenham today, in which Bruslee, I'm Happy, McKenzie and The Sundance Kid clash.

Bruslee fell in his last two races in the 1972-73 season, but in his only race to date, he came out at the top of the field, winning the Stud Challenge Cup over two miles on this course recently. The runner-up paid a comfortable margin to form when successful at Uttoxeter yesterday.

Even if Balding does not succeed with I'm Happy, the Weyhill trainer's six-year-old Cragford ought to win the Cowley Novices' Hurdle (3.25). This gelding, by Ben Hawke, defeated Irish Scholar by seven lengths here recently, and although his time was slow, he was not ridden out, and I expect him to supplement that success.

Apert from Cheltenham, there is also a good programme at Doncaster this afternoon. It is a Racecourse Club concession day, and it will be interesting to see how the comparative novice Turbulent Eddy fares against Whispering Grace in the November Handicap Hurdle (2.00).

Turbulent Eddy began this season by defeating Racer Jess by two lengths on level terms at Market Rasen in September, and in his only race since he put up a better performance when beating Dukumar at Cheltenham four weeks ago.

Although he is still improving, though, shall be surprised if Turbulent Eddy is able to cope with Whispering Grace, who won in a record time at Ayr recently.

In the final race on the Doncaster card the Tickhill Juvenile Hurdle (3.30) backers are unlikely to find it easy to choose between Alberton and Ashen-dene.

GLC MEETINGS MAY GO ON RADIO

Greater London Council is considering a request for live broadcasts of question time at its meetings. BBC Radio London and London Broadcasting and Capital are also asking to record some of question time and debate.

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## THE 200 LARGEST COMPANIES IN YUGOSLAVIA

"Ekonomika Politika," the business weekly journal of Belgrade, will produce again this year a publication in English: **THE 200 LARGEST** which contains up-to-date lists of the 130 largest manufacturing companies, the 20 largest transport organisations and the 50 largest trading companies. For the majority of companies a detailed account of their activities is given. The publication also includes lists and data concerning the largest banks and insurance organisations. The price is US\$7.00 or £2.90 by surface mail. There is an additional charge for air mail.

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## WORLD TRADE NEWS

### Methodists urged to keep funds in South Africa

FINANCIAL TIMES REPORTER

THE Rev. Derek Farrow, Secretary-General of the Methodist Church Division of Finance recently returned from a three-week visit to South Africa determined to press his Church not to withdraw its investments there as a protest against apartheid. The Methodist Church has £18m. worth of investments, some of it with companies with South African interests.

Mr. Farrow said on his return that he was more convinced than ever that withdrawal of investments from South Africa could only produce great harm to the Coloured and Black African. "Many of them have very tenuous existences anyway and if you were to withdraw investment they would be thrown out of work." Industry was doing more than anything else to break down apartheid, he added, although it was not intentionally doing so. Mr. Farrow said that British companies had done more in South Africa to improve the condition of Black workers than any other group of companies, adding: "I think, on the whole, Britain need not be ashamed."

## THE ITALIAN NUCLEAR SUPPLY PROBLEM

### A tale of three tenders

BY DAVID FISLOCK, SCIENCE EDITOR

"ITALY really is different," said finalising their tenders, have to decide how far ENEL is going to take its decision purely on the basis of power costs—the official line—and what weight might in fact be given to other factors, such as encouragement for Italmimpianti's export activities.

Then comes the question of where to put the station. Prof. Angelini admits that "we are now coming up against very severe difficulties in siting power plants." Only one Italian river, the Po, has a flow great enough to support the cooling water demands of power plants. Hence the Italians—like the British—have tended to look for coastal sites, and here the utility runs into conflict with the tourist industry, popularly held to be Italy's best prospect of becoming an affluent nation. ENEL has just completed an "extremely detailed study of 4,700 miles of coastline, taking account, Prof. Angelini claims, of every commercial and sociological aspect of power station siting that could be encompassed. It plans to publish this study as an environmental "map."

Other nations will surely be intrigued to know what factors have been taken into account. Public resistance is not confined to nuclear stations, but extends to large new plants of every kind. ENEL alone has about a score of projects held up by objections of various kinds—private, local, government, national government, and so on. So far Italy has escaped any severe resistance to its nuclear plans, partly perhaps because they have been in low key for so long. But it is confidently believed that ENEL, only ten years old and hampered through them by a serious cash flow problem, is now about to embark on a big programme of nuclear construction.

Sig. Pietro Bullo, Secretary-General of the Italian Nuclear Energy Forum (FIEN), talks of Italy's need to invest \$36,000m. in reactors and a nuclear fuel industry by 1990, to produce 50,000 MW of new power. He admits frankly that he does not know where such a sum will

come from—that it is formidable even for the giant nationalised companies of Italy to raise. "But Col. Khedafi is our best friend," he says, "I proposed that we make him chairman of Foratom."

#### Opposition

Sig. Bullo is an ebullient lawyer who became involved in the nuclear scene in the 1950s when asked to sort out some of the patent problems of Prof. Enrico Fermi, inventor of the first nuclear core. He expects much more public opposition to nuclear power plants once things begin to happen—probably next year with at least two big orders and two or three stations a year thereafter. But Sig. Bullo cheerfully quotes the British scientist who told a nuclear conference in Geneva two years ago that had there been a "Fiber Valley Authority" at the time, Rome would never have been built at all.

One eventual solution, he thinks, could be floating nuclear stations of the kind proposed by the Westinghouse-Tenneco subsidiary, Off-shore Power Systems. They might be anchored a few miles off-shore in the relatively secluded waters of the Adriatic, away from shipping on the tourist beaches.

But a more immediate problem for Italy's nuclear industry, Sig. Bullo suggests, is the fate of Fiat in the nuclear business. Fiat, the only privately-owned company left in the Italian nuclear industry, is not itself bidding for the next order and, as he says, "must sweat it out until more orders are being placed." It has a Westinghouse licence but since Breda also has such a licence Fiat may be on its own once the current decision has been made. On the other hand, with so much business in prospect the industry may soon need Fiat's help. According to Sig. Giorgio Fogagnolo, managing director of AGIP Nucleare, the ENI-owned nuclear fuel organisation, a dearth of nuclear reactors shortly expected to generate its first power

#### Participation

PEC, however, will also Italy's passport to a genuine participation in the tri-national plans for commercial fast reactors, involving France and Germany. These are the plans promoted by the French and Germans for partnership between Electricité de France, G. many's RWE and ENEL for financing of two 1,000 MW demonstration "power statics" based respectively on French and German fast reactor designs. The French hope to start first of these projects known as Superphenix. In 1975 they will have about a year's experience of 1 reactor shortly expected to generate its first power

#### Competition

Three companies with three different reactors are competing for the fifth station, for a site that also has yet to be decided. Finmeccanica, the State-owned engineering group, is backing a U.S. General Electric boiling water reactor design submitted by Ansaldo, which already has the Caorso contract. Electro-nucleare Italiana, comprising one-third each Fiat, Breda, Termomeccanica, and Franco Tosi, is entering a Westinghouse pressurised water reactor. The third bid is a Canadian Candu heavy water system, entered through Italmimpianti, a plant engineering organisation. The partnership between the Canadian crown company Atomic Energy of Canada and Italmimpianti has already been successful this year in landing the contract for a 600-MW Candu reactor for the second nuclear station in the Argentine.

The salesman's frustrations may be made understandable by recalling that Ansaldo, Breda and Italmimpianti are all parts of the vast State-owned Istituto per la Ricostruzione Industriale (IRI) organisation. Somehow, the three teams, now busy

### British Airways cargo future settled

BY PETER HERING

THE LAST of the major policy decisions affecting the future operating pattern of British Airways will be made known to-day when the airlines Managing Director, Mr. Henry Marking, will announce details for the restructuring of the cargo divisions of the former BEA and BOAC. So far they have continued to operate as separate entities since the merging of the two airlines.

Mr. Marking will thus put an end to the speculation and uncertainty as to the future of the 3,200 management and staff employed on cargo operations which has prevailed since it was known that the airlines were to be merged over a year ago.

The plans provide for the merging into a single operating unit of the separate handling facilities currently operated individually by the European (BEA) and overseas (BOAC) divisions of the new airline and for the setting up of a single management structure for sales, marketing and customer services. The decision to merge the handling facilities means that the former BEA's huge terminal in the cargo village at Heathrow, extending over more than 12 acres and known as Cargo Centre Europe, will be combined under one roof with the former smaller BOAC terminal—BOAC Cargo Centre—located alongside it. This will be achieved by knocking down a brick wall dividing the two, but much more complicated and costly will be the marrying together of the automated installations, which include cart tracks, hoists, pallet stackers, container lifts and other sophisticated hardware, with which each of the buildings is equipped. Much of it will become surplus and will have to be stripped out. Considerable modifications will have to be made to what is left to meet

technical requirements for handling a big increase in cargo traffic which British Airways is planning to attract within the next couple of years. The current throughput of the two terminals averages between 6,000 and 7,000 tons a week, and this is expected to double during the next five years.

A similar merging of handling facilities will be carried out at other British airports—notably Manchester and Glasgow. Since handling at these centres is in the main operated manually, the task will be simpler.

What is expected to cause a good deal of difficulty is the integration of management and staff—particularly at middle management level. At present, each of the divisions has its own separate management answerable to the equivalent of a general manager. There will, therefore, be complete duplication of duties and this will inevitably lead to a deal of jockeying for positions under the new structure. British Airways intends to meet this situation by increasing the manning of the various management functions and where a surplus is thrown up, executives will be re-deployed to fill vacancies in other parts of the airline. The same policy will be followed in tackling the technical and handling staff in the terminals, but in this area the problem is unlikely to prove as difficult as the need for skilled workers is expected to increase to cater for the anticipated upsurge in the volume of traffic.

The airline intends to appoint a "supreme" to be responsible for the new cargo structure and is at present considering a "short list" of executives currently holding senior management posts within the airline from which the appointment will be made. A suggestion that whoever is appointed should have a seat in the Boardroom has been turned down.

British Airways is allowing months for completion of the restructuring of its cargo activities. Immediate priority is to be given to the integration of the terminal handling facilities and to the setting-up of the new management framework.

The plans are the outcome of survey of the cargo operation and management of the two former airlines which has been carried out over the past six months by Study Group 5A under the chairmanship of Stephen Wheatcroft, BA's planning director. The group consisted of eight trade union representatives and an equal number of management representatives from the two former airlines. It was the management planning group's kind to include worker representatives, and the recommendations it put forward were accepted almost in their entirety by the airline's Board.

#### BRITISH EXPORTS

export contracts worth a total of £2m. from Romania and Japan. The company will supply chemical plant to the Romanian State Enterprise for the chemical industry and equipment for a new chemical plant to be built in Japan by the Chiyoda Engineering Company.

● The General Engineering Company (Radcliffe) have concluded a contract with A. Chandris Cables, of Greece, for the supply of machinery for the manufacture of a wide range of electric cables. The value of the contract is approximately £1.7m.

● Dynamic Technology have secured a contract valued at £250,000 with the South African Broadcasting Corporation for the supply of a single wire machine control system.

● Stone Wallwork has signed contracts with V/O Metallurgimport in Moscow valued at £900,000. Included is a contract for the supply of six double HB.2756 Hot Box Core and Mould Blowing Machines with Pattern and Corebox equipment for the manufacture of stainless steel valve castings. The extensive tooling for this contract will be manufactured by J. Harvey (Manchester) and Automotive Patterns (Precision Equipment).

● AtlasAir, one of the largest of the U.K.'s air freight forwarders and consolidators, has opened a branch office in Tokyo to undertake the sales and marketing of its international services for the handling of air exports and imports.

It is the company's first direct sales venture into Japan where its activities have previously been represented by United Air Cargo Consolidators, one of the restricted number of consortia authorised by the Japanese Government to operate in the international air cargo field. The services performed by this company for AtlasAir will continue during the past year AtlasAir has been carrying out an extensive programme of development of its overseas activities, and the establishment of its first sales and services office in Japan is the first step in its plans for further expansion throughout the Far East to keep pace with the steady increase in the growth of air cargo traffic in the area.

It was among the first U.K. air forwarders to introduce consolidation services for British

projects could extend construction times in Italy to as much as 10 or 11 years. Turning to what an Italian translator at the Foratom Congress in October charmingly called the "self fertilising reactor"—in other words a fast breeder reactor—we have more evidence of Italian industrial originality. The Government recently created a separate company to develop and react more advanced types of reactor, such as the fast reactor, under the manufacturing facilities of the rest of the industry. This called ENRAN (Nucleare Italiana Reattori Avanzati), shares which are owned equally by Ansaldo and AGIP Nucleare, making this too a state-owned organisation.

ENRAN's immediate task is construction of a complex experimental fast reactor known as PECO, a sodium-cooled fast fuel irradiation facility, at La Brasiomone just north of Florence. This 130 MW (thermal) reactor, begun in 1973, affords Italian industry a chance of learning the novel and difficult technology of the fast reactor. It will be the reactor designed and constructed entirely by Italian industry.

Commercial vehicle registration statistics also show a drop in Japanese vehicles and a rise in British vehicles between April and September, 26 added.

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# AMERICAN NEWS

## No comfort for Europe in Nixon energy plan

By Guy de Jonquieres

WASHINGTON, Nov. 8.

LATEVER hopes Europe and supply has generally been welcomed, both as a long-awaited step towards coping with oil shortages and as evidence that he has not been entirely paralysed by the Watergate scandals. The measures were generally welcomed by oil industry executives and other businessmen, who have been growing increasingly concerned at the fuel outlook for the coming months.

However, the main criticism of his programme has been that it should have been formulated several months ago and that, in the first instance, it may rely too heavily on voluntary compliance by private citizens and co-operative enforcement by the individual States.

Among the major voluntary measures which the President outlined were: adoption of a 50 m.p.h. maximum speed on highways, lowering of office and home heating thermostats, increased usage of mass transportation and the pooling of private cars.

Beyond this, Mr. Nixon is also pressing for Congressional legislation to impose a tax on "excessive" energy usage, adopt year-round daylight saving time, reduce outdoor illuminated advertising, limit business and school hours and restrict airline and commercial lorry operations. In addition, he is seeking to prevent industrial plants from converting from coal to oil and to relax clean air standards.

He also hinted at the possibility of adopting petrol rationing and a special tax on petrol. The Administration has been reluctant to take either measure, though the immediate establishment of stand-by petrol rationing is widely favoured in Congress.

Mr. Nixon's initiative has received a mixed reception from the individual State Governors.

## Canada to pursue oil pipe plan

By Our Own Correspondent

OTTAWA, Nov. 8.

THE FEDERAL Government would go ahead with its plans to pipe Western Canadian crude oil into Montreal even over the opposition of the Quebec Government, Energy Minister Donald Macdonald announced yesterday.

He said that Quebec-Ottawa negotiations on the extension of the pipeline from Toronto to Montreal had been interrupted by the Quebec election and should now be pushed ahead with dispatch.

He indicated that Ottawa is committed in principle to building the line. The Federal Minister said every effort would be made to make arrangements acceptable to Quebec.

He cautioned opposition leader Robert Stanfield, who raised the issue in the House: "Of course, the ultimate responsibility for security rests with the Government of Canada."

Mr. Stanfield said: "Very clearly, if it is necessary for the security of supply to any part of the eastern Canadian market, then ultimately the government of Canada will have to take the decision."

Meanwhile, in Quebec City, senior officials in the Resources Department of the provincial government, said Mr. Macdonald's statement raised the possibility that the Federal Government was using the current crisis in oil supplies to establish a national energy policy that might be detrimental to Quebec.

## ENERGY FOR LATIN AMERICA

## Framework for development

By Jane Monahan

DELEGATES from 22 South American and Caribbean countries have signed an agreement here for the creation of OLADE, a Latin American energy organisation which seeks to provide a working framework for the "integration, conservation, sale, defence and development" of oil and energy resources in the region. It is now up to the Governments of each State to ratify the agreement.

At the constituent meeting this month there was a consensus to establish a regional fund in the near future for the development and exploitation of energy resources. As a first step towards the ultimate goal of a Latin American energy market, it was decided that an inventory be made of the continent's energy resources, including oil, hydroelectric power, gas and hydrocarbons, together with a survey of future supply and demand.

Both the fund and inventory were proposed by Venezuela, the leading light in OLADE. Quito will be the executive seat of the new organisation and its permanent secretariat. Final authority, however, remains with Ministers representing each member state. They are to meet twice a year, to vote on the political and economic guidelines of the organisation, fix a budget, and elect both a president and a so-called committee of energy experts. Two-thirds of the member countries will constitute a quorum.

According to the Venezuelan Minister of Mines and Petroleum, Dr. Hugo Perez la Salvia, OLADE is a cooperative and not a supranational organisation. "Venezuela," he says, "does not look for any commercial advantage in OLADE, nor is there any obligation under OLADE to sell oil at low prices to Latin American importing countries." He added that Venezuela together with other countries proposed OLADE "as a way of uniting all Latin American countries in defence of their natural resources."

According to the Ecuadorian Minister of Foreign Affairs, Sr. Horacio Sevilla, OLADE will provide a framework for ensuring future supplies of energy and oil resources "first in individual Latin American countries, then in the Continent as a whole, and finally for the rest of the world." He also maintains that through OLADE a real liberation in Latin America may be achieved—an opinion that seems to echo the conviction of most delegates that it is only by a concerted policy on primary resources, particularly oil, that terms of trade favouring the economic development of Latin America may be

arrived at with the industrialised nations.

Peru's Minister of Mines and Energy, General Jorge Fernandez Maldonado, who presided over the conference, made no bones about the political intention of OLADE in his concluding speech. He said the organisation could afford protection against "imperialism, paternalism and ominous hegemony." He invoked Iraq, one of the most militant members of the Middle Eastern oil countries, as a model for future negotiations with the major powers.

In spite of these dramatic words, and the clear desire for solidarity, the fact is that OLADE for the moment at least—has little backbone. Unlike OPEC, it attempts to unite only two major oil exporters with a majority of net importers—and the two exporters—Venezuela and Ecuador—do not seem to have any intention of providing oil at lower than international prices. Both are members of OPEC, and thereby abide by that organisation's price mechanisms. Venezuela indeed, in line with the Middle Eastern blockade, has shut up the price of its crude by 56 per cent. Any attempts to fix price regulations or control sales are likely to be bitterly opposed by a few members of OLADE, even though this is presumably what its majority of the importers probably hope to get out of the new organisation. A delegate from one importing country, Paraguay, even went so far as to say that without the prospect of cheaper supplies of oil, his country was not prepared to contribute a single dollar to OLADE.

These contradictions may in time be overcome. It depends on how much oil the Continent will have in the future, of what grade it is, and how accessible it may be to exploitation. In particular a lot depends on the growing sense of Latin American solidarity. It was this sense of solidarity that prompted Venezuela and Ecuador first to propose OLADE, even though in the long-term it may well work against their national economic interests. It was also this solidarity that brought all 21 countries together to the OLADE agreement. It remains to be seen whether this impulse carries weight in the first ministerial meeting which is to take place in Buenos Aires in six months' time.

As for the militancy in the international sphere, if it remains a very remote prospect. Unlike OPEC, which last year covered about 58 per cent. of the world's total oil reserves, OLADE accounts for little more than five per cent. of the world's oil reserves. A situation that may well limit its leverage for some time.

## Nixon tapes 'inaudible'—secretary

WASHINGTON, Nov. 8.

RESIDENT NIXON'S personal secretary testified today before a subcommittee of the Senate Judiciary Committee that parts of the subpoenaed Watergate tapes were very poor in quality and that it is humanly impossible to hear every word on them.

Rosemary Woods, Nixon's secretary, said that it took her nearly a month, working off and on, to transcribe the tapes, and sometimes at week-ends and

far into the night, to type a rough transcript of seven conversations between Nixon and Watergate personalities. "Sometimes I could hear the President whispering," she said. "Other times there were four people talking at once and I couldn't even get one voice."

In Miami "Bebe" Rebozo, a close friend of President Nixon, has filed a \$10m. libel suit against the Washington Post. Attorneys for Rebozo filed the suit in the Federal Court on Wednesday, charging that the Post libelled Rebozo in an article in October that claimed he cashed \$91,500 in stolen stocks in 1968 after being told they were stolen.

Reuter, UPI, AP-DJ

## PENTAGON TO ASK FOR MORE CASH

WASHINGTON, Nov. 8.

The Pentagon is putting together a \$3,000m.-\$4,000m. supplemental Budget request to correct what officials say are deficiencies in the U.S.'s military readiness demonstrated by the Middle East war.

Defence officials say that, among other things, consideration is being given to reopening Lockheed Aircraft Corporation's production line for the controversial CSA giant cargo plane to improve the military's airlift capability.

The Pentagon would like the request to be submitted to Congress before the end of the year. However, it is not in final form at the Defence Department, and once it is, the request will have to be reviewed at the Office of Management and Budget and at the White House.

AP-DJ

## Burnham slams critics of witchcraft

By Charles Chichester

GEORGETOWN, Nov. 8.

PRIME MINISTER Forbes Burnham has hit out against critics of his government's move to legalise the practice of obeah in Guyana. Obeah is Guyanese terminology for local witchcraft. He told the National Assembly during the debate on the President's address on Tuesday that obeah represents the survival in this era of certain African rites.

He came down hard on critics who argue that obeah should not be legalised because this is a Christian country. "We are a religious nation, not a Christian nation. If Christians are allowed to practise their rites and mysteries, why should non-Christians not be allowed to practise their rites and mysteries," he asked.

## Joint U.S.-Iranian deal to build refinery

By Our New York Staff

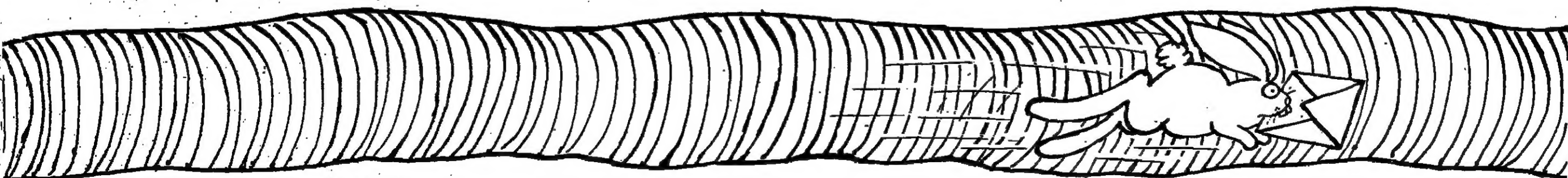
NEW YORK, Nov. 8.

THE GOVERNMENT of Iran, in its drive to share in the profits of petroleum refining, has come to a tentative agreement with five U.S. refining companies for the joint construction and operation of what would be one of the largest oil refineries in the world. The refinery would be in Iran and would be 50 per cent. owned by the National Iranian Oil Company and 50 per cent. by the American corporations.

Iran has made it clear for some time that it would like to export more of its oil products in refined form. The initial plan calls for a refinery with a throughput of 500,000 barrels of crude oil a day which compares with Iran's total output of crude of 5.8m. barrels per day and its output target of 8m. bpd. The refinery would cost between \$500m. and \$750m. and the initial idea is that it should start operations sometime in 1977.

The five U.S. companies involved in the scheme are Arco Oil Corporation, Cities Service Company, Clark Oil and Refining Company, Commonwealth Oil Refining Company, and Crown Central Petroleum Corporation. Their cooperation with the National Iranian Oil Company is seen as being particularly timely both in their own interests and in that of the U.S. at a time when Iran, the fourth largest producer of crude in the world, is the only Gulf producer not cutting back on its oil output. Earlier this year it was announced that Iran was negotiating with the Ashland Oil Company of the U.S. for a 50 per cent. share in Ashland's New York State refining and marketing operations. Iran would offer Ashland guaranteed supplies of crude oil in return. Ashland is hoping for an agreement on this deal by early next year. If consummated it would be the first important involvement of a Gulf oil producer in the "downstream" end of the Middle Eastern oil flow to the U.S.

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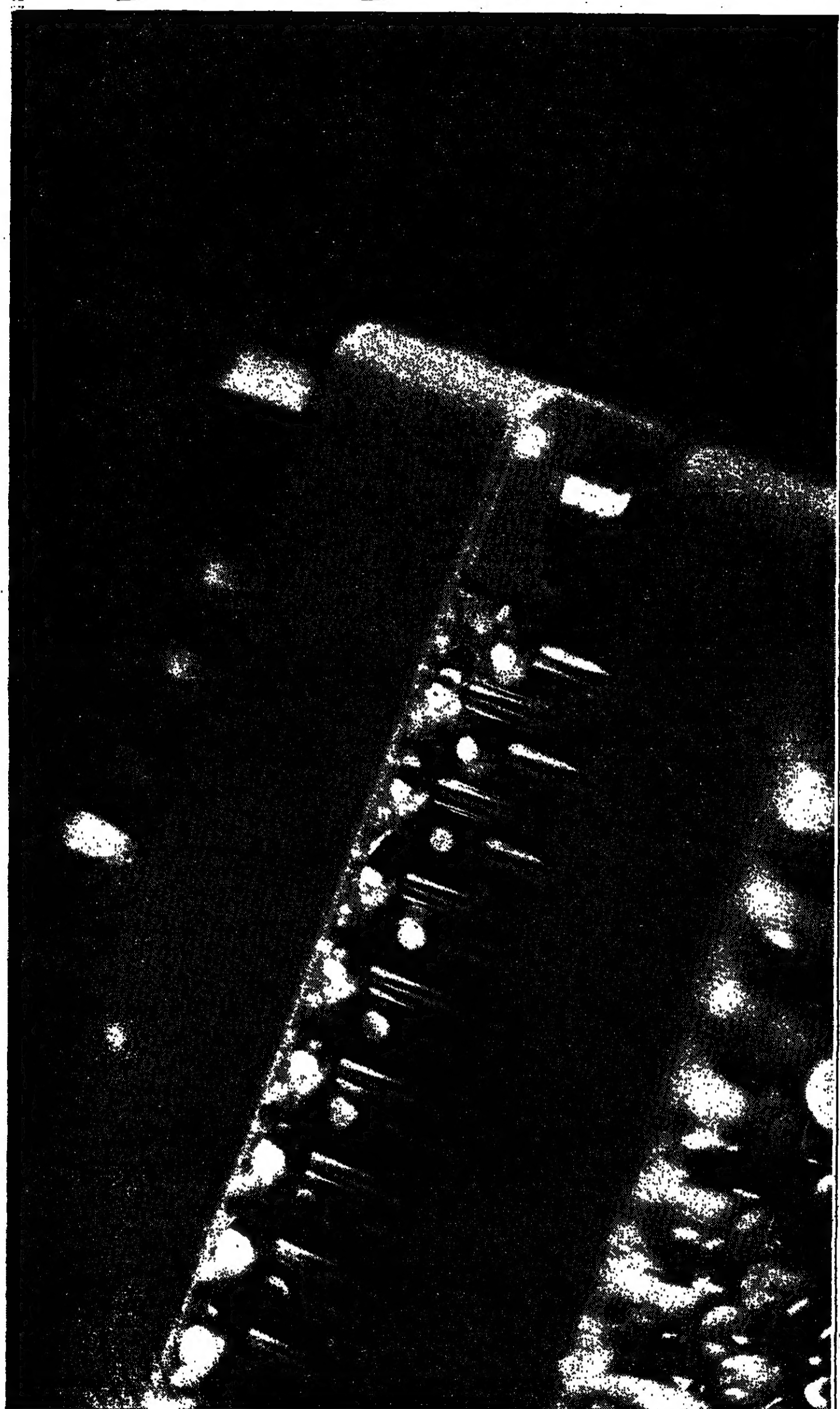
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## EUROPEAN NEWS

### Iceland breaks cod settlement deadlock

REYKJAVIK, Nov. 8. COMMUNISTS in the Icelandic Government today cleared the way for a truce in the "cod war" with Britain when they abandoned their stand against proposals on an interim settlement of the 14-month-old dispute.

A resolution passed by the Central Committee of the Communist Party during a night-long session here said they unanimously accepted peace terms worked out during talks in London last month by Prime Minister Olafur Johannesson and Mr. Heath.

Mr. Johannesson, emerging from a meeting of his seven-member Cabinet, later reported: "My Government reached a unanimous decision to accept the basis for agreement in the fisheries dispute reached by me and Mr. Heath."

The cod war began on September 1, 1972, when Iceland unilaterally extended its fishing limit from 12 to 50 miles. Britain and West Germany opposed the move.

The two Communists in Mr. Johannesson's Government—the Fisheries Minister, Mr. Ludvik Josefsson, and the Health Minister, Mr. Magnus Kjartansson—had opposed a provision in the peace terms which would curtail Iceland's jurisdiction over British trawlers so that they could not be arrested.

### W. Germans clear way for Czech ties

By Jonathan Carr

BONN, Nov. 8. WEST GERMANY and Czechoslovakia are likely to clear up existing differences between them and establish diplomatic relations by the end of the year, informed sources said today.

Chancellor Willy Brandt and Herr Walter Scheel, the Foreign Minister, would go to Prague for the signing of a pact normalising relations and diplomatic ties would be established at the same time.

This would also give the green light for establishment of diplomatic relations with Hungary and Bulgaria—thus putting the final touches to the bilateral phase of Herr Brandt's Ostpolitik.

The breakthrough follows Herr Scheel's visit to the Soviet Union which ended last week-end. During his trip, the two sides were able to clear the way for a solution to a problem involving legal aid in East European countries for West Berlin institutions.

With this problem on the way to solution with Moscow, it was widely believed that further efforts for a compromise with Prague on the issue would be worthwhile.

Bonn and Prague initiated their normalisation pact in June after years of complex talks. But Herr Brandt had to cancel a planned trip to Prague in September for the signature after the problem over West Berlin arose.

### BONN NUCLEAR TREATY DEBATE

By Jonathan Carr

BONN, Nov. 8. HERR Walter Scheel, the West German Foreign Minister, strongly pleaded before Parliament today for ratification of the treaty banning the spread of nuclear weapons.

He emphasised that the pact did not rule out eventual establishment of a nuclear defence force by a united Europe—a point on which the opposition is seeking a written declaration.

At the same time, Herr Scheel said that West German policy aimed at East-West détente would lose credibility if Bonn failed to ratify the treaty—which has already come into force in 80 countries.

### THE DANISH CRISIS

## A democracy in disarray

By Hilary Barnes, Copenhagen Correspondent

THE DANISH minority Government of Mr. Anker Joergensen, who today called a general election for December 4, has been under constant pressure from the left wing Socialist Peoples Party (SPP) since it came into office in September, 1971. It had a working majority of one, thanks to the 17 members of the SPP, and the SPP could thus exercise a stranglehold from outside.

As a result, Mr. Joergensen's Social Democrats became demoralised, unable to decide whether to turn left or stick to the middle of the road. Finally, Mr. Erhard Jacobsen, a right wing member of the party, decided he had had enough of trucking to the SPP. He resigned from the party, removing the Government's parliamentary majority.

### Worried

Leading politicians in all parties are extremely worried about the condition of Danish representative democracy. There is a clear danger that the fragmentation of parties in the Folketing (Parliament) could be made even worse. Traditional party loyalties have splintered over the past year, reflecting, as a political historian, Mr. Tage Kjaersted said today, a deep dissatisfaction

## Multinationals unworried by EEC control plans

By REGINALD DALE, COMMON MARKET CORRESPONDENT

BRUSSELS, Nov. 8

MOST multinational companies are unlikely to be too worried by the Brussels Commission's proposals for controls on their activities, according to senior Commission officials. The plan, published here today, calls for co-ordinated Community regulations to cover multinational and other companies operating in the Common Market, in many cases on the basis of proposals that have already been sent to the Council of Ministers, but not yet adopted.

Commission officials said today that most multinational companies which had been in contact with Brussels had refrained from criticising the proposals very strongly. Many companies would prefer a clear, unified set of regulations, the officials said, even if it meant changing the nature of some of their operations. The companies thought this would clarify their legal position and help to shield them from public criticism.

Commission experts said that the origin of funds used for

national companies behaved "relatively well"—the problem was to bring the remaining less scrupulous operators under Community control. But the Commission's proposals were not intended to be "spectacular or aggressive," it was said.

The Commission has indeed progressively toned-down suggestions contained in earlier drafts of the document on multinationals. Initial drafts were described as "violently anti-American" by senior officials here today, while the final document stresses that there must be no discrimination against companies that have their headquarters outside the Common Market.

The document as finally approved has also dropped earlier more specific recommendations for a new "code of good conduct" for all banks in the community to ensure that they did not act as a cover for operations designed to disguise the origin of funds used for

public takeover bids. The document now simply refers to future Commission proposals for community regulation covering stock exchange transactions and the origin of investment funds.

Earlier proposals for international agreements on the terms under which international companies would hand over their assets to developing countries have also been modified following the Commission's vast debate on the proposals yesterday. The final draft says that the methods to be used in such cases of ownership transfer might "possibly" be settled in the context of the community policies on development co-operation.

The proposals nevertheless point out that in certain cases the economic and financial power of multinationals can lead to imbalanced economic development in the world's poorer countries without necessary fulfilling long-term development aims.

## Trade Bill delay 'regretted'

By LORELIES OISLAGER

BRUSSELS, Nov. 8

THE EUROPEAN Commission today expressed its "great regret" at President Nixon's request to Congress to delay action on the U.S. Trade Bill.

Although the President has not said for how long he wants action delayed, the Commission assumes that the start of the multilateral trade negotiations will now inevitably be postponed to next summer or even autumn. So far it had hoped that serious negotiations could begin in the spring.

In a prepared statement, the Commission said it attached "the highest importance to the benefits which could derive both for the Community and for its trading partners from successful conclusion of the multilateral trade negotiations and regretted the delay which President Nixon's decision imposed."

Mr. William Eberle, the President's trade negotiator, made a special trip to Brussels yesterday to inform the Commission before the decision was announced in Washington.

According to informed sources, he repeated the official reason advanced by the White House that in the present delicate state of Middle East negotiations the President did not want to compromise relations with the Soviet Union by a possible Congressional refusal to grant Russia most-favoured-nation treatment.

Mr. Eberle did not attach any blame to the Community, the sources added.

But the American step may now offer a convenient excuse for France, Italy and Ireland to drag their feet yet again on the

delicate matter of compensating third countries for the trade losses they suffer as a result of the EEC's enlargement. On Tuesday, the Council of Ministers came close to formulating a Community offer for compensation, subject to final agreement concluded before the start of the French, Italian and Irish Governments on a number of

sensitive products. If they wished, the three Governments could now argue that there is no more need for him in the compensation negotiations under article 24/6 of GATT which the U.S. wants to conclude before the start of the multilateral trade negotiations.

## Finance Ministers view anti-inflation proposals

By REGINALD DALE

BRUSSELS, Nov. 8

THE NINE Ministers of Finance held an important council meeting here to-morrow at which they will have three major items on their agenda—the European fight against inflation, the Community's proposed move to the second stage of Economic and Monetary Union on January 1, and plans for reserve-pooling and increased credits for short-term currency support.

On the first issue, the fight against inflation, the other countries will be waiting with particular interest to hear the views of M. Valéry Giscard d'Estaing, the French President, who is expected to press ahead.

The Commission stressed the importance of reaching political decisions on the way ahead before the end of the year. It hinted that if this was done it might not be necessary actually to make the technical move to the second stage of annual economic report, which January 1.

Community's fight against inflation prices are still rising at "alarming pace."

The Ministers are to continue discussions of how far the stage of Economic and Monetary Union has succeeded, and try to establish whether or not there is a consensus on the plans to move to the second stage. Several countries, including France, Germany and the Netherlands, have questioned whether the Community is ready to take the next step, while the U.K. and Italy were expected to press ahead.

## Go-ahead for French warplane

By GILES MERRITT

PARIS, Nov. 8

THE FRENCH Government has decided to push ahead with the development of an advanced supersonic fighter-bomber which will cost the country at least £1,000m. over the next ten years.

The aircraft is the twin-engine Dassault-Breguet GSA, which will be far more sophisticated and longer-ranged than the Mirage III-Es and IVs currently in service. Able to fly at Mach 2.5 at an altitude of only 200 metres, it will also be capable of delivering nuclear weapons of up to one megaton, as opposed to the 10-15 kiloton bombs currently in service.

The GSA, mock-ups of which were on show at this year's Le Bourget air show, will come into service by 1980. By 1985 as many as 100 are hoped to be operational as the spearhead of the 550 aircraft that France aims to muster as part of its independent nuclear "force de frappe".

The first GSA prototype is expected to fly in 1976.

The GSA development budget lies at present being put at over £400m, while the cost of individual aircraft is estimated at between £5m. and £8m.

Confirmation of the Government's green light for the project came this afternoon during the National Assembly debate of the 1974 Defence Budget.

M. Robert Galley told the Lower House that the development of France's nuclear defence capability remained the top priority. At a Press conference earlier, he emphasised that France has intentions of returning under NATO military umbrellas—while General de Gaulle quit in 1960. But it is understood that it does not necessarily preclude France from deciding to be part in the semi-formal "European group" under which ten European countries, including the U.K., attempt to cut down pointless duplications in defence spending.

As expected, the Defence Ministry today proposed an increase of just over 10 per cent in defence spending next year. The 1973 budget of £3,450m. rose to about £3,800m., putting France appreciably ahead of Britain's 1973/4 defence estimates of £3,365m.

and the fact that families in the ordinary wage-earning class often find the marginal tax rises to 80 per cent, 90 per cent, occasionally above 100 per cent when their income increases. OECD figures published last week showed that tax as a proportion of GNP is higher in Denmark than in any other member country.

### Applause

The election announcement was greeted with applause at the Copenhagen Stock Exchange as the share market moved up undoubtedly an accurate reflection of how business feels. The Social Democratic Government has failed to improve Denmark's extremely serious current balance of payments deficit problem and it has introduced reforms and failed to control inflation which together mean a wage cost this year are 20 per cent above the rates of last year.

The election could bring the end of Mr. Joergensen's brief career. He was appointed Prime Minister a year ago, having held political office before. Previously he had been head of the metal workers' union. He did not make a big success of his job, managing to offend many of his own supporters by a lack of political tact.



Mogens Glistrup: remarkable support.

with the way the politicians have run the country.

This has found expression in public opinion polls, especially remarkable is the support which is going to a party formed last spring, Mr. Mogens Glistrup, the Progress Party, which advocates the virtual abolition of income tax and massive cuts in

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## THE MIDDLE EAST

## The price of peace could be a lost General Election for Mrs. Meir

THE ISRAELI Cabinet now finds itself in the painful position of having to take what may be the most important decisions in the history of the State at a time when it faces the prospect of defeat at the polls next month. Yesterday, as a result of Dr. Kissinger's mission and Big Power pressure, it seemed that the deadlock between the Egyptians and the Israelis at the ceasefire might have been broken.

But the Prime Minister, Mrs. Golda Meir, and her colleagues of the Labour Alignment know that their unity is likely to be strained, and their prospect of electoral victory jeopardised, as a result of the tension between American demands for compromise and their domestic public opinion.

"We are all hawks now," an Israeli diplomat snapped at me three weeks ago when I suggested that the shelling of Damascus—then being widely discussed—might be counter-productive. This official, an aide of Mr. Abba Eban, the Foreign Minister, was of course talking in the middle of a war which had given the previously complacent Israelis a bad fright. That man used to be a dove; his answer was significant of the mood of Israel to-day.

Psychological shock arising from the Egyptian-Syrian assault and the grim slog of the 16-day war immediately intensified two currents in Israeli thinking. On the one hand, consciousness of the need for a real and durable peace settlement was heightened after a period during which public opinion had been lulled into the comforting, though illusory, belief that Israel could stand firm on the de facto border established in 1967. On the other hand the trauma—especially the Syrian advance to within a few kilometres of the pre-June 1967 ceasefire lines—strengthened the demand for those "secure

and defensible borders" that have been central to Israel's political and diplomatic stance over the past six years. From the outset of the war the argument has been that the extent of the Arab penetration, especially into Golan, has proved the inadequacy of the ceasefire lines of 1949-67.

Frequently these two trains of thought co-exist and can be clearly articulated in one and the same person. But, when confronted with the prospect of major peace negotiations, they must be seen as contradictory. Just how the contradiction is resolved and expressed in the voting at the General Election now scheduled for December 31 will have a vital bearing on the chances for peace in the Middle East.

With the diplomatic fronts so fluid it would be rash to draw hard conclusions at this stage. However, it is clear that since the ceasefire the Israelis' preoccupation with the fate of their prisoners-of-war and the maintenance of their grip on the Egyptian Third Army has overwhelmed, almost to the point of obscuring their concern and hope that the golden opportunity for reaching a peace settlement might be grasped.

Without doubt the deadlock over the UN call for withdrawal to the October 22 ceasefire lines and the exchange of prisoners-of-war has so far played into the hands of the Right-wing opposition parties which in September grouped themselves into the Likud Bloc. Similarly, the ruling Labour Alignment and its coalition partner, the National Religious Party, may yet be pushed by public opinion into a tougher stance against U.S. pressure for compromise on the more substantive issues that will arise in peace negotiations.

The Likud's components—the Herut and the Liberals (which were formally allied under the Gahal label), the State List and the Free Centre—have always taken a tough and intransigent line. For

security reasons they have argued against withdrawal from the Golan Heights and Sinai. Philosophically—and politically—they have been adamant about the retention of the West Bank of Jordan which is seen as an indivisible part of Eretz (the Land of) Israel, the hazy geographical concept which derives from the Bible.

The Gahal, it will be recalled, withdrew from Mrs. Meir's Coalition Government in August, 1970 when it accepted the peace "task force" put forward by Mr. William Rogers, former U.S. Secretary of State, mainly because of its objections to the provision that negotiations should be on the basis of "Israeli withdrawal from territories occupied in the 1967 conflict." The Likud partners also have a more liberal economic policy favouring the private sector and want to put curbs on State activity. But for the time being domestic factors are of minor importance.

If there was a reasonable chance of its forming a Government, the Likud could bank on the support of the National Religious Party, as one of its Parliamentarians put it to me earlier this year, "would not be able to form part of a Government which decided on withdrawal from Judea and Samaria." Efforts by the NRP to merge with the smaller religious parties, Agudat Israel and Poalei Agudat Israel have not succeeded but a major redeployment of Parliamentary forces they might be expected to join in a coalition with the Likud Bloc.

Already, the Likud has capitalised on the Government's failure to make adequate preparation for meeting the Egyptian-Syrian attack and its compliance with the UN ceasefire resolution. If, as seems probable, further concessions are wrung by the U.S. then it could become the focus of greater support. Looming in the wings, meanwhile, is General Arik Sharon, the commander of the Israeli

forces which established and expanded the bridgehead on the West Bank of the Canal.

This hawkish war-lord emerged as the Israeli hero of the war despite the fact that his name and face were eliminated from the news media by official censorship.

by RICHARD JOHNS

It must be assumed that the lack of his name long after the "task force" had consolidated its foothold was imposed for political reasons by Mrs. Golda Meir's Government, anxious to minimise the Likud which he and the Likud might gain from his exploits.

It was in September that General Sharon, only three months after his formal retirement from the army, played

an astute assessment of public opinion which was impatient with the fragmentation of the opposition—and skill in exploiting it to bring about a union of the factions.

Under the titular leadership of Mr. Menachem Begin, the new Likud bloc made only marginal gains in the elections for the Knesset, or trade union movement, in September, increasing their share of the

"treachery" from Sharon, before he retired.

Mr. Ezer Weizman, former Air Force Commander and another figure with a widespread political appeal, was so disgusted that he decided not to stand for the elections.

This friction will not have helped in the Knesset elections, but this was hardly the forum in which the Right was expected to make a substantial advance. A much more significant feature of the Knesset poll was the decline in the Labour Alignment's share of the vote from 62 per cent, to 55 per cent.

On the wider national scene the general assumption before the war that the broader opposition grouping would present a real challenge to the Labour Alignment.

The Likud was strengthened by a number of defectors from the Labour party who switched their allegiance because of their opposition to territorial concessions. They are to be represented on the joint Likud list by General Abraham Yoffe who earned fame in the 1967 conflict as a divisional commander in Sinai.

The Labour Alignment contains a fairly broad consensus ranging from the Left-wing Mapam through the three factions of the Labour Party—Achdut Ha'avoda whose outstanding figure is Mr. Yigal Allon, the Deputy Prime Minister, the mainstream Mapai, which includes most of the leadership; and the Rafi led by Mr. Moshe Dayan, the Minister of Defence.

The followers of Mr. David Ben Gurion, the former Prime Minister and the colossus of Israeli politics who broke with the Labour Party and after the 1965 elections formed the Rafi. The splinter group joined the coalition just before the June War and rejoined the Labour Party early in 1968—but only after a split had resulted in the formation of the State List, one of the components in the Likud. It is from this wing of the

Alignment that the Right would expect to win most votes.

Until July the biggest political issue dominating the elections was the extent and rate of Jewish settlement in the Occupied Territories, with Mr. Dayan pressing for an accelerated development against the more cautious attitude of Mr. Pinhas Sapir, the Finance Minister, and Mr. Eban.

Eventually, a compromise formula was adopted favouring a steady increase in settlement. It was seen as a triumph for Mr. Dayan. The challenge of the Right was undoubtedly a factor in bringing about agreement on a "maximalist" approach and indeed, over the past four years the Labour Party has drifted to the right on territorial issues. Once the new programme was decided—allowing Jewish settlements to be increased from the present 44 to 78—it seemed that the electoral battle between the Alignment and the Likud would centre around domestic issues, in particular economic and social policies.

Assuming that the election is held on the rescheduled date, it must inevitably be dominated by the terms of the peace settlement—the basis of which is now being discussed with Dr. Kissinger—in particular, the borders, security arrangements and guarantees.

In this situation it is possible to see two different scenarios emerging. There could be an early and promising start to the negotiating process, with the U.S. and the Soviet Union offering the kind of guarantees which could persuade the Israeli consensus to agree to territorial concessions necessary for any settlement. Most observers would argue that the prospect of a real peace, involving some sort of direct negotiations ought to work as to help Mrs. Meir back to power.

But if the concessions required of Israel prove to be too stiff for the mass of the

electorate to accept, even under the toughest American pressure, such as an open threat of an arms cut-off, there could well be an Israeli retreat en masse into a mental stalemate and the rapid emergence of what could only be described as a Massada complex. This is the point where one would see the prospect of the Right winning the election. Indeed, the "hawks" are now so dominant in Israel that Mrs. Meir may even feel that it is impossible for her to enter into substantive negotiations before the poll.

Before her hectic departure to Washington last week the Likud issued a statement advising her to tell President Nixon that Israel could not commit itself to far-reaching territorial concessions.

Clearly, the Likud is unlikely to smooth her path over the coming weeks, when the Government will be forced to defend itself on two fronts: first about its conduct of the war, which must include the failure to take adequate measures immediately before the outbreak of the war; and secondly, about its ability to make a peace settlement satisfying what the electorate see as its security needs.

On the first, there are signs that the reputation of Mr. Dayan, who in the past has provided the greatest assurance on security matters, will in the end turn out to have been tarnished, although so far there has been the greater reluctance to blame him. On the second, the key question must still be the initial progress made by Dr. Henry Kissinger—how tight the U.S. will apply the screw and at what point the Israeli will dig their heels in. If the pressure is too great then the Likud could well take power, stand back to the ready for a new world role which would, among so many else, obviate the need for Israeli concessions.

## STATE OF THE PARTIES (1969 election)

	%	Seats
Labour-Mapam Alignment	46.22	58
Arab List affiliated to Labour	3.51	4
Gahal (Herut and Liberal Parties)*	21.67	26
State List*	3.11	4
Free Centre*	1.20	2
Independent Liberals	3.21	4
National Religious Party	9.74	12
Agudat Israel	3.22	4
Polei Agudat Israel	1.83	2
New Communist List (Rakach)	2.84	3
Israeli Communist Party (Maki)	1.15	1
Ha'olam Hazeh (New Force)	1.23	2
Others	1.07	—

\* Members of the recently formed right-wing Likud Bloc.

the key role in the creation of the Likud bloc which will present a common list of candidates at the General Election. Even so, the Likud it was acknowledged that he would be one of the Right's biggest assets at the polls. As a newcomer to Party

vote by less than 1 per cent to 22.7 per cent. The actual merger had been marked by some agonising indecision by Mr. Shimon Peres, leader of the Free Centre. On the actual Knesset polling day he decided to sign the agreement, prompting accusations of

## OIL SUPPLIES

Producers begin to implement 25% cuts

By Adrian Hamilton

WHILE rumours abounded yesterday in Europe that the Arabs were now considering lifting the embargo on Dutch oil shipments, reports in the East last Tuesday and the recent signs that Egypt and Saudi Arabia were close to starting peace negotiations.

No confirmation of the reports were forthcoming, however, and the Dutch Foreign Ministry specifically denied that there had been any lifting of the ban on shipments to Rotterdam.

In the meantime, a number of Arab producers like Abu Dhabi, which had previously limited themselves to destination embargoes and/or small cuts in production, are now instructing the operating companies to reduce output by the full 25 per cent, agreed in the Kuwait meeting of last week-end. This is expected to increase the total cut-off of Arab oil to a level of 5.8m. barrels-a-day less than September's output, a dramatic 6.5m. barrels-a-day below November expectations.

The effect on Europe could be a loss of some 3.5m. barrels per day of its imports, but this will not be felt for some time. Against the background, the so-called crisis committee of EEC oil experts and the Commission itself both met yesterday in Brussels to review the situation.

Meanwhile, France's oil companies have notified French oil companies it will have to cut supplies by 25 per cent, despite France's policy of friendly relations with the Arab States.

The Indonesian Government, which has denied that it has made any secret deal to supply additional oil to the Netherlands, claiming that its current output is fully committed, mainly to Japan.

## Swiss prepare

ZURICH: The Swiss National Bureau for Economic Defence has prepared a draft regulation banning Saturday afternoon, Sunday and holiday driving which is now on its way to the Cabinet. A step of this kind, which could possibly come into force the week-end after next, would reduce Swiss petrol consumption by some 7 per cent.

SOUTH KOREA, entirely dependent on U.S. companies for crude oil, started a campaign to reduce oil consumption by 10 per cent.

THE PHILIPPINES ordered gasoline rationing for private vehicles in the Manila area, shortened the work week for Government employees and cut fuel sales to foreign planes and ships to save oil.

BELGRADE: Yugoslavia said it has secured sufficient supplies of crude oil and there is no fear that there will be a shortage of it this winter.

## Italy establishes fuel commission

By ANTHONY ROBINSON

ROME, Nov. 8

THE ITALIAN government to-day took a significant step towards elaboration of a national fuel policy with the creation of a special consultative commission charged with ensuring adequate supplies of petroleum products and a major role for the state-controlled oil corporation, Eni.

The new commission comprises experts from the Prime Minister's office, planning and budget Ministry (including the head of the Economic Planning Commission), the Ministry of Industry and that of State shareholdings as well as the president of the Unione Petrolifera (the private oil industry association), Sig. Albionetti and the president of Eni, Sig. Enrico Mattei.

The chairmanship of the commission will be held by the Minister of Industry, who has been a major source of political tension between the socialist and Christian Democrat members of the coalition government. The chairman is in fact to be Sig. Osvaldo Tozzi, chief adviser to the Christian Democrat Minister of Industry, Sig.

Ciriaco de Mita, while the staff work will be taken care of by the secretariat of Cipe, which is controlled by the Socialist party.

One of the functions of the new commission will be to map out the enlarged role for Eni which the Socialists insisted upon as the political price of approving the higher price for petroleum products agreed last month.

## Iran talks

Meanwhile, the president of Eni, Sig. Raffaele Girotti, reportedly flew to Iran last week for direct talks with the Shah over complex negotiations for what the Shah himself described in a recent Italian magazine interview as "something very big." This is believed to concern the construction of an oil or gas pipeline from Iran to Western Europe and Italy. However, negotiations are believed to range much wider than this and to include Iranian participation in downstream refining and distribution links.

## Tokyo: Israel ties stay

By OUR OWN CORRESPONDENT

TOKYO, Nov. 8

JAPAN WOULD not bow to Arab demands to break off diplomatic ties with Israel or provide military assistance to Arab states, a senior Foreign Ministry spokesman said to-day, commenting on Press reports that Japan had been offered a deal by Saudi Arabia whereby it could gain "preferred" status as an oil consumer (joining Britain and eight other countries) in return for one or more such steps.

Meanwhile, Chief Cabinet Secretary Susumu Nakai denied reports here that the Government is considering sending special envoys to Arab oil producing countries.

Japan's four leading economic bodies decided to establish a

special committee to step up development of energy sources at home and overseas and a prospective shortage of crude oil.

The Federation of Economic Organisations (Keidanren) said the committee will consist of business leaders and energy experts and will be financed by contributions from 50 Japanese industrial firms.

Its main objective will be to promote development of petroleum, uranium and other energy sources overseas through increased cooperation with resources-rich countries and by unifying private Japanese development plans into big national projects, Keidanren said.

## Shell chief urges energy study

By MICHAEL VAN OS

BRUSSELS, Nov. 8

SPEAKING AT A conference here to-day Gerrit Wagner, president of Royal Dutch Shell stressed that an international attempt must be made to find an urgent solution to the world energy problems once the dust of the present upheaval has settled. He added that the current oil supply crisis has been necessary to shock people into co-operation.

"We know from bitter ex-

perience that nothing gets done without a profound concern being felt. Later he said that the relationship between companies and the producing countries has undergone "such a fundamental change that it is time to review what the companies can do and cannot do."

He said that the current oil supply crisis has been necessary to shock people into co-operation.

## Portugal restricts consumption

By BRUCE LOUDON

LISBON, Nov. 8

PORTUGAL to-day imposed sweeping restrictions on petrol consumption, and raised prices to record levels.

The Government's action is in response to the international emergency over oil supplies and, in particular, the announcement yesterday of a total trade ban against Portugal by the Arab oil States. This was imposed because of American use of the

Portuguese Azores to airlift supplies to Israel.

A communiqué from the Portuguese Ministry of the Economy to-day stated that henceforth all petrol stations would be closed to ordinary motorists on Saturdays, Sundays and public holidays. The general public is limited to receiving no more than 20 litres of petrol at any one time.

## Peace conference 'could be under way in 15 days'

By WILLIAM DUFFLORCE

CAIRO, Nov. 8

IF THE ISRAELI government accepts the "package of ideas" carried to it yesterday from Cairo by U.S. Assistant Secretary of State Joseph Sisco, a middle East peace conference could get underway "in 15 days or so," a senior Egyptian official said here to-day.

The package, supposedly includes a compromise proposal for the deadlocked ceasefire dispute under which a corridor would be opened through the Israeli west bank force to carry non-military supplies to the encircled Egyptian Third Army.

Egypt would agree to return war wounded and prisoners and to lift the naval blockade of the Bab-el-Mandeb straits at the

southern end of the Red Sea, the sources said.

Although full details of the package agreed yesterday between President Sadat and U.S. Secretary of State Henry Kissinger are still known here only to the President and, his immediate advisers, government spokesman Ahmed Anis seemed to confirm the compromise reports this morning when he told his daily Press conference that once Israel had shown "very definite respect towards" the security Council ceasefire resolutions, "the wheels will start turning and for all I know we may see the peace conference starting work within a few days."

Mr. Anis warned, however, that

"there may yet be another round of hostilities."

A senior official said President Sadat expected to receive the Israeli answer either later to-night or early to-morrow from Dr. Kissinger in Riyadh, where Mr. Sisco will report to him. No details of the package could be released before the Israeli answer was known.

The official stressed, however, that the proposals in what he described as the "Egyptian-American initiative" centred on implementation of Security Council resolution 242, which calls for Israeli withdrawal from all occupied Arab territory. To effect this withdrawal was U.S. policy, the official said.

## Sadat message to Assad

By HANAN HIJAZI

BEIRUT, Nov. 8

PRESIDENT ANWAR Sadat has briefed President Assad of Syria on the outcome of his talks in Cairo with Dr. Kissinger.

A message from Mr. Sadat was delivered to President Assad early this morning by Mr. Ashraf Marwan, the Egyptian President's adviser on Information, according to Damascus Radio. Contents of the message were not disclosed, but the urgency of Mr. Marwan's trip led observers here to believe that they related to the Sadat-Kissinger talks.

Information from Damascus obtained by telephone to-day said Syrian officials were as surprised as the rest of the Arabs by what has been described as the dramatic results of Dr. Kissinger's mission in Cairo and by the decision by Egypt to resume diplomatic relations with Washington, which the late President Nasser broke off in wake of the six-day war in 1967.

That year, Syria followed Egypt's suit in severing ties with the U.S. and thus far Damascus continues to refuse to resume them.

President Assad, it will be recalled, had said Syria was taken by surprise when the Security Council on October 22 called for a ceasefire. The Syrian Government later accepted the ceasefire on the strength of guarantees said to have been given by Moscow to President Sadat that the Israelis would give up Arab territory occupied in 1967.

Informed sources here believe Sadat's message to Assad last night must have talked about

the same would happen on the Golan Heights.

Observers also noted that President Sadat's message to President Assad set out to involve Syria in the consultations with Dr. Kissinger. Although the Secretary of State does not intend to visit Damascus, unconfirmed speculation had it that his assistant, Mr. Joseph Sisco, may go there later. Reports in the Press here to-day say the Shah of Iran is planning a visit to Damascus after he had held talks in Tehran with Mr. Sisco.

According to the same reports, King Hassan of Morocco is to pay a visit to Syria soon. The monarch had already met in Rabat with Dr. Kissinger.

On Tuesday, King Hussein visited Damascus and held talks with President Assad. They were reported to have reviewed the subjects the monarch intended to bring up with Dr. Kissinger, who arrived in Amman to-day.

Stressed in the Damascus talks, informed sources said, was the question of Palestinian representation in the proposed peace negotiations. Yesterday, President Assad met in Damascus with commando leader Yasser Arafat and was reported to have briefed the commando leader on the Palestinian role in the projected Middle East peace.

Informed diplomatic sources here expect King Hussein and Dr. Kissinger to dwell lengthily on the future of the Palestinians and of the West Bank and the Gaza strip, now under Israeli occupation. The status of east Jerusalem was also expected to be discussed, the sources said.

There was some confusion in Whitehall yesterday about when the Government first knew of the invitation to Mrs. Meir. Certainly the first that 10, Downing Street and Mr. Heath heard about it was when the news appeared in yesterday's evening papers and in Labour Weekly.

Others invited include Mr. Willy Brandt, the Federal German Chancellor; Dr. Bruno Kreisky, the Austrian Chancellor; Mr. Joop den Uyl, the Dutch Premier; Mr. Anker Jorgensen, the Danish Prime Minister; Mr. Olaf Palme, the Swedish Premier; and M. Francois Mitterrand, the French Socialist leader.

Mr. Edward Heath, the Prime Minister, who will be in London at the week-end is expected to ask Mrs. Meir to 10, Downing

## Meir to see Socialist chiefs in London

By JOHN BOURNE, LOBBY EDITOR

MRS. GOLDA MEIR, Israel's Prime Minister, is to attend an emergency meeting of the leaders of Socialist International parties in London on Sunday.

The meeting, where Mr. Harold Wilson, Britain's Labour leader, will act as host and take the chair has been called to discuss the situation in the Middle East. Invitations have also gone out to the leaders of more than 20 other Socialist parties, 15 of them in Government.

Street for discussions about the Middle East situation, including the Kissinger peace plan, if she is staying here longer than just for the Socialist International meeting.

There was some confusion in Whitehall yesterday about when the Government first knew of the invitation to Mrs. Meir. Certainly the first that 10, Downing Street and Mr. Heath heard about it was when the news appeared in yesterday's evening papers and in Labour Weekly.



## How can I do some good with my money, Mr. Bryant?

Questions put by Mrs. Rogers to Mr. Bryant, her solicitor

Mr. B. Well you have a small interest from your deposit account which could give you regular help to rehousing old people.

Mrs. R. But it's only £30 or £40 a year! Would that do much?

Mr. B. It would with Help the Aged. They use their money in the most practical possible way. Just £2 can keep a hungry old person alive for a month in many of the desperate underfed areas of the world. India, for example, can pay for a cataract operation to restore the independence and sight of some old person. And at home it can be multiplied 20 times over (with official loans) to rehouse old needy people.

Mrs. R. I know there are poor old people overseas, but do we really have so many needy people at home?

Mr. B. There are over 300,000 poorly housed homeless aged in Britain, many living in squalid damp rooms, with no hope of help. Their only hope is that more and more people like yourself will care and give money.

Mrs. R. Yes, I have heard about Help the Aged building flats for these old people, where they have independence, but can be cared for. A friend of mine gave £150 and has one of her flats named in memory of her dear mother.

Mr. B. And £250 would name a double flat. If you could afford £11,000 it would be possible for Help the Aged to build a whole new block for old people, using official housing loans. A marvellous way to help and perpetuate the memory of someone you love.

If you'd like to help distressed, helpless old people, and show that some goodness is at work in the world, give what you can now, or discuss the value of covenants and legacies with your solicitor. An annual report will be gladly sent on request.

Hon. Treasurer Rt. Hon. Lord Maybray-King  
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## Fresh call to revise firm price contract tendering

BY MICHAEL CASSELL

ANOTHER CALL for the Government to revise the firm price tendering policy came yesterday from a construction industry leader.

Mr. Roger Foster, senior vice-president of the National Federation of Building Trades Employers said in Birmingham at the two-year firm price period should now be reduced to months and that contracts running over this period should be on "a realistic fluctuations basis."

"This move, he claimed, would not only reduce the 'great risks' which building companies now run and encourage them to compete for public works contracts but would also result in buildings going up more quickly and, therefore, at a lower cost."

Mr. Foster expressed surprise at Government concern that public contracts have risen 40 per cent. Tenders had covered existing and future cost

levels and even in normal times the risks involved were high enough.

These are not normal times, however. Over the past year world prices of raw materials have been rising steeply. This has meant that the market prices for such essential items as steel, timber, copper and other building materials has been going up, without warning, at an alarming rate.

Mr. Foster said prices were still continuing to rise at a faster rate than the official price indices were suggesting. At the same time, he added, other costs and charges were going up at some 10 per cent.

A concession

"How, in these circumstances, can builders be expected to probe into the future and give prices which will remain firm for two years. In effect, the Government is requiring builders to predict the unpredictable. Experience over recent years has made it clear to the industry that this

is a dangerous and, all too often, a fatal game to play."

The construction industry has made several attempts in the past two or three years to get the firm price tendering arrangements either scrapped or toned down, but with little success. The Government has consistently claimed that its policy is anti-inflationary and has refused to alter it.

One small concession came in September when the Government decided that in certain tightly controlled circumstances, ex-gratia payments could be made to builders working on fixed price contracts who found themselves in difficulty.

Although the decision, announced by Mr. Paul Channon, Minister for Housing and Construction, is likely to have only limited application, it has been regarded by some as a worthwhile breakthrough.

Mr. Channon emphasised that any payments made would be considered against strict criteria and would seldom be made simply because a loss had been incurred. If a contractor could demonstrate that he had suffered hardship due to a loss on a contract resulting from circumstances which could not have reasonably been foreseen by any prudent tenderer, it is open to him to ask the client to make an ex-gratia payment.

## Oxford University Press plans move

BY OUR OWN CORRESPONDENT

OXFORD, Nov. 8.

OXFORD UNIVERSITY Press is planning to transfer its publishing activities in London to Oxford, following the pattern set by major publishers who have moved their operations out of the capital.

The move, which depends on plans being approved by Oxford city council, is the biggest change in the history of the Press since it opened offices in London in 1880.

Mr. Colin Roberts, secretary to the delegates of the press, said a move to Oxford was the obvious one as the Clarendon Press was established in the city.

A new building for the former London activities is planned within the grounds of the press, but could not be completed until 1978.

Reorganisation

The first steps towards reorganisation will be taken much sooner. The central publishing department will be divided into three divisions, academic and reference; general, including music and children's books; and educational. There will also be an international division.

Mr. D. M. Davin, the Oxford publisher and deputy secretary, is to head the academic division, and Mr. John Brown, the London publisher and manager, the general division. Mr. Brown will also become a deputy secretary.

## Discussion on Cabinet plans for economy

SIR GEOFFREY HOWE, Minister for Trade and Consumer Affairs, and Mr. Denis Healey, "shadow" Chancellor of the Exchequer, will discuss the Government's policy for the economy in 1974 and Opposition views of that policy, at a two-day conference on "Pay, Prices and the Economy in 1974" being organised by the Financial Times and the Institution of Works Managers, on January 30 and 31 at the London Hilton.

Speakers will include Sir Frank Figueres, chairman of the Pay Board; Sir Arthur Cockfield, chairman of the Price Commission; Mr. Tom Jackson, general secretary of the Union of Post Office Workers; Mr. Hugh Scanlon, president of the Amalgamated Union of Engineering Workers; Mr. Basil J. Watkins, works director of Heliwells; and Mr. G. D. N. Worswick, Director of the National Institute of Economic and Social Research.

## NOTICE OF ISSUE

## ABRIDGED PARTICULARS

Application has been made to the Council of The Stock Exchange for the undermentioned Stock to be admitted to the Official List.

### WEST KENT WATER COMPANY

(Incorporated in England on 16th April, 1878, by the Sevenoaks Waterworks Act, 1878. The name of the Company having been changed to Sevenoaks and Tonbridge Water Company in 1948, and to the above named by the West Kent Water Order, 1973.)

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This Stock is an investment authorised by Section 1 of the Trustee Investments Act 1961 and by paragraph 10 (as amended in its application to the Company) of Part II of the First Schedule thereto. Under that paragraph the required rate of dividend on the Ordinary Capital of the Company was 4 per cent but by the Trustee Investments (Water Companies) Order 1973 made, subject to the Statutory Instruments Act of 1946, by the Treasury under the Finance Act 1973 on 3rd August, 1973, such rate was reduced to 2.5 per cent in relation to dividends paid during any year after 1972.

Tenders for the Stock must be made on the Form of Tender supplied with the Prospectus and must be accompanied by a deposit of £10 per £100 nominal amount of Stock applied for and sent in a sealed envelope to Messrs. Harwood Bannister & Co., 34, Farringdon Street, London EC4A 3DL, marked "Tender for West Kent Water Stock" so as to be received not later than 11 a.m. on Monday, 19th November, 1973, being "the time of the opening of the subscription lists," and before which no allotment will be made. The balance of the purchase money will be payable on or before Friday, 7th December, 1973.

Copies of the prospectus, on the terms of which alone tenders will be considered, and Forms of Tender may be obtained from:

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67, High Street, Sevenoaks, Kent,

or from the Officers of the Company, Crampsons Road, Sevenoaks, Kent.

## INTERIM STATEMENT

### C. & H. (HOTELS) LTD

Interim Report — Half Year  
30th June 1973

## GROUP RESULTS

Turnover	£75,500
Net Interest Payable	53,990
Net Profit before Taxation	52,200
Taxation	24,800
PROFIT attributable to members (after Minority £1,400)	£26,000

The results include six months trading of all the Companies comprising the Group as at 30th June, 1973 except those of Queen's Hotel (Brighton) Limited whose results are included from its date of acquisition 8th June, 1973.

The results for this half year are not representative of the full year because of seasonal trading in the Hotel Industry. Due to the reconstruction earlier in the year comparative figures have not been given.

## FORECAST—

The year's profits are forecast at not less than £250,000 before Tax.

## DIVIDENDS—

Subject to Treasury approval it is anticipated that on that forecast the recommended dividend will be not less than 7%. With the Tax credit attributable this dividend will be equivalent to 10%.

## ACQUISITIONS—

The Group acquired in July the Hotel de Paris, Cromer for £110,000 and its trading profits already reflect your Directors' confidence in its acquisition. The Company has agreed to purchase for £58,000 premises in Oldham with consent for conversion into a Hotel.

## FINANCE—

The Company has recently completed a mortgage of £1m. with the capital repayable at the expiration of 10 years. The Company now has available facilities of £850,000 for expansion.

## EXPANSION AND PROSPECTS—

Negotiations are proceeding for further acquisitions in line with the Company's stated expansion policy.

Advance bookings for 1974 are already well ahead of this time last year.

# BRADY

### PROFITABILITY MAINTAINED AT HIGH LEVEL

The 38th Annual General Meeting of G. Brady & Co. Limited will be held on November 21, 1973, in Manchester.

The following is an extract from the circulated statement of the Chairman and Joint Managing Director, Mr. A. E. Ross Seymour:

The Company suffered the loss of both its Chairman, Mr. Robert Ross Seymour, and its then Deputy Chairman, Mr. James Duncan Barnes on the 19th August and 18th September 1973, respectively. Both have been strong guiding influences, each having participated in the building and developing of our organisation for over 50 years.

With results approaching the previous all-time record year, I am pleased to report a Group Profit of £891,699 compared with £888,228 in 1972. The final Ordinary dividend of 12.25% net (3.0625p per share), is equal to 17.50% gross, as in the previous year.

During the course of the year we acquired two new Subsidiaries namely, S. L. Dowell (Transport) Ltd. and Charles Smith, Sons & Co., and completed the acquisition of Huggett & Matthews Ltd.

Although the Door and Engineering Division was the section of the Group most troubled by the strike in the Building Industry, prices were maintained at existing levels and this policy paid off in assuring the Division of ample production. Profits of the Merchandising Division were at an all time high while the Process Division produced a satisfactory result almost equalling their top profit. In the Transport Division, the integration of S. L. Dowell has proceeded along very satisfactory lines.

With a buoyant industry and full order books, I am optimistic in my outlook for the current year and every effort will be made for increased profitability.

## Christy Bros. Limited

	1973	1972
Profits before taxation	£117,852	£67,066
Profits after taxation	£71,097	£41,888
Earnings per Ordinary share	27.40p	15.75p

\* I am pleased to report a substantial recovery in the results of the Company. Profits before taxation rose from £67,066 to £117,852 and the dividend for the year to 31 March 1973 has been increased to 11.75% net, the maximum permitted.

\* The proposed acquisition of Burne Investment Management Ltd. should accelerate the Company's progress.

\* A healthy revival in business activity experienced during the year continues at the present time. With continuing National Industrial harmony, I can predict a greater turnover and an improved profit for the current year.

F. V. Mills, Chairman

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Electrical, mechanical and refrigeration engineers.

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If your move will provide at least 10 new jobs in an Area.

### YOU CAN GET:

**1 Removal Grant.** A fixed grant of £800 for each employee moved with his work up to a limit of 50% of the number of additional jobs being created in an Area.

**2 Rent Aid.** A grant to cover 100% of the approved rent of the premises in the new location. (For a period of up to 5 years in a Development Area and up to 3 years in an Intermediate Area).

Equivalent help will be given where premises are bought rather than rented.

**3 Selective Assistance**—in other forms.

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The Areas now cover the whole of Scotland, Wales, Northern and North-West England, Yorkshire and Humberside, some parts of the Midlands and much of South-West England.

N.B. These grants are not available for moves to the North Midlands Derelict Land Clearance Area. Financial assistance is available under separate legislation for moves to Northern Ireland.

ISSUED BY THE DEPARTMENT OF TRADE AND INDUSTRY



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## THE AREAS FOR EXPANSION





# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## DATA PROCESSING

### Speeds the calculations

MICROCOMPUTERS designed to meet the increasing need in engineering, scientific and technical centres for equipment combining ease of operation and programming with powerful and diversified performance in terms of memory, processing capability, and input/output, are being marketed by Olivetti under the code P.652.

Main memory capacity of this microcomputer is 240 storage registers which may be used to hold 240 pieces of numeric data, or 1,860 pieces of alphanumeric data or 1,200 program instructions, depending upon the user's requirements. This allows maximum flexibility in its use as, for example, a 300-step program will take up only one quarter of the memory, and leave space for 180 pieces of numeric data. In binary terms, capacity is over 16,000 bits.

In addition the P.652 is equipped with a 64,000 bit read only memory (ROM), completely separate from the main memory, which allows execution through keyboard or program control of basic mathematical operations, logarithms (base 10 or base e), exponentials, square root, trigonometric functions, conversion of rectangular/polar co-ordinates etc.

Higher performances may be achieved by adding an optional

6,144 bit ROM containing functions that carry out inversion of matrices up to 15 by 15 and calculation of determinant, solution of up to 15 simultaneous equations, statistical functions and operations with complex numbers.

All calculation takes place in normalised floating point notation with 12 digit mantissa, decimal point and sign ranging from  $-99.9999999999$  to  $+99.9999999999$ . Cycle time is two microseconds. Print-out is in fixed point notation, but, where an answer exceeds 20 digits, it automatically occurs in floating point notation. Data entry may be in either fixed or floating point notation.

#### Instructions

Programming of the P.652 is very simple and economical in terms of the number of instructions used to carry out a calculation. It is possible to program a virtually unlimited number of conditional or unconditional jumps and subroutine calls. All registers may be addressed indirectly.

Programs are stored in the memory initially via the keyboard, or during normal operation by means of a magnetic card or cards containing previously recorded programs (a card holds up to 300 instructions).

## French mini offered in Germany

MICRAL mini computers are to be shown outside France for the first time at Systems 73 in Munich (November 27 to 30).

Made by R2E-Realisations et

Etudes Electroniques of Avenue de Scandinavie, BP73, 91400 Orsay, France — the mini has been sold to the extent of 500 units in the six months since introduction. Target for 1973 on the home market is 1,000 units for this 8-bit machine whose selling price is below £1,000 for a down-to-earth operational unit.

The designers have kept a number of current industrial and business applications clearly in view as they were defining

the characteristics of this unit. As a result, it is specially suited for such applications as stock control, point of sale jobs and so on.

The central processor can handle with up to 7 low or high speed channels.

Work is in hand on a disc-based operating system. The company is expanding rapidly with sales for the current year valued at £8m. and for 1974 forecast at £15m.

## HANDLING

### Sideloaders keep their balance

DIESEL-ENGINEED sideloaders designed to speed up handling by operating without stabilising jacks are now in production at the Leighton Buzzard, Beds, plant of the Lancer Ross Group.

Four models are available in capacities from 7,000 lbs to 16,500 lbs. The two smaller machines—7,000 lbs and 12,000 lbs—can be operated without jacks up to full rating. The 13,500 lbs and 16,500 lbs trucks are fitted with jacks but can handle up to 10,000 lbs at 36-inch and 12,000 lbs at 31-inch load centres respectively without these means of stabilisation.

All four machines are equipped with hydrostatic power steering.

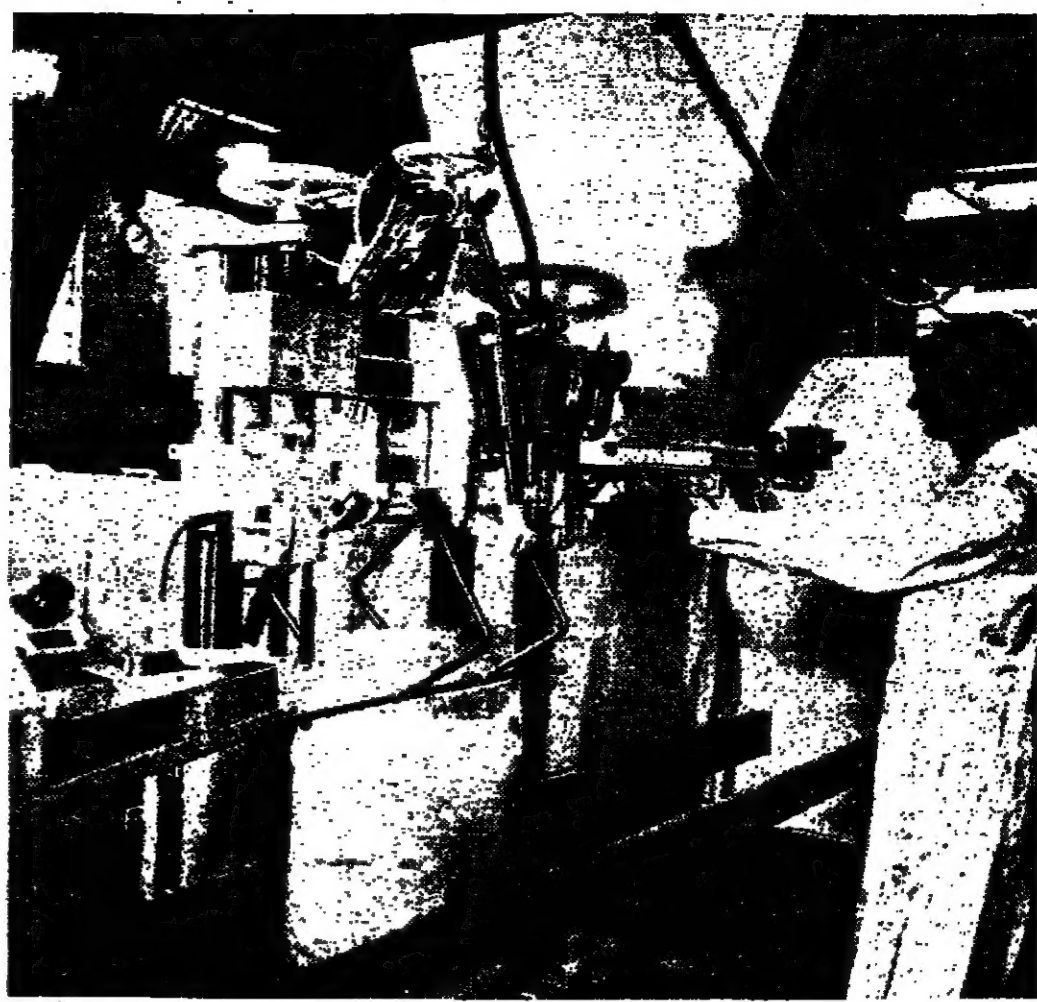
## TRANSPORT

### Improved Ford vehicle

THE FORD Transit is now available with front disc brakes, car-style cloth trim for seats, or a 3-litre V6 engine. A new variant—the 100L—is available as a long wheelbase one tonne van.

These and other refinements will be announced by Ford at the Scottish Motor Exhibition at Kelvin Hall, Glasgow (November 9-17).

The 100L variant is derived from the long wheelbase Transit chassis, but features running gear for a high-volume one tonne payload. This new concept will appeal especially to the soft goods delivery trade, says Ford. The vehicle's most recognisable feature is its single rear wheels and unique flush-fitting wheelarch panel.



Whitehall Machinery, of Bristol, has acquired the sole U.K. and Eire selling rights of this automatic bag-mouth stretching machine. Claimed to be capable of handling virtually any type of bag or sack used for packaging granular or powdered products, the machine is designed to feed into either heat-sealing or bag-stitching machinery so that a packaging line can be completely automatic. Hand-wheel adjustments allow the unit to be set quickly for different bag widths and height. Operating speeds range from 15 to 20 bags per minute.

## MACHINE TOOLS

### Speeds up NC work

POSIDATA has made full-range feed (FRF) from tape a standard feature of all production NC systems.

FRF enables any feed rate to be defined from a tape instruction by means of an f number followed by 4 digits representing the desired feed rate. Thus, f2400 represents 240 inches per minute or 2400 millimetres per minute in metric systems. Posidata has combined with this

an improved degree of control of acceleration and deceleration of stepper motors enabling a very high table speed to be achieved. These high speeds are typically 240 inches per minute on most medium-sized milling machines. Five metres per minute is now the standard maximum on metric machines.

Linear and circular interpolation has previously only been available at low feed rates (say, up to 15-20 inches per minute). These features are now achieved at any desired feed rate up to the maximum machine capability. Constant cutter velocity is maintained irrespective of machining angle. When machining arcs, the tangential velocity of the cutter is constant and equal to the f number demanded on tape, even as high as 240 inches per minute. "Ramp down," that is, motor deceleration, is inhibited at the end of intermediate quadrants of a circle again ensuring constant cutter velocity.

Another significant feature of FRF is the ability to match vertical feed rate to spindle speed when tapping. This is particularly useful on drilling machines with a few fixed spindle speeds.

A Gilmston co-ordinate turret drilling machine operating in the premises of C. M. Churchhouse, which is using advanced NC methods in the production of lighting fittings, has been modified to tap 1mm pitch holes at a feed rate of 1630mm (64 inches) per minute to match a spindle speed of 1630 rpm.

The control of "ramp up" and "ramp down" also enables a high "hit rate" to be achieved in drilling many closely pitched holes at printed circuit work. Typically successive moves of 200 per minute can be made at 0.1 inches (2.5mm), pitching on any one axis.

## ELECTRONICS

### Circuits handled safely

SAFE HANDLING of dual in-line (DIL) integrated circuit packages is claimed for equipment designed and made by an Australian company for local and overseas markets. DIL handling tools were developed by McE Electronics Components of Clayton, a Melbourne suburb.

The tools comprise a loading base to remove DIL's from manufacturers' packing tubes, a "Dipinjector" which assembles the DIL's to the printed circuit board and a "Dipextractor" for removing DIL's.

Most manufacturers' tubes slot into the loading base to present one DIL at a time. The bases would be mounted on a base or bracket inclined at 45 deg. A bracket is available from McE which takes three bases side by side to dispense different types of integrated circuits in use.

The Dipinjector device picks up the DIL's and compresses the leads to the correct pitch for insertion in the printed circuit board or sockets. Manufacturers supply DIL's with the leads played 0.350 inch PCB sockets have a 0.300 inch pitch.

The use of the injector and loading base reduces assembly time by up to 75 per cent. Damage to the lead bonds and adjacent components is eliminated.

The extractor is a spring-loaded device with thin blade-type legs which clip on to the body of the circuit, even in the most crowded and inaccessible situations.

When a desoldering iron is applied to the solder at the base of the DIL on the reverse side of the PCB, the extractor instantly plucks it cleanly from the board as the solder wets.

Further information is available from McE Electronic Components, 19 Carinish Road, Clayton, Victoria, Australia, 3168.

## PRODUCTS

### Renewable brushes

INEXPENSIVE BRUSHES which can be "sharpened" rather like pencils when they become clogged or damaged are being introduced by Long-Armac, manufacturers of Vulcast brushes and Wonderwork paint rollers. They are suitable for a wide range of purposes in a variety of industries.

Named "Trim-it," the brushes are produced by a new method developed by ICI Fibres. Continuous filaments of synthetic fibre are encased and compressed in a tube of tough and durable Alkathene which also serves as the handle.

The synthetic fibre filaments extend for the full length of the tube. The brushes can be given a new lease of life simply by cutting off the old exposed filaments with a sharp knife or scissors and peeling back the sheath to reveal a new section. This process can be repeated until the entire length of the brush has been used up.

Trim-it brushes are available in a range of sizes from 7 mm to 17 mm diameter and can be supplied in overall lengths from 50 mm to 200 mm with any trip length. The standard quality is medium, but a very soft quality is also available, for example for optical and medical supply purposes, and plans are in hand to introduce a hard quality.

Long-Armac can be contacted at Stirling Corner, Boreham Wood, Herts.

### Drilling in concrete and steel

ROTARY hammer drilling unit for 20 mm (1 inch) drill bit introduced by AEG Telefunken (U.K.), 217 Bath Road, Slough Bucks., are for heavy-duty drilling applications in concrete and steel throughout the building construction and allied industries.

Roto-Hammer RH 20, which is a follow-up to AEG Telefunken entry into the U.K. rotary hammer drilling machine market in 1972, is a very versatile machine in that it can be used for ordinary drilling, hammer action only, for example chiselling, and combine hammer-drilling. Very it penetration of concrete and steel is claimed and the machine said to be ideally suitable for self-drilling anchors up to 1 inch to 1 inch capacity, depend on material.

Crowns can be accommodated up to 80 mm (3 1/8 inch) diameter. Full load speed is 600 rpm at hammer rate at full load 3,250 blows per minute. On standing case of handling characteristics are referred to the makers as a result of good balance and the relatively light weight of 4.5 kg (10 lb). The machine is delivered complete with steel carrying case, handle, depth gauge, arbor or chuck.

A new, high-quality chipboard.

From a new British manufacturing company.

Backed by a lot of old well-established money, from a lot of bluechip companies.

Wm. Brandt's Sons & Co. Ltd. Chase International Investment Corporation.

Commercial Union Assurance. Norwich Union Assurance.

Old Broad Street Securities. Pearl Assurance.

Scottish American Investment Company. Scottish Life Assurance.

With their backing, the Company raised over £7m—approximately £5m of which was for plant and machinery.

And they backed it for four very good reasons.

1. Chipboard is firmly established as the leading material for furniture manufacture. It's one of the leading panel products used in the construction industry.

It's in ever-increasing demand, and its potential is enormous.

2. Outside of Portugal and Greece the U.K. consumes the lowest amount of chipboard per capita in Europe.

It has, therefore, the greatest growth potential.

It is estimated that by 1975 British consumption of chipboard will have increased by over 100%. And—that it

will continue to grow dramatically, well into the eighties.

3. Britain at present produces little more than 30% of the chipboard she needs—and U.K. production has not increased to meet demand.

Finland, Sweden, Norway, Belgium and Eastern Europe have been supplying it instead.

There is room, therefore, for a really superior British chipboard capability. Sanded, ready-coated, painted or laminated, and cut to the user's sizes.

4. The raw materials exist—particularly in Scotland and the North of England.

In this area tens of thousands of tons of small roundwood and sawmill residues are available. (In the case of sawdust, an important

ingredient of fine faced chipboard, thousands of tons are wasted each year.)

Practically enough raw material to double British chipboard production.

The backers concluded that all that was needed was the capital—and the expertise.

Scottish Timber Products was born.

A site was chosen at Cowie near Stirling at the crossroads of Scotland; at the centre of the vast forest resources of Scotland and Northern England; and handily placed for road, rail, sea and air communications.

With the support of both the Forestry Commission and timber growers, contracts were concluded to ensure ample supplies of timber, and

residues for forecast requirements.

The West German company, Böhre & Greten, who have installed about 60% of the world's chipboard capacity, was chosen to design the plant, deliver, install and commission their latest machinery and take production to guaranteed levels of quality and output.

They also agreed to supply continuing engineering and technical advice for a further five years.

For quality's sake, no expense was to be spared.

The result is the most technically advanced plant of its kind in the world, producing the most consistent, regular and durable product.

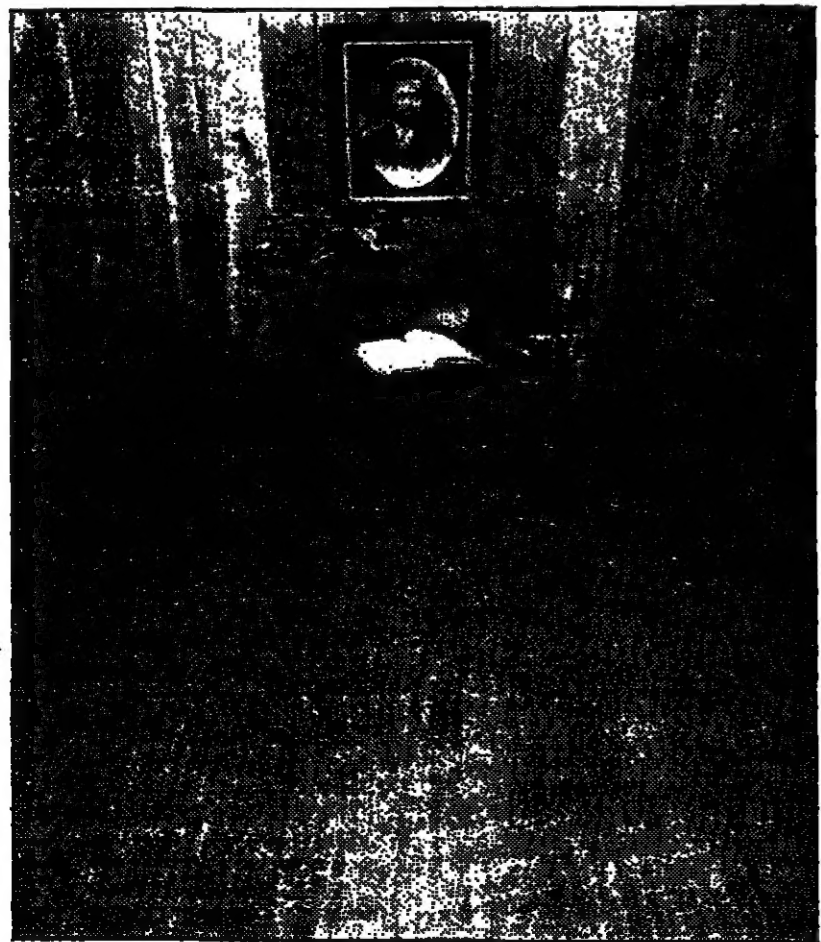
Caberboard. Well-named as much for its competitive qualities as its Scottish origins.

Full production started in September.

So if you (or your company) would like to invest in some, send for the Caberboard data sheets and sample kit now.

Ask your distributor. Or write direct to the address below.

**Caberboard**  
Scottish Timber Products Ltd.,  
Cowie, Stirlingshire, FK7 7BQ.

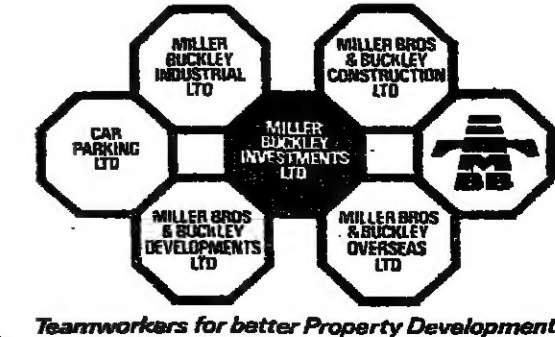


## Blue Chip Board.

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## Aid EEC on oil, Thorpe urges

THE PRIME MINISTER should demonstrate European unity by helping other EEC members with oil supplies, Mr. Jeremy Thorpe, Liberal Leader, said in the Commons.

Mr. Thorpe's appeal came during an exchange about Mr. Heath's forthcoming meeting with the Association of European Journalists, which the Prime Minister said would be on November 30.

He asked Mr. Edward Heath whether, when he met the journalists, "would you be able to make it clear to them that you regard the present threat to the oil supplies in Holland and, to a lesser extent, those of West Germany, as a good opportunity to prove that this country really believes in working towards European unity and is prepared to help these and other countries to resist attempts of Arab blackmail."

Mr. Heath said he had shown them they believed in working towards European unity by working towards a European foreign policy.

The first stage was in Copenhagen at the recent meeting of Foreign Ministers, when the relationship between Europe and the U.S. Sir Frederic Bennet (C., Torquay), wondered whether the Prime Minister had received other representations that Britain should aid Portugal, which was also suffering from the oil embargo.

Mr. Heath said he had not, but in fairness, he wanted to point out that Portugal was not a member of the European Community.

Mr. Stanley Orme (Lab., Salford W.), asked if Mr. Heath would explain to the journalists that the British people are more opposed now, in November, to the Common Market than in January, when he signed the Treaty of Rome.

The Prime Minister: "I do not accept that. They can form their own judgments."

## Call for school vandalism inquiry

SCOTTISH SCHOOLS are facing problems of truancy, delinquency and vandalism it was claimed yesterday. In a letter to Scottish MPs the Scottish Schoolmasters' Association called for support for the setting up of a Royal Commission on Education in Scotland.

It declared: "There is a need for a good hard look at education in Scotland. There is also concern about the 'serious shortage of teachers'."

The letter quotes an estimate that damage to schools in Scotland is costing more than £1m. a year.

## Petrochemicals: —no threat

THE GOVERNMENT does not see any threat to supplies of petrochemical products in the immediate future, Mr. Anthony Grant, Under Secretary for Trade and Industry, told the Commons.

He was replying to Mr. Peter Rost (Cons., South East Derbyshire) who asked if the Government was satisfied that manufacturing production would not be restrained by shortages of raw materials derived from the petrochemical industry as a result of the cut-back in oil supplies.

Mr. Grant added: "If all supplies have to be cut back, the Government would try to ensure that adverse effects on production were kept to a minimum."

CUBITT'S TO BUILD SINGER EXTENSION

A factory extension for Singer (U.K.) is to be built on the Shady Vale industrial estate, Blackburn, by Holland, Hannen and Cubitts (North-West).

The £300,000 contract is for the second phase of Singer's industrial complex, and consists of a single story steel framed and clad building in two bays, together with a gatehouse, access roads, vehicle parking area and service roads to be completed by next March. Quantity surveyor is Donald Lomax, of Blackburn.

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'BR TRAFFIC ALL OVER CONTINENT'

# £120m. Government loan for Chunnel rail link

BY JOHN HUNT

THE GOVERNMENT is to provide the £120m. for the new British Rail link between the Channel Tunnel and London, Mr. John Peyton, Minister for Transport Industries, told the Commons yesterday.

Mrs. Rene Short (Lab., Wolverhampton NE) said: "I am sure that if the money were taken to the people in the country they would say: 'Leave this Channel Tunnel. We are not interested. We do not want it. We want the houses, schools, hospitals and roads.'"

"That is what the Government should be concerning themselves about and not the Channel Tunnel."

He explained the money would be provided from the National Loans Fund.

The Minister was replying to probing from Mr. Fred Mulley, Labour spokesman on transport, during the Second Reading of the Channel Tunnel (Initial Finance) Bill.

Mr. Peyton told the House: "The £120m. investment required for the link between the Channel coast and London will be provided separately by the Government and not out of ordinary railway investment."

The Minister maintained he had already made this clear to the House during the recent debate on the Channel Tunnel White Paper.

Not so, Mr. Mulley said. All the Minister had done on that occasion was to state that the financing of the new route was a separate matter to the financing of the tunnel project as a whole.

Mr. Mulley took Mr. Peyton's new remarks to indicate that the Government would make a straightforward grant to British Rail for the necessary work.

He told the Minister: "If we have the Government assurance that all the railway investment arising from the tunnel is to be met from the Exchequer, this



Mr. John Peyton

is very good news indeed."

He also closely questioned the Minister on whether the rolling stock used by continental railways would be able to use the tracks to British provincial cities such as Sheffield.

The Minister's reply seemed to indicate that although coaches from Europe could use the new line to London they would not be able to go beyond. A similar handicap would not operate for British rolling stock on the Continent, however.

Mr. Mulley said that for many the most attractive aspect of the tunnel was the possibility of direct passenger and freight trains from all parts of the U.K. to all parts of Europe.

A great attraction of the scheme would be taken away if goods and passengers had to be transferred entirely from one railway system to another.

Mr. Peyton replied: "It is already clear that British Rail traffic will be free to go all over the Continent. There is no question about that."

"There will be certain difficulties about present continental traffic going beyond London. That is quite understood by European railways."

The Bill under debate provides finance for work on the second stage of the tunnel up to July 1, 1975. It sets a limit of £20m. on the British and French guarantees for the necessary loans.

This ceiling can be raised to £35m. by affirmative order in the House. The British commitment on the guarantees would not exceed £17.5m.

Mr. Mulley said the Opposition was opposing the Bill, as it did not see the need for the generous provision of guarantees. It also objected to the amount of profit that would accrue to the private sector.

This had already been much criticised in the Press, he said. If the private backers were to make so much money there was no need for them to seek guarantees.

From the Government front bench Mr. Keith Speed, Under Secretary for the Environment, argued that the passage of the Bill was now urgent. "If it is not passed the project as now conceived may well collapse."

If the Bill were not passed it would take so long to draw up a new scheme that our grandchildren would be continuing the debate in 30 years' time.

Sir Richard Thompson (Cons., Croydon S.) said if the initial £30m. was granted, it would mean the entire programme for the Channel Tunnel would be carried out. As time went on it would be increasingly difficult to stop spending money on the project.

Mr. Frank Tomney (Lab., Hamersmith N.) said the Bill contained a potential liability which the nation should not be asked to undertake. "If this project is going to be such a bonanza, why is public finance needed?"

Mr. Roger Moate (Cons., Faversham) said even though there were various options where the country could extract itself at a later stage, this was a decisive moment.

He urged a study on a railway-only tunnel. It would cost 30 per cent. less to construct and operating costs would be much less. There would also be a very handsome profit and environmental advantages.

Sir Robert Turton (Cons., Thirsk and Malton) said he was against pursuing the project at present, when the Government were cutting public expenditure and postponing many important communication projects because the economy was overheated.



Mr. Fred Mulley

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## Recipe for violence if Rhodesia sanctions ended, say Ministers

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

AS THE ORDER to renew sanctions against Rhodesia, came before both Houses of Parliament last night, the Government emphasised the need to allow progress in the discussions between Rhodesian leaders that could lead to a settlement.

The discussions Ministers referred to were those begun in recent months between Mr. Ian Smith and Bishop Muzorewa, the African National Council.

These talks, Ministers indicated, were expected to continue, and the helpful attitude of the European Opposition Party to Rhodesia was also emphasised.

To those MPs and peers on the Tory side who wanted an end to sanctions, the Government firmly maintained that such a move now would only have the effect of activating the extremists, among the Europeans on one side and the Africans on the other. It would be a clear recipe for violence.

The Government reiterated, however, the recent pledge given by Sir Alec Douglas-Home, Foreign Secretary, that if the time came when he really felt that sanctions had finally failed in their purpose, he would come to Parliament and explain the need for a change of policy.

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ment will ever last."

It was against this background that it had to be considered, he went on. While there was discussion in Rhodesia and any hope at all of reconciliation the most useful action Britain could take was to hold the ring, so that there was the least possible disturbance from outside.

Sanctions were a major and increasing disadvantage to Mr. Smith, especially because of an increasing disaffection by Rhodesians about Southern Rhodesia's viability both economically, militarily and socially, without support from South Africa which she could ill afford to give.

Lady Llewellyn-Davies said: "Let nobody think that we welcome the bringing down of the economy. Rhodesia is a beautiful country and it is an absolute tragedy that we have been brought to this position."

Later she asked: "Why is the Government not taking up the question of sanctions breaking within the EEC? MPs have raised that question but never had an answer."

Sir Richard Thompson said that sanctions were not disadvantageous to the British economy. She said it had to be remembered that 10 per cent. of our oil came from Nigeria and there was a measure of self-interest in Britain's attitude.

Lady Llewellyn-Davies said: "I think that the regime has its back to the wall. Those who have friends in Rhodesia know that the Africans are showing a new consciousness and strengthening of their courage, especially in the rural areas."

Some white people were getting tired of the stumbling, inefficient Government under which Mr. Smith's regime was giving them.

"I beg the Government to withdraw its present settlement proposals and to make sanctions more effective through better international co-operation," she concluded.

Lord Foot (L.) said the House was concerned with a "non-decision."

"I do not say that because the outcome of the debate is anything but a foregone conclusion if there is a vote, but because we are not being asked to decide whether the policies followed in the past have been right or wrong."

"We are not being asked whether there should be a new initiative." He wondered how much the forces of moderation would be helped by an adverse vote in the House. In his opinion all that would happen would be that the "hawks would rejoice."

Under the Opposition's proposed censure motion, following these exchanges, was given by Mr. Wilson a few minutes later.

Shinwell, '76 years smoking'

EIGHTY-NINE-YEAR old Labour peer Lord Shinwell told the Lords yesterday that he had been smoking since he was 13, and seemed to be suffering "no deleterious effects."

Lord Alton, Minister of State, Health and Social Security commented: "You are exceptional in many ways."

Lord Alton (L.) had asked what further steps the Government proposed to discourage the "dangerous habit" of smoking.

He was told by Lord Alton that the Government would continue to advise the public, and particularly young people, against forming the cigarette smoking habit and to urge those who were smokers to give it up.

"To those who can not abandon the habit, we shall offer as much advice as we can about ways of smoking less dangerously."

Lord Alton urged that public houses should sell cigarettes in packets of ten instead of 20 "for those who are trying to cut down smoking."

Lord Boothby: "If people want to kill themselves by smoking cigarettes, why should they not do so?"

Lord Alton: "I hope you will not suffer that terrible fate. We are advising people of the dangers which exist."

He welcomed the move towards a "safe" cigarette by Corlunds, but he regretted the cigarette now marketed had not been passed by the Hunter Committee.

There was laughter when Lord Macdonald (Lab.) intervened: "Can we bring this discussion to an end? Some of us are dying for a smoke."

Next week's business

THE GOVERNMENT'S latest proposals for clamping down on indecent displays will be debated in the Commons on Tuesday when the Cinematograph and Indecent Displays Bill comes up for second reading.

Business for next week is as follows:

MONDAY: Local Government Bill (2nd Reading); remaining stages, Channel Tunnel (Initial Finance) Bill.

TUESDAY: Cinematograph and Indecent Displays Bill (2nd Reading); The Charitable Endowments Bill (2nd Reading); Consumer Credit Bill (2nd Reading); Deputation Relief Orders for Belize, Brunei, Sweden and Measures Act 1963 (Salt).

WEDNESDAY: Land Registry Bill, Second Reading; Road Traffic Bill, Second Reading (Lords); Bills to Amend and Repeal the Weights and Measures Act 1963 (Pasta) (Order) 1973.

THURSDAY: Channel Tunnel Bill, Second Reading and remaining stages.

WEDNESDAY: Lord Boyle; debate on Government proposals for legislation contained in the White Paper, Equal Opportunities for Men and Women.

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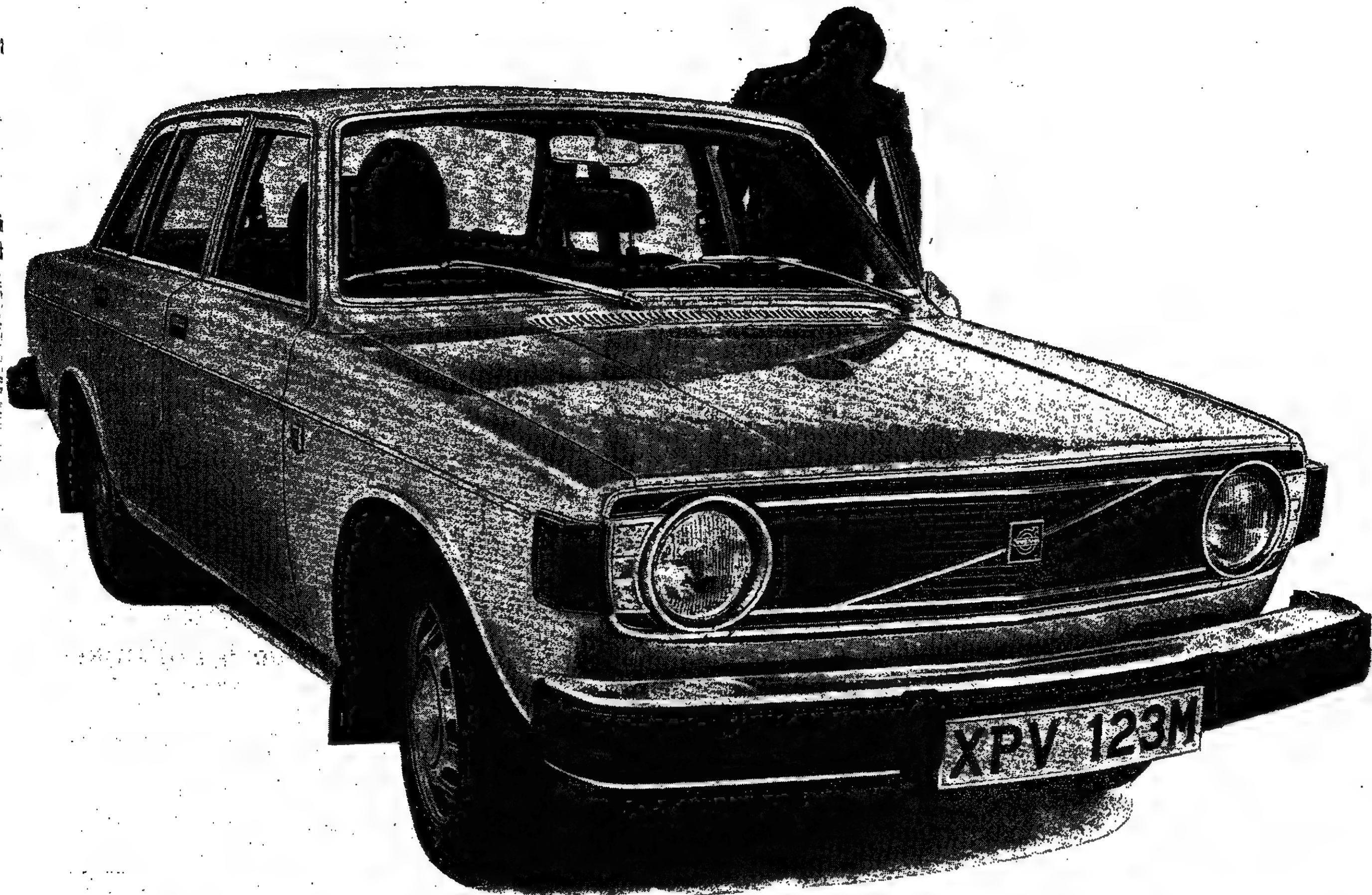
Order 1973; and Weights and Measures Act 1963 (Pasta) (Order) 1973.



Volvo 144

Tue Financial Times Friday November 9 1973

# The new Volvo 144.



## It shines where the other new cars shine. And where they don't.

All new cars look glossy. But when you're spending over £2000 on a car you're entitled to know what you're getting apart from the paintwork.

Consider the facts. The Volvo happens to be one of the most reliable cars you can buy.

A Swedish Government Survey compared it with sixteen other cars. It proved to have a life expectancy of over fourteen years. Substantially longer than its competitors.

This is one reason why the 144 depreciates more slowly than competition.

One thing that's guaranteed to take the gloss off a new car is if it gives you a lot of trouble. At Volvo we're confident enough to give you a 12 month, unlimited mileage guarantee. No other car in its class offers such a generous guarantee.

The Volvo 144 also gives you features like a high impact laminated windscreen, safety belts, a superb heating and ventilation system and a

unique 'fail-safe' braking system - to mention but a few. And all these items are standard.

This year we've put in a warning device that lights up should a driving light go out - and shock-absorbing bumpers to save dents and expense.

And if you're concerned with surface shine you'll be interested to know that the Volvo 144 is built to withstand the ravages of Swedish Winters with tons of salt on the road (thanks to its rigorous rustproofing, hot-dip galvanising, undersealing, and 33 lbs. of paint to protect the body).

These are just some of the facts about the new Volvo 144. Your dealer will give you more, including a Fact Kit telling you how it compares with competition.

And talk to any Volvo 144 owner. You'll find there's no one more enthusiastic about the car than the man who drives one. When you see what you're getting for the money you'll realize

you're getting a very great deal indeed.

The Volvo 144 De Luxe Saloon costs from £2195.05 (manufacturer's recommended retail price including VAT and special car tax).

Cut here

### Please send me the facts

I would like to know more about the new Volvo 144. Please send me the Volvo Fact Kit to study at my leisure.

Name

Address

FT911

## VOLVO

For immediate information post to, or phone, Customer Relations Dept., Volvo Concessionaires Limited, Lex House, 370/386 High Road, Wembley, Middx. HA9 6AY. Telephone: 01-903 3611.



# CBI plans drive for more trade with Brazil

BY PAUL ELLMAN

THE CONFEDERATION of British Industry is planning to launch a drive to encourage its members to step up trade and investment links with Brazil. A 16-member CBI team has just returned from a 12-day mission to Brazil, and its report on the trip is expected to be optimistic about prospects for British industrialists.

The report, to be published in two weeks' time, will express confidence that the Brazilian Government is capable of maintaining the 10 per cent annual growth

rate of the past nine years. It is also expected to record the mission's optimism that Brazil's military-backed régime is capable of holding inflation down to its present rate of some 15 per cent a year.

The CBI team is understood to have concluded that joint ventures with Brazilian corporations offer the best prospects for British industrialists, although there is a strong market for sophisticated heavy plant and motor accessories.

A strong boost to Britain's

## Dover lorry traffic up 16.48%

By Paul Ellman

THE DOVER Harbour Board yesterday reported a 16.48 per cent increase in roll-on/roll-off lorry traffic through the port in the first nine months of this year.

A record 138,461 lorries passed through the port in this period, and the figure for September was 27.96 per cent above that for the same month in 1972.

The anticipated rise in car-accompanied tourist traffic, however, failed to materialise. The first nine months of this year showed an increase of only 0.67 per cent over last year.

The Board has blamed this on the falling value of the pound which has discouraged many tourists from taking their cars to the Continent.

Total passenger traffic went up in the nine-month period by 3.8 per cent, from 4,895,996 in 1972 to 5,087,098 this year.

## Imps move for plastics trade with Poland

By Ray Dafter

THE Imperial Group will next week attempt to form reciprocal trading links with the Polish plastics industry.

The group is to hold a symposium on "typical plastics technology" in Katowice, Poland, on Monday and Tuesday. Main companies taking part will be Creators, a subsidiary of Imps, and Mardon Packaging International, a company jointly owned with British American Tobacco.

Areas to be covered include the use of plastics in the motor industry, industrial markets for plastics, PVC bottle packaging, expanded polystyrene packaging and flexible packaging.

At the request of the Polish Plastics Industry Association, special display stands taken by the Imps team will remain on permanent display.

Mr. J. F. T. Langley, chairman of Imps' paper, board, packaging and plastic division, will lead the delegation which hopes to open up Poland as a significant market for British plastics.

Creators has already sold a small quantity of plastic decorative trim for use in doors of cars built in Poland.

The Imps group has a turnover in plastics approaching £20m a year, while Mardon's plastics turnover is over £18m.

## Cunard names cruise ships

By James McDonald, Shipping Correspondent

TWO CRUISE ships being built for Cunard in Denmark, at a cost of £10m to £12m each, are to be named Cunard Countess and Cunard Conquest when they enter service in late 1978.

Each ship, of 16,700 gross tons, will be built for cruising and will have accommodation for nearly 750 passengers. The hulls and engines are being built in Copenhagen by Burmeister and Wain, but the fitting-out and interior decoration work will be completed at INMA in Italy.

The ships were ordered by Cunard—part of the Trafalgar House group—in Denmark at fixed prices. No British shipyard was willing to quote without the inclusion of escalation clauses in the contract.

Mr. Charles Sparrow, QC, for the French champagne firm J. Bollinger, SA, and Champagne Lanson Pere et Fils, said, too, that at the Happy Valley Theatre, Llandudno, in the Alex Munro show, prizes for stage contests said to be champagne were again Pomagone.

Bullmer, said Mr. Sparrow, had supplied the sparkling drink to the theatre and the champagne makers of France again objected to Bullmer's projecting a further champagne image for their product.

In January 1972 Bullmer's used Pomagone to use the word "champagne" in connection with cider, other than as part of the expression champagne cider.

Mr. Sparrow said that a memorandum from H. P. Bullmer showed that it wished to tie the image of Pomagone to champagne.

Mr. Justice Whitford accepted from Bullmer an undertaking that they would not do any act for the purpose of representing Pomagone champagne cider to be a breach to market the product in its present get-up, labels and bottles, or any get-up not materially dissimilar.

Bullmer also promised they would not knowingly supply Pomagone champagne cider to theatre for use on the stage in theatrical performances.

IN A £37,500 sale of English furniture at Christies yesterday, a walnut bureau-cabinet dating from the early 18th century sold for 1,450 gns. to Gumuchdjian. A George III parlour wood and mahogany sofa table sold for 1,300 gns. (O. F. Wilson); a George III mahogany breakfast secretary cabinet for 1,150 gns. (Rubin) and a Queen Anne bureau for 1,000 gns. (Roe). The same price was paid by O. F. Wilson for a pair of mid-Georgian mahogany library arm-chairs.

A Malaya rug sold for 5,800 gns. to Ghazizadeh at Christies in a £7,248 carpet sale.

The first part of a Christies sale of Victorian pictures totalling £19,113. A painting by Edward Wilkins Waite of summer morning in a Hampshire village sold for 700 gns. to a private buyer. For 700 gns. for an 18th-century English school painting of a scene from the Civil

# Controversial bid for A. W.

BY KEN GOFTON

IN A VERY real sense, the story of A.W. (Securities)—the subject of a £40m. bid from Champion International of the U.S.—is the story of its vice-chairman and chief executive, Mr. Michael Abrahams.

He, and his fellow directors, have welcomed the bid, which is generous, valuing the shares at over a third more than their market price earlier this week. It is controversial, however, in the sense that if it goes through it will be yet another example of a large and successful U.K. company, in a growth industry, passing into foreign control. A similar case, the subject of recent comment, is the threatened bid for Universal Grinding.

## Industry study

A.W. (Securities), which has risen rapidly to be the U.K.'s second biggest carpet company after Carpets International, is not in urgent need of capital or management know-how. And the carpet industry, recognised by the Government as of special importance to the U.K., is the subject of an Industry Act study by the Department of Trade and Industry. Exports rose in the first six months of this year by 45 per cent to £26m.

Mr. Abrahams joined A.W., the family business as a sales representative and spent several frustrated years, during which he had no influence on policy, watching things decline. He might have left instead, to use his own words, he manoeuvred into the managing director's job.

Finding out what the market wanted, and then setting out to

meet those requirements as efficiently as possible, was the essence of the business. That meant, for instance, showing all projected new designs to the major retail buyers, and only going into production with the ones that won their enthusiasm. They may not feature in the Design Centre, but they sell.

There are three other planks to his philosophy. One is a transparent ambition to make a business grow and succeed. He has done it with A.W. (Securities) with a pre-tax return on capital in the past financial year of over 80 per cent, and pre-tax profits up for the sixth successive year.

At the time of his unsuccessful bid for Lancaster Carpets earlier this year, Mr. Abrahams said that rationalisation is not one of his things "if it means cutting back—simply believed that more money could be made by putting the two companies together."

Secondly, Mr. Abrahams believes, he says, in delegation to young managers (a reflection of his own early experience). But that can only be done with a good heart if, thirdly, there is tight financial control.

## Above average

The need for the latter became apparent in the near sink-or-swim situation of 1967 when the company lost £426,000 and had an overdraft of £1m. Evidence of how hard he makes money was A.W.'s assets ratio of 2:3 and the sales-to-stocks ratio of over 8.5—both well above the industry average.

Two other factors must take

credit for lifting A.W. from modestly to its present place in the industry league table. One was the decision—founded on the belief that most people prefer patterned carpets—to keep out of the rat-race market for plain tufted, and back the new tech-

nology of printing. Now the company claims to be the largest printer of tufted carpets in Europe, with an annual output of 15m. square yards, plus 4m. square yards of acrylic Axminster.

The other factor stemmed from the company's financial troubles of 1967, which forced it to turn for quick results to the new, specialist retail chains like Allied Carpet Stores and Eastern Carpet Stores. These were tough bars, but they bought in bulk.

And, as it has happened, they have cornered a lot of the growth in the market, with A.W. hanging on to their coat tails.

It is clear enough that

the philosophy, says Mr. Abrahams, is similar, with a bag of delegation but tight financial control. Champion, with a raft of interests including timber and building products, is ruled by America's fourth largest carpet manufacturer. In Europe it is tufting plants in Belgium and Scotland, "with other things, embryo."

The upshot of the discussion was that A.W. (Securities) promised the opportunity, to go in with Champion, to accelerate its development programme. "My own role," says Mr. Abrahams, "will be to do this independent unit, and to do it as rapidly as possible."

Champion International is paying a high price to buy success. What is in the deal for the British company?

The cash offer itself is an attraction. At 125p a share, compared with Wednesday's closing price of 85p. A pump-keep in mind is that there are several members of the family substantial shareholders, who are in their late 80s. Some doubt were a source of some comfort.

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# Reversal of investment trend advocated by tax expert

THE PRESENT tax background international investment is geared to investment by developing countries in Europe and North America than the other way round, a taxation expert said in London yesterday.

Mr. E. B. Nortcliffe, overseas taxation manager of Unilever, came to this "remarkable conclusion" after examining the total picture presented by fiscal systems of the world, and the arrangements made for reconciling them and for avoiding double taxation or discriminatory taxation.

He was addressing a conference on the European Community and the Developing Countries, organised by the Financial Times.

Speaking on "taxation and international investment," he said the whole field of withholding taxes was a problem area—"all the taxes which are collected on income with the intention that the beneficiary shall have a right to them against his personal tax liability on total income."

Mr. Nortcliffe said the solution appeared to be for all less-developed countries imposing withholding taxes on this type of income to introduce into their laws the option for a non-resident enterprise to be taxable at regular rates on the net

income from the particular activity or service. "They must be prepared to accept from accountants, independent auditors or the revenue authorities of the investing countries reasonable evidence of the net income arising. If their answer is that they cannot afford the loss of revenue, the conclusion is that they cannot afford the price of economic development."

Mr. Maurice Foley, deputy director general, Directorate of European Communities, said that in many respects decisions that must be taken in the next six months would probably decide the characteristics of Europe for the next 20 years.

Mr. Maurice Foley, deputy director general, Directorate of European Communities, said that in many respects decisions that must be taken in the next six months would probably decide the characteristics of Europe for the next 20 years.



Mr. Maurice Foley



Professor Karl-Heinz Sohn

He did not know whether it would be a Europe that was inward-looking, brash, selfish or preoccupied with its own problems and standards of living, or whether it would be mature enough to unconsciously build bridges across race and development.

"The real answer will be seen as a result of negotiations with 43 countries and the way we interpret the needs of our Commonwealth partners and take care of them in relation to access to Europe's markets."

Professor Dr. Karl-Heinz Sohn, Permanent State Secretary, Federal Ministry for Economic Co-operation, Bonn, said: "From the most recent events in the field of primary commodities, it is clear that in pursuit of their national interests, developing countries do not hesitate to resort to expropriation and boycott, causing considerable trouble for economies of the industrial countries."

—would probably be the worst method of trying to bring the developing countries to reason. An integration of the economies of industrial and developing countries should be organised as quickly and as extensively as possible."

Reasons for the hesitation of German firms to invest in developing countries were not always clear, he said. They might include the favourable export situation and growth of the domestic labour market after the currency reform of 1948.

They might also include unfortunate experiences in protecting German capital abroad in the two World Wars, lack of business experience in foreign countries, obstacles set up by possible partner countries and, occasionally, lack of support from the public authorities.

The importance of stepping up investment activities in developing countries was now being recognised by those German enterprises, which in the past had shown little or no interest, Dr. Sohn added.

## T dinner for EEC Commissioner

Financial Times gave a C. M. Le Queune, deputy under secretary of state for Africa and the Middle East at the Foreign Office, and Commonwealth Office, Mr. Philip Mason, former director of the Institute of Race Relations; Professor Roland Oliver, head of the history department at the School of Oriental and African Studies, London University.

Mr. Henry Phillips, adviser to the Standard Bank; Sir Ronald Prain, former chairman of the RST Group; Sir George Sinclair, Conservative MP for Dorking; Sir Charles Pensonby, former president of the Royal Africa Society; and Mr. Sidney Spiro, an executive director of Anglo-American Corporation of South Africa.

## TELLENBOSCH WINE TRUST LIMITED

Incorporated in the Republic of South Africa  
DIRECTORS' INTERIM STATEMENT FOR THE HALF-YEAR ENDED 30TH SEPTEMBER, 1973.

LOFIT  
The unaudited profits for the six months ended 30th September, 1973, compared with the half-year ended 30th September, 1972, and the year ended 31st March, 1973, are as follows:

	Six months ended 30.9.73	Six months ended 30.9.72	Year ended 31.3.73
Trading profit	R800's 7,714	R800's 6,579	R800's 13,570
Less:			
Interest payable	601	763	1,582
St before taxation	7,113	6,116	11,988
Less:			
Taxation	2,750	2,418	4,624
Profit	4,363	3,700	7,364
Less:			
Attributable to outside shareholders in subsidiaries	2	8	10
Less:			
Reference Dividend	239	230	481
Attributable to Ordinary shareholders	4,121	3,462	6,883
Dividends per Ordinary share	20.1c	18.8c	33.5c

COMMENT:  
Trading conditions during the six months under review were better than during the comparable period of the previous financial year and in excess of our expectations at the opening of this year. Sales volumes increased in all major product categories and expenses were held within budgeted limits. Interest rates were more favourable than anticipated. If current trading conditions continue, sales and profits should also improve during the second half of the year in comparison with the same period one year ago.

DECLARATION OF INTERIM DIVIDENDS  
NOTICE IS HEREBY GIVEN THAT the following dividends have been declared payable on or about the 20th November, 1973, to shareholders registered in the books of the company at close of business on the 23rd November, 1973.

ORDINARY SHARES  
Interim dividend for the year ending 31st March, 1974 of 20 cents per share (last year's interim 6 cents per share).

10% CUMULATIVE PREFERENCE SHARES  
Dividend of 3 1/4% (3.25 cents per share) for the six months ended 30th September, 1973.

10% CUMULATIVE REDEEMABLE PREFERENCE SHARES  
Dividend of 3 1/4% (3.75 cents per share) for the six months ended 30th September, 1973.

The foregoing dividends are declared in the currency of the Republic of South Africa. Warrants in payment will be issued on or about the 20th December, 1973, to members at registered addresses or in accordance with their written instructions.

Warrants in payment of the Preference dividends will be issued from the office of the Transfer Secretaries, Messrs. Liberts, Tellenbosch, and Partners, Cape Town.

Warrants in payment of the Ordinary dividend will be issued from the office of the Transfer Secretaries, Messrs. Liberts, Tellenbosch, and Partners, Cape Town, to all payees except those with addresses in the United States of America and Canada to whom warrants will be made from the London Share Transfer Office. Payments from the London Share Transfer Office will be in United Kingdom currency calculated by reference to the rate of exchange ruling on 10th December, 1973, or at a rate of materially different therefrom.

For the African Non-Resident Shareholders' Tax and United Kingdom Income Tax will be deducted from the dividends payable.

Transfer Books and Register of Members in respect of Ordinary and Preference Shares will be closed from November to 5th December, 1973, both dates inclusive.  
BY ORDER OF THE BOARD.  
L. A. O. BARTH,  
Managing Director.  
Liberts, Tellenbosch, and Partners,  
Provisional Liquidators,  
100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.

New Issue  
November 8, 1973

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as a matter of record only.

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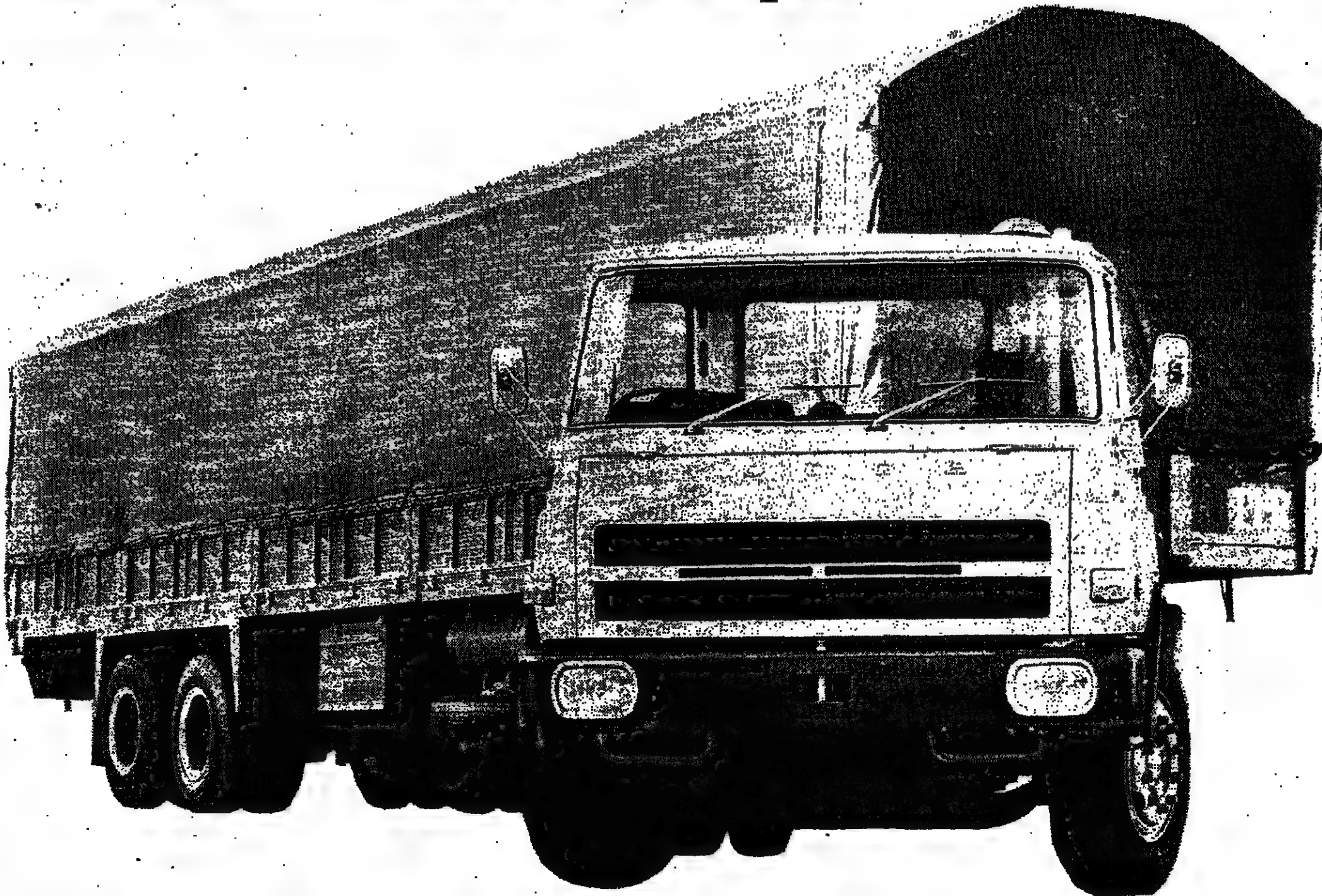
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# EUROPE'S BIG VALUE TRACTOR

## Dodge K3820P-New from Chrysler



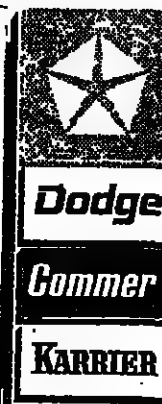
The new Dodge K3820P is a superbly specified machine with a plated GTW of 38000 Kg (37.4 tons). The cab is ultra modern. The power pack is the mighty Chrysler 12-litre turbocharged diesel with a transmission to match. The frame is deep section carbon manganese steel. And included in the basic price is a whole range of 'extras'. Even the radio is standard equipment.

Compare the specifications of this new Dodge tractor with its rivals in the U.K. or the

Continent, and you'll agree it represents really big tractor value.

In a road transport environment that's getting tougher every day, it's the wisest tractor investment you can make. And it is backed by Chrysler's spares and service network.

12 MONTHS WARRANTY WITH  
UNLIMITED MILEAGE



Where quality still counts



# INSTITUTE OF DIRECTORS' ANNUAL CONFERENCE

**SPEAKERS** At this year's Institute of Directors' conference, held at the Albert Hall in London yesterday, were chosen as people at the heart of current issues and were outspoken in their views.

This 25th conference filled the hall to capacity with 5,000 of the country's most important businessmen and leaders of industry, and many requests for tickets had to be refused because of lack of space.

The main purpose of the conference, according to the IOD director-general, Sir Richard Powell, was "to provide the best possible brief on matters which none of us can afford to ignore."

His success in obtaining the services of an eminent list of speakers was marred this year by the last-minute withdrawal of M. Valéry Giscard d'Estaing, the French Finance Minister, who was called to attend yesterday's Cabinet meeting in Paris to discuss the forthcoming French Budget.

However, his place was ably filled by the Countess of Dartmouth. The other speakers were Sir George Edwards, chairman of the British Aircraft Corporation, the Metropolitan Anthony of Southwark, Prince Bernhard of the Netherlands, and Mr. John Connally.

Mr. Connally, former U.S. Secretary of the Treasury, was introduced by Sir Derek Pritchard, president of the IOD, as possibly the next President of the U.S., and his speech, which ranged over the U.S. world role since 1945, received a standing ovation.

The traditional lunch, packed in boxes and eaten on the knees of thousands of directors, included mousse de foie gras, breast of chicken and cold tongue and a quarter-bottle of Tavel Rose.

On the platform were Lord Erroll, chairman of the IOD; Mr. Angus Ogilvy; Lord McFadden; Sir Edward Spears, chancellor of the IOD; Sir Charles Hardie; Sir John Musker; Sir Charles Wheeler; Mr. Cecil Parkinson, MP; and Mr. Patrick Fleming.



Mr. Heath lunching with Prince Bernhard (right) at yesterday's conference.

**Mr. Edward Heath**

## Our problems are those of success

MR. HEATH told the conference that if only it could realise it, Britain was facing the problems of success. And those problems then made their decisions to be looked at against the background of British industry's achievements, he said. Industrial production is up by nearly 10 per cent on a year ago. Output per head in industry is up by 8½ per cent. Exports are up by 16 per cent.

He went on: "Three years ago, demand and output were stagnant, domestic costs rising steeply, capacity underused, unemployment over 600,000 and rising.

To-day, demand and output are rising, the growth of domestic costs contained, industry working near to capacity or actually at it, investment rising rapidly, unemployment at about half-a-million and falling. This is a dramatic change.

"Perhaps it can best be summed up in this way. Three years ago the problem for our industry was to sell all it could make. To-day the problem for our industry is, by and large, to make all it could sell. There is the world of difference.

"The Government can claim to have had a share in this transformation. We took office in 1970, pledged to avoid stop-go, determined both to tackle the problems of inflation and to achieve steady and sustained growth of the economy. We knew that this was what was needed, if British industry was to modernise and revitalise itself, and if the standards of living of the British people were to be raised."

### Demand

"From the outset, we made it clear that we intended to provide the prospect of steadily rising demand. The Chancellor of the Exchequer's policies have all been directed to creating that prospect. By our decision to float the pound last year we showed that we were determined not to allow the constraints of short-term capital movements across the exchanges to stand in the way of the growth of the economy.

"Two years ago it became clear that Britain would join the European Community at the beginning of 1973, and that British industry could look forward to competing on level terms in a European market of

250m. people. Those industrialists who took a long, hard look at the prospects in Europe—and of success. And those problems then made their decisions to be looked at against the background of British industry's achievements, he said. Industrial production is up by nearly 10 per cent on a year ago. Output per head in industry is up by 8½ per cent. Exports are up by 16 per cent.

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### Flexibility

"We shall continue to depend heavily upon increased productivity as a source of rising production for some time to come, if we are to be able to meet rising demand at home and overseas. No-one can lay down a code or a set of guidelines as to how this is to be achieved. No doubt it will come mainly from the more efficient use of existing technology.

"For some it may require more shift working. For others it may mean new concepts of flexibility in the use of part-time manpower—and particularly woman power. For others again, it may mean revised management, I should say, that generalise. I should say that it will call for two things above all. It will call for continuing ingenuity and flexibility in management. And it will call for the co-operation and goodwill of the shop floor—which in turn depends on an understanding of what is at stake."

"I spoke earlier of the two main objectives of Government economic policy: the achievement of a steady and sustainable rate of growth, and the containment of inflation. The rate of growth has in fact risen, from an annual rate of about 1½ per cent in 1970 to an annual rate of about 8 per cent. This high rate of growth has been achieved by British industry, and it is a credit to the ingenuity and hard work of the British people."

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**Prince Bernhard**

## Harmony of business and politics eroded

**SPEAKING** OF the changing relationship between business and government, Prince Bernhard of the Netherlands told the conference that in the future large private companies would be expected to serve the general and national interest of each country as well as the interests of their shareholders and customers.

This would obviously require an extremely delicate and complicated balancing act from the side of management, he said.

He pointed out that until quite recently the growth of international private enterprise occurred entirely in accordance with the basic philosophies and policies which had as their generally acknowledged aim the maintenance of full employment, the promotion of free trade and the encouragement of international investment in a general sense, there was a harmony between what governments considered to be the public interest and what the general public considered as its interest and what private enterprise saw as its main purpose.

### Critical

"This apparent natural harmony, which until recently was a matter of course, is slowly being eroded. People are becoming more critical of the achievements of business and in particular of big business. Many people nowadays tend to blame their misfortunes, frustrations, loneliness, boredom and in general most of their problems, on society and in particular on big business. Pollution, over-

crowding, inflation, unemployment and a general feeling of being unimportant are all laid at the door of big business.

"If big business happens to be foreign big business, these feelings and tensions become even more acute. This is a great danger—explains why in so many underdeveloped countries such tensions have already grown into straightforward conflicts.

"These raised problems for large companies with subsidiaries abroad, and meant that they would have to try even more assiduously to bring their operations abroad into line with the national interests of the host countries. This could take many forms. For instance, by appointing more local people in management and staff functions and by setting up a Board for each of these subsidiaries, managed partly by prominent local people.

All these suggestions simply can mean that these companies become more truly international.

"Furthermore, I think it should be made compulsory that every member of the top management of a big international firm should at least speak one foreign language fluently."

He asked whether management training programmes should not pay much more attention to politics and international relations and include these in their courses.

I would like to give you two examples of co-operation between international companies and governments—or the lack of it. I heard that when Coca Cola wanted to make a contract with Japan, the U.S. vice-president of the company who went to Tokyo found on the other side of the table a banker, an industrialist and a Cabinet Minister—which shows clearly to what extent Japanese big business collaborates with the government and vice versa. The Algerian government, when asked by an oil company why they wanted such a high percentage answered: "We only want as much as European countries take from you as their share from North Sea oil."

"Architecture is the outdoor art. In this country it has been disgracefully neglected. While the rest of the world has been really necessary because people have to live with the consequences for several generations.

"In the future it is essential that social and environmental factors become part of the balance which must be struck between creating jobs and goods, or devastating the environment in a way which to present day public opinion is totally unacceptable."

She said: "Nowadays 80 per cent of our entire population live in towns and cities. Some of these towns and cities have been destroyed—not by bombs, but by badly designed offices, shops or supermarkets out of scale and out of harmony with their surroundings.

"Drastically shopping centres in seadily weathering concrete, vulgar office blocks and motor shops, hotels, restaurants and other buildings in every town should be of better quality, better finish and better design."

**Sir George Edwards**

## Avoid breaking up European aerospace

**SIR GEORGE EDWARDS**, chairman of the British Aircraft Corporation, in the opening speech of the conference, said that lately there had been a fair amount of Ministerial suggestion that the time had come when collaboration on projects was not enough, but that companies should merge across the frontiers. He went on: "There are a number of things to be said about that. One is to reflect sadly on some mergers that have been made already. Another is to note that the financial position of the two airframe groups in this country is substantially better than those on the Continent with whom we would be expected to merge.

"The flexibility and supporting strength which comes from an aerospace company embracing military and civil aircraft and guided weapons and space is the basis on which the world's great aircraft companies have now been built."

"So whatever happens to the shape of the industry in the future—here or in Europe or both—it is my view that aerospace should remain indivisible. I say this because I have seen suggestions that it would be broken up into specialist companies. Not so. To fragment the European—or any part of the European—aerospace industry would be a backward step."

### Purpose

The reason for trying to unite Europe's high technology industries was not for the purpose of just out-doing the Americans. It was for the positive purpose of creating an industry which was able to negotiate with them from its own strength.

"Individually, the countries of Europe have found this difficult to do. It is difficult for several reasons, but the main one is the large size of the American home market and the small size of the home market of each of the separate individual countries of Europe, including Britain. The Americans can go into the export field selling their products off the shelf—and the cheap end-of-the-learning curve because their big home orders have already absorbed the bulk of the educational costs involved," he said.

"On the military front in Europe in recent years, collaborative programmes have made a great contribution to closing this all-important gap. Governments have sensibly arrived at common requirements and have pooled their markets with the result that the initial Anglo-French Jaguar requirement is for 400 aircraft.

The present indications are that the three founder members of the MRCA programme will, between them, need something like 800 aircraft. The benefit of this combining of the markets is already showing up in the Jaguar, which is now in service with both the British and French Air Forces. It is being actively exploited in the export markets at a price which would have been impossible based on a purely national order."

Sir George argued that, if the governments of Europe wanted a

**Sir Derek Pritchard**

## 'Stop selling Britain short'

**SIR DEREK PRITCHARD**, president of the Institute of Directors, said people should stop "selling Britain short" and have faith in their own achievements as world role.

"Of course, we have our problems and this winter will be an exception. But so have every other country. Look, he said, Britain's achievements due part to those present: "Exports we up 21 per cent in the first six months of this year while imports only rose by 16 per cent."

"Unemployment is down to 383,000 since January, 1972, productivity is up 13.5 per cent official reserves have doubled in the last three years, and the official short and medium-term debts have been repaid from £3,000m. in 1968 to nil to-day."

More important than statistics, Britain was a country where people were cared for when they were sick, looked after when they were old—retirement pension was up 55 per cent in the last three years. This is a record which we can be justly proud from management right to the shop floor."

He went on: "We can be certain that regardless of future events, change has always occurred in the political life of the U.S. The news media has emerged as an even more powerful influence in the political system, the secretary of the Grand Jury has been further implicated in the challenge of the legislative branch to the powers of the executive has gained momentum. The structure of two-party Government has been weakened by public disapproval of politics and partisan politics."

"Here again, however, we must keep the crisis in perspective. If U.S. has a judicial system as turned after yours. We proceed ourselves to be governed by laws, not men. The judicial system must be strong enough and swift enough to administer those laws fairly and objectively."

"I wish I could assure you that America's internal problems would disappear in a matter of days or weeks. But the currents are running too strong for this to happen. Perhaps we Americans will now and then, hoping that it survives it will be stronger if the ordeal it has suffered."

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Sir Derek Pritchard (left) and Mr. John Connally on the platform.

**Mr. John Connally**

## Only one course for U.S. in Mid-East

**MR. JOHN CONNALLY**, former U.S. Treasury Secretary, defended his country's policy in the Middle East conflict.

He said: "We are all quite aware of differing reactions among some European nations and the U.S. during the present war in the Middle East. Certainly the U.S. is not blind to the fact that the Arab nations have most of the world's petroleum and that Europe relies most heavily on that supply."

"Indeed, Middle East oil will be increasingly important to our own well-being unless other reserves or other energy resources are developed in this decade. But the fact remains that it is Europe and not North America where the crisis is most immediate."

"Yet when war erupted and the Soviet Union began resupplying the Arab forces after the early losses on both sides, the U.S. truly and only one course to take. We were in no position to do nothing and be held blameless, because an act of omission on our part in terms of resupply of Israel was tantamount to abandoning Israel to a

perilous fate and we were simply not going to do that.

"We have told the Arabs that we do not view them as adversaries, but rather that we view ourselves as a nation committed to the preservation of the state of Israel and to the maintenance of balanced forces in the Middle East. We have moved as tenaciously as we know how to help bring an end to the fighting."

He said the U.S. applauded the British decision to enter the Common Market—a decision based upon Britain's national self-interest—because it was convinced that European unity was vital to the long-range economic and political stability of the entire world, and that Britain was an essential cog in the machinery of a free, healthy and peaceful Europe.

"The United States, in turn, may make new adjustments in its own trading arrangements at some future date. Now trading blocs may develop in the western hemisphere and into the Pacific—arrangements born of national self-interest on the part of many countries. It should not shock Europe that such events could occur, because there is no more reason for political boundaries to forever impede the flow of ideas,

technology and products in another part of the world than it is for Western Europe to endure such barriers."

### Watergate

Regarding the Watergate affair, he said there was great stress on the executive, legislative and judicial systems. There had been abuses which had divided us and damaged the confidence of the people in their leadership. There had been economic repercussions even though our economy was sound.

"But this trauma should be viewed in perspective. Ten years ago, almost to the week, the U.S. went through a trauma far greater than this—the assassination of a President. The nation was staggered beyond belief, yet its political system was equal to the crisis and America barely broke stride.

"We are witnessing to-day an unprecedented series of events in American Government. There are serious questions about the actions of a President and the closest to him—a disbeliever in the minds of millions of people about anything emanating from the Administration."

## DOWDING & MILLS LIMITED

### RECORD SALES AND PROFITS

A busy year throughout the Group has boosted Sales by 23.3% and Profits before tax by 36.9%.

Following the increased interim payment the Directors recommend a Final Dividend of 11.67% making a total for the year of 19.6% against 18.7%.

	1973	1972
Sales	3,732,384	3,026,446
Profit before tax	780,836	570,301
Profit after tax	448,490	343,892
Pence per share		
Net assets	14.49	11.37
Earnings after tax	3.37	2.59
Net Dividends	0.98	0.82

The A.G.M. will be held at the Chamber of Commerce, Birmingham, at 12.30 p.m. on Monday, 3rd December 1973.

Copies of the Report & Accounts may be obtained from the Secretary, at the Registered Office, 193 Camp Hill, Birmingham, B12 0JJ.



# Maplin port plan wasteful -Docks Board head

BY RAY DAFTER

STRONG attack on the Port of London's plans for a £50m. improvement of the port was made yesterday by Sir Humphrey Vyse, chairman of the State-owned British Transport Docks Board. Sir Humphrey said the port was now trading profitably, although the current waves of strikes over a wage dispute and a demarcation dispute between dockers and lorry drivers represented a "shadow" which could have long-term consequences. Speaking of Hull's revival, he said shipowners had already given the port a second chance. "Will they give us a third chance?"

While these latest difficulties represented a kink in a curve rather than a disaster, I find it ironic that such a small number of people, certainly in the minority, and unsupported by their union, can do so much damage."

Referring to the negotiations over the closure of Barrow docks, Sir Humphrey said it had been decided to keep open the commercial dock until September, 1974. The Board was receiving £85,000, mainly from local authorities, as compensation for money lost in the exercise. As a commercial port Barrow has been losing more than £100,000 a year.

The docks need to be kept open, however, to allow Vickers to launch and repair ships. The Board has offered to sell the port to Vickers for just over £300,000, but this is likely to be a waste of £3.5m. in likely to be a waste of £3.5m.

## World merchant ship fleet grows by 8%

THE WORLD merchant shipping fleet expanded over the past year by 21.5m. gross tons, a new record of 289.9m. tons, according to Lloyd's Register of Shipping statistics.

Liberia's "flag of convenience" fleet, which has consolidated its world lead, expanded during the year by 5.6m. gross tons to 48.9m. tons. Japan retained its second place with a growth of 1.8m. tons to 36.7m. tons, while Britain remained third in the world shipping league with 30.1m. tons—1.5m. tons more than a year before.

The Greek-flag fleet also grew substantially, by nearly 4m. tons, to 19.3m. tons, placing Greece fifth in the table.

Statistics show that the world total of oil tankers—115.4m. tons—grew during the year by over 10m. tons and now represents 39.8 per cent. of all merchant ships.

The world total of ore and bulk carriers of 6,000 gross tons or more also grew over the past year by over 9m. tons to 73.6m. tons. This represents 25.1 per cent. of the world merchant fleet.

The total of fully cellular tankers has now reached 5.9m. tons. The total of general cargo (conventional) ships declined during the year to 66.5m. tons.

Individual sizes of ships are continuing to grow, the number of ships of 200,000 to 275,000 deadweight tons and upwards now totalling 293.

## British Midland sells two airliners to Brazil

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH Midland Airways has domestic airline. Finance for this two of its One-Eleven jet deal has been arranged by the bank, and has Arrabuto, Latham and Co. another jet, a Line 100, which is also being sold to Brazil. It has also extended its fleet of two Boeing 707s to the airline.

The One-Eleven going to Court Line is on an 18-month lease basis.

The two Boeing 707s are already on lease to Sudan Airways, and the extension of this arrangement will ensure their continued use by Sudan Airways until July, 1974.

Sudan Airways has taken options to use the services and facilities of British Midland beyond that date, and for the U.K. airline to help in the introduction of new aircraft to the Sudan going to Transbrasil, a Airways fleet.

## BURNS-ANDERSON

the Annual General Meeting on November 8th, 1973, Chairman William Burns reported—

	1973	1972
Revenue	8,601,591	6,078,475
Profit before taxation	531,859	285,835
Profit after taxation	284,316	169,695
Dividend	15.75%	15.00%
Share	5.3p	3.7p

Net tangible assets increased during the year from £1,766,246 to £3,452,266. Major part of this came from issue of £1,500,000 Partly Convertible Loan Stock raised during year.

Earnings per share increased by 43%.

All trading subsidiaries increased profit during the year and commenced the current period with strong order books. These companies cover steel and electrical goods distribution, shop-fitting and the car distribution subsidiary.

Property Development. Development of commercial and industrial properties for sale and investment are receiving a strong volume of enquiries. Further sites have been acquired during 1973/74, one for 200,000 square feet of letting space.

Property Investment. Gross rentals increased from £130,066 to £288,889 although the net increase was only marginal from £3,516 to £39,931 after deduction of servicing borrowings. Evaluations during year established an increase in asset backing of £318,485. Further surplus is expected in coming year.

Anderson Ltd., Rowsley Grove, Reddish, Stockport.

## CITY AND INTERNATIONAL TRUST LIMITED

Chairman, Mr. B. A. C. Whitmee

The Forty-seventh Annual General Meeting will be held at 100 Wood Street, London EC2P 1 on Tuesday, 27th November, 1973, at 4.30 p.m.

### Ten-year Record

Year	Gross revenue	Net revenue for Ordinary Shareholders	Ordinary Dividend	Surplus retained	Gross assets less Current Liabilities	Net asset value per share
1964	423,679	174,434	137,200	7	37,234	8,454,000
1965	467,494	194,969	164,500	8+1	30,469	8,099,000
1966	495,925	222,609	171,857	8+1	26,445	7,738,000
1967	428,865	277,968	272,000	8	18,044	9,529,000
1968	483,973	321,275	288,000	9	37,795	14,216,000
1969	515,010	311,537	296,000	9	21,777	13,099,000
1970	579,770	338,527	312,000	9	25,867	12,641,000
1971	577,510	351,645	320,000	10	22,962	15,275,000
1972	583,630	366,055	336,000	10	17,638	19,008,000
1973	663,265	410,768	368,000	11	42,067	16,942,000

\* Allowing for conversion of the Loan Stock

In 1969, £984,616 Convertible Unsecured Loan Stock was raised by a "rights" issue. Dividends and net asset values prior to 1969 have been adjusted for capitalisation issue in that

From 1965 onwards the asset values are subject to surrender of 25 per cent. of the stent currency premium where appropriate and liability to capital gains tax on realisation to whole portfolio.

Copies of the Report and Accounts and Chairman's Statement can be obtained from Wood Street, London EC2P 2AJ.

## Building material makers foresee slow growth in output

BY MICHAEL CASSELL

SLOW GROWTH in the rate of output of the construction industry during 1974 was forecast yesterday by the National Council of Building Material Producers.

The council says it is particularly concerned at the relatively small increases in output now forecast, in view of the capital invested in new production capacity by materials producers in order to meet anticipated demand.

The council says that the question of land availability for private developers now appears to be a minor problem when other constraints, such as the price of new homes and the availability of mortgage finance, are taken into account.

Its report says: "The fear must be that there might be another loss of craftsmen to other industries during the winter at a time when there appears to be little incentive to housebuilders to start or to complete houses and when there are reports of sites being closed."

### Estimate down

Material manufacturers now expect output in the current year to show an increase of only 2 per cent. over 1972. In July, they were saying that work levels would rise by 5.5 per cent. in the current year.

In 1974, they expect output to rise by a further 2 per cent. on this year, a less optimistic forecast than that made in July, when an increase of 3.5 per cent. was envisaged.

In detail, the council's forecasting committee expects the level of current housing starts made during the current year to reach about 110,000. Completions should be of the same order, although it had been originally thought that these would reach 115,000.

The council expects an upturn in activity in the local authority housing sector next year, with a static situation in the private housing market encouraging builders to switch activities. Starts and completions should each total about 120,000.

Work is expected to have started on some 230,000 private homes in the year ending in December, 1973, with 1974's total

### Public works

Output in the public works sector is expected to have shown an increase of 3.5 per cent. in the current year, but this is expected to remain static in 1974.

Private industrial work, believed to have risen by 8 per cent. this year, will grow by another 5 per cent. in 1974. Private commercial output is thought to have grown by 7 per cent. this year, and a 3 per cent. increase is now forecast for the following twelve months.

## BP GRANT TO OXFORD COLLEGE

BP is making a grant of £12,000 over three years to Keble College, Oxford, to endow a fellowship for practising teachers from schools and colleges, the company said yesterday.

## NOTICE OF REDEMPTION

To the Holders of

## RICHARDSON-MERRELL OVERSEAS FINANCE N.V.

8½% Guaranteed Debentures Due December 15, 1985

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of December 15, 1970 providing for the above Debentures, £500,000 principal amount of said Debentures bearing the following serial numbers have been selected for redemption on December 15, 1973, through operation of the Sinking Fund, at the redemption price of 100% of the principal amount thereof, together with accrued interest thereon to said date:

### DEBENTURES OF \$1,000 EACH

34-13	1117	2287	2135	4510	6548	6546	7254	9044	10066	11001	12208	12913	14295	15208	16551	17018	18708
50	1181	2291	2224	4523	6654	6565	7268	9084	10104	11063	12272	13946	14423	15351	16565	17065	18854
78	1202	2302	2275	4536	6667	6578	7281	9117	10137	11137	12346	14020	14497	15425	16639	17139	18928
110	1223	2313	2286	4549	6680	6591	7294	9150	10150	11150	12359	14033	14510	15438	16652	17152	18941
122	1244	2324	2297	4562	6693	6604	7307	9183	10183	11183	12392	14046	14523	15451	16665	17165	18954
134	1265	2335	2308	4575	6706	6617	7320	9216	10216	11216	12425	14059	14536	15464	16678	17178	18967
146	1286	2346	2319	4588	6719	6630	7333	9249	10249	11249	12458	14072	14549	15477	16691	17191	19000
158	1307	2357	2330	4601	6732	6643	7346	9282	10282	11282	12491	14085	14562	15490	16704	17204	19013
170	1328	2368	2341	4614	6745	6656	7359	9315	10315	11315	12524	14098	14575	15503	16717	17217	19026
182	1349	2379	2352	4627	6758	6669	7372	9348	10348	11348	12557	14111	14588	15516	16730	17230	19039
194	1370	2390	2363	4640	6771	6682	7385	9381	10381	11381	12590	14124	14601	15529	16743	17243	19052
206	1391	2401	2374	4653	6784	6695	7398	9414	10414	11414	12623	14137	14614	15542	16756	17256	19065
218	1412	2412	2385	4666	6797	6708	7411	9447	10447	11447	12656	14150	14627	15555	16769	17269	19078
230	1433	2423	2396	4679	6810	6721	7424	9480	10480	11480	12689	14163	14640	15568	16782	17282	19091
242	1454	2434	2407	4692	6823	6734	7437	9513	10513	11513	12722	14176	14653	15581	16795	17295	19104
254	1475	2445	2418	4705	6836	6747	7450	9546	10546	11546	12755	14189	14666	15594	16808	17308	19117
266	1496	2456	2429	4718	6849	6760	7463	9579	10579	11579	12788	14202	14679	15607	16821	17321	19130
278	1517	2467	2440	4731	6862	6773	7476	9612	10612	11612	12821	14215	14692	15620	16834	17334	19143
290	1538	2478	2451	4744	6875	6786	7489	9645	10645	11645	12854	14228	14705	15633	16847	17347	19156
302	1559	2489	2462	4757	6888	6799	7502	9678	10678	11678	12887	14241	14718	15646	16860	17360	19169
314	1580	2500	2473	4770	6901	6812	7515	9711	10711	11711	12920	14254	14731	15659	16873	17373	19182
326	1601	2511	2484	4783	6914	6825	7528	9744	10744	11744	12953	14267	14744	15672	16886	17386	19195
338	1622	2522	2495	4796	6927	6838	7541	9777	10777	11777	12986	14280	14757	15685	16899	17399	19208
350	1643	2533	2506	4809	6940	6851	7554	9810	10810	11810	13019	14293	14770	15698	16912	17412	19221
362	1664	2544	2517	4822	6953	6864	7567	9843	10843	11843	13052	14306	14783	15711	16925	17425	19234
374	1685	2555	2528	4835	6966	6877	7580	9876	10876	11876	13085	14319	14796	15724	16938	17438	19247
386	1706	2566	2539	4848	6979	6890	7593	9909	10909	11909	13118	14332	14809	15737	16951	17451	19260
398	1727	2577	2550	4861	6992	6903	7606	9942	10942	11942	13151	14345	14822	15750	16964	17464	19273
410	1748	2588	2561	4874	7005	6916	7619	9975	10975	11975	13184	14358	14835	15763	16977	17477	19286
422	1769	2599	2572	4887	7018	6929	7632	10008	11008	12008	13217	14371	14848	15776	16990	17490	19299
434	1790	2610	2583	4900	7031	6942	7645	10041	11041	12041	13250	14384	14859	15789	17003	17503	19312
446	1811	2621	2594	4913	7044	6955	7658	10074	11074	12074	13283	14397	14872	15802	17016	17516	19325
458	1832	2632	2605	4926	7057	6968	7671	10107	11107	12107	13316	14410	14885	15815	17029	17529	19338
470	1853	2643	2616	4939	7070	6981	7684	10140	11140	12140	13349	14423	14898	15828	17042	17542	19351
482	1874	2654	2627	4952	7083	6994	7697	10173	11173	12173	13382	14436	14911	15841	17055	17555	19364
494	1895	2665	2638	4965	7096	7007	7710	10206	11206	12206	13415	14449	14924	15854	17068	17568	19377
506	1916	2676	2649	4978	7109	7020	7723	10239	11239	12239	13448	14462	14937	15867	17081	17581	19390
518	1937	2687	2660	4991	7122	7033	7736	10272	11272	12272	13481	14475	14950	15880	17094	17594	19403
530	1958	2698	2671	5004	7135	7046	7749	10305	11305	12305	13514	14488	14963	15893	17107	17607	19416
542	1979	2709	2682	5017	7148	7059	7762	10338	11338	12338	13547	14501	14976	15906	17120	17620	19429
554	2000	2720	2693	5030	7161	7072	7775	10371	11371	12371	13580	14514	14989	15919	17133	17633	19442
566	2021	2731	2704	5043	7174	7085	7788	10404	11404	12404	13613	14527	15002	15932	17146	17646	19455
578	2042	2742	2715	5056	7187	7098	7801	10437	11437	12437	13646	14540	15015	15945	17159	17659	19468
590	2063	2753	2726	5069	7200	7111	7814	10470	11470	12470	13679	14553	15028	15958	17172	17672	19481
602	2084	2764	2737	5082	7213	7124	7827	10503	11503	12503	13712	14566	15041	15971	17185	17685	19494
614	2105	2775	2748	5095	7226	7137	7840	10536	11536	12536	13745	14579	15054	15984	17198	17698	19507
626	2126	2786	2759	5108	7239	7150	7853	10569	11569	12569	13778	14592	15067	15997	17211	17711	19520
638	2147	2797	2770	5121	7252	7163	7866	10602	11602	12602	13811	14605	15080	16010	17224	17724	19533
650	2168	2808	2783	5134	7265	7176	7879	10635	11635	12635	13844	14618	15093	16023	17237	17737	19546
662	2189	2819	2794	5147	7278	7189	7892	10668	11668	12668	13877	14631	15106	16036	17250	17750	19559
674	2210	2830	2805	5160	7291	7202	7905	10701	11701	12701	13910	14644	15119	16049	17263	17763	19572
686	2231	2841	2816	5173	7304	7215	7918	10734	11734	12734	13943	14657	15132	16062	17276	17776	19585
698	2252	2852	2827	5186	7317	7228	7931	10767	11767	12767	13976	14670	15145	16075	17289	17789	19598
710	2273	2863	2838	5199	7330	7241	7944	10800	11800	12800	14009	14683	15158	16088	17302	17802	19611
722	2294	2874	2849	5212	7343	7254	7957	10833	11833	12833	14042	14696	15171	16101	17315	17815	19624
734	2315	2885	2860	5225	7356	7267	7970	10866	11866	12866	14075	14709	15184	16114	17328	17828	19637
746	2336	2896	2871	5238	7369	7280	7983	10899	11899	12899	14108	14722	15197	16127	17341	17841	19650
758	2357	2907	2882	5251	7382	7293	7996	10932	11932	12932	14141	14735	15210	16140	17354	17854	19663
770	2378	2918	2893	5264	7395	7306	8009	10965	11965	12965	14174	14748	15223	16153	17367	17867	19676
782	2399	2929	2904	5277	7408	7319	8022	11000	12000	13000	14207	14761	15236	16166	17380	17880	19689
794	2420	2940	2915	5290	7421	7332	8035	11033	12033	13033	14240	14774	15249	16179	17393	17893	19702
806	2441	2951	2926	5303	7434	7345	8048	11066	12066	13066	14273	14787	15262	16192	17406	17906	19715
818	2462	2962	2937	5316	7447	7358	8061	11099	12099	13099	14306	14800	15275	16205	17419	17919	19728
830	2483	2973	2948	5329	7460	7371	8074	11132	12132	13132	14339	14813	15288	16218	17432	17932	19741
842	2504	2984	2959	5342	7473	7384	8087	11165	12165	13165	14372	14826	15301	16231	17445	17945	19754
854	2525	2995	2970	5355	7486	7397	8100	11198	12198	13198	14405	14839	15314	16244	17458	17958	19767
866	2546	3006	2981	5368	7499	7410	8113	11231	12231	13231	14438	14852	15327	16257	17471	17971	19780
878	2567	3017	2992	5381	7512	7423	8126	11264	12264	13264	14471	14865	15340	16270	17484	17984	19793
890	2588	3028	3003	5394	7525	7436	8139	11297	12297	13297	14504	14878	15353	16283	17497	17997	19806
902	2609	3039	3014	5407	7538	7449	8152	11330	12330	13330	14537	14891	15366	16296	17510	18010	19819
914	2630	3050	3025	5420	7551	7462	8165	11363	12363	13363	14570	14904	15379	16309	17523	18023</	











## APPOINTMENTS

## Group Advertising and Promotions Executive

Age about 30 • £4,000-£5,000

For a £400 International British Public Group which has a unique spread of financial and industrial activities. The record is one of consistent success and the Group is now entering a further phase of expansion.

This key appointment will complete the restructuring of a new Corporate Marketing Team, headed by a Director with extensive marketing experience.

Working to marketing brief, his task will be to develop Corporate Advertising Policy for the

Group, to plan and mount specific Promotional Campaigns, and, to administer and control the cost effective use of all Media Programmes and Publicity.

The man sought will already have a successful track record either as an Account Executive or in a similar role on the client side. He has got to be sufficiently bright to make his mark with colleagues in the Group Team and in dealings with Account Directors of a London's top-flight agencies.

**Bull Holmes**

Starting salary negotiable as above. The working environment is relaxed, intellectually stimulating and unusually agreeable. NVC Pension, plus other useful benefits. Headquarters are in the City.

Please write in confidence with brief, relevant career details to H. C. Holmes, Bull Holmes Limited, 25/27 Oxford Street, London W1R 1RF, quoting ref. 583.

## FINANCIAL ASSISTANT

CAIUS COLLEGE CAMBRIDGE

Salary in range £2,500-£3,500

Particulars from Senior Bursar

## SOLICITOR

Solicitor, aged 25/40, required to undertake responsible work, mainly of a commercial nature with a minimum of supervision. Experience in commercial field essential, whether within the profession or not. The successful candidate would be based in thriving West Midlands town, but must be willing to travel. A very high salary will be paid, possibly in excess of £5,000 per annum. Car provided. Please send full details Box 72840, Financial Times, 10, Cannon Street, EC4P 4BT.

ACCOUNTANTS. Qualified and Fully Qualified City Jobs from £2,000 p.a. to £5,000 p.a. at City Centre Solicitors, 43, Bow Lane, London E.C.4. Telephone 238 5541.

## HONG KONG TELEPHONE COMPANY LIMITED

## GENERAL MANAGER

Due to the impending retirement of the General Manager, a General Manager Designate is sought who, after a short period of familiarisation and subject to satisfactory performance, will be appointed General Manager responsible to the Board for the efficient operation and profitability of the enterprise. The Company is Hong Kong based, has over 700,000 subscribers, a staff in excess of 6,500, and is the fastest growing telephone company in the world.

A searching appraisal of personal qualities and career to date will be made. Candidates must possess sound management, financial and administrative abilities in a comparable environment. Formal engineering training is not required but ability to take decisions in a complex and technically advanced operation is essential. Applicants must have held a profit accountable general management post in a large company.

Age range is 38 to 50 years and the salary will be the local equivalent of £15,000 per annum plus a discretionary bonus. The maximum rate of Salaries Tax in Hong Kong is currently 15%. A car, free accommodation and hard furnishings will also be provided, and there is a contributory Provident Fund and free medical attention. Detailed applications marked "Confidential" should be sent to:

The General Manager,  
c/o HONG KONG TELEPHONE CO. LTD.,  
142 Strand,  
London WC2R 1HR.

Short-listed candidates will be interviewed in London in mid-February 1974.

## BUSINESS DEVELOPMENT OFFICERS

The London office of a prime American International Bank is seeking Business Development Officers to assist in the expansion of their ambitious Marketing Programme. The men appointed to these posts will be responsible for promoting a comprehensive and sophisticated range of Financial and Banking Services to Commerce and Industry.

The posts will be based in the City and offer outstanding opportunities for advancement both in the U.K. and Overseas. Applicants will ideally be in their early 30s, have had at least 10 years banking experience, preferably domestic and international, to include Credit, Foreign Exchange and Marketing.

Salary will be commensurate with experience to which will be added excellent fringe benefits.  
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## CINEMAS—(Cont.)

CARLTON, Curzon Street, W.1. 499 3747.  
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EMPIRE TWO, Leicester Square, W.1. 499 3747.  
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LEICESTER SQUARE THEATRE, (S. 500)  
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## COMPANY NOTICES

PREVENTION OF FRAUD (INVESTMENTS) ACT 1968.

NOTICE IS HEREBY GIVEN that the TRANSFER BOOKS of the Company will be closed for the purpose of the Prevention of Fraud (Investments) Act 1968, from 10.15.73 to 10.15.73.

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## INTERIM STATEMENTS

## Interim Statement

The directors of Copper-Neil Limited announce an increased interim dividend for the year to 31st March 1974. This increase enables a dividend of 1.12p per share to be paid to shareholders, which together with the related tax credit gives a gross income of 1.6p. This compares with the gross dividend of 1.2p per share paid this time last year and a total for the financial year 1972/73 equivalent to 2.4p gross. The unaudited results for the first half of the financial year ending 31st March 1974 are as follows:

	Six months ended 30th Sept. 1973	Six months ended 30th Sept. 1972	Year ended 31st March 1973
	£	£	£
Turnover	7,359,000	7,762,000	15,570,000
Group trading profit (loss) before taxation	302,000	(147,000)	325,000
Add (deduct)			
Grants for capital expenditure	12,000	11,000	23,000
Group Profit (loss) before taxation	314,000	(136,000)	348,000
Taxation payable (recoverable)	148,000	50,000	141,000
Group Profit (loss) after taxation	166,000	(86,000)	207,000
Amount absorbed by dividends	113,707	121,828	207,198

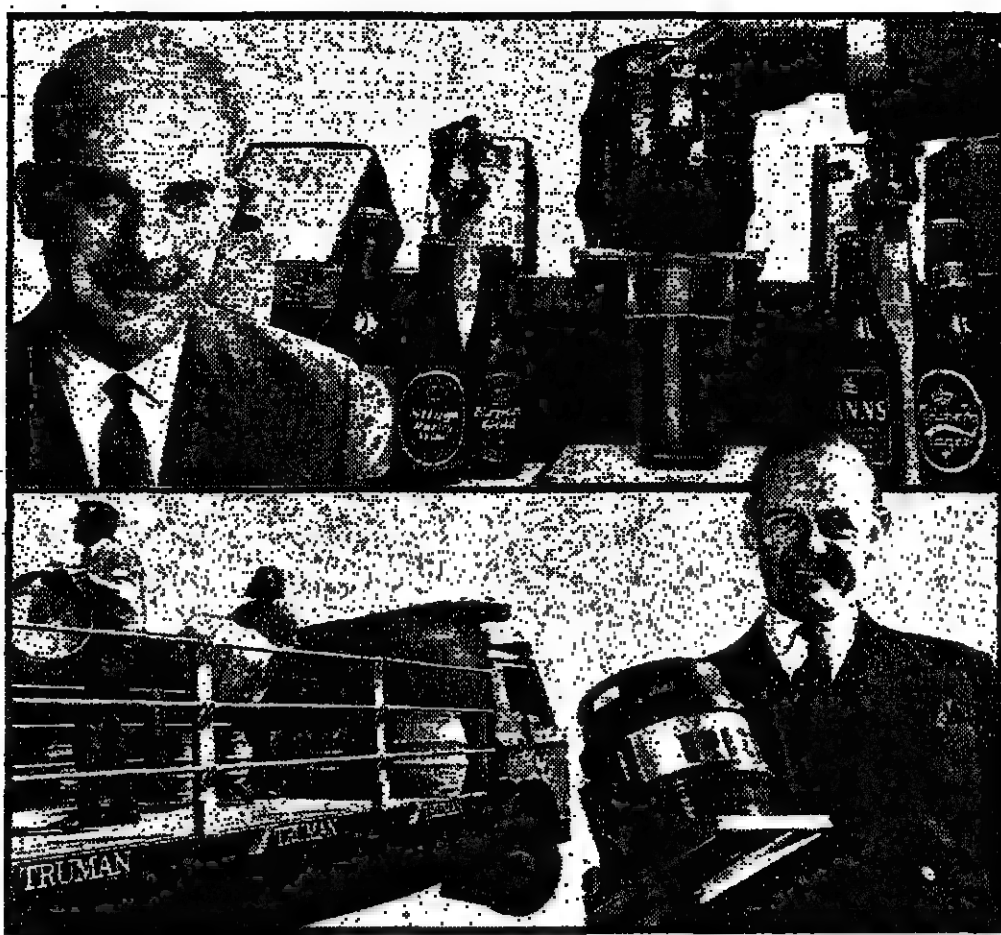


# The Executive's World

EDITED BY  
JOHN TRAFFORD

Since Grand Metropolitan entered the brewing trade 18 months ago, it has been doing some radical re-thinking. Kenneth Gooding reports on

## The divorce of brewing from pubs



(Top) Eric Williamson in charge of the pubs now isolated from beer production. Michael Webster (below), chairman of the new Watney Mann and Truman Holdings.

There is no doubt that Mr. Joseph's Grand Metropolitan group is suffering from a severe hangover following its £450m. plunge into the liquor business. Mr. Joseph is already living to the expectations that he would have some revolutionary ideas about how his brewing operations should be run. It was the expectation of a new ideas from Grand Met that brought the brewing industry which prompted the government to give the go-ahead to the £400m. offer for Watney Mann and Truman. The Commission Inquiry, even though it was the biggest ever made in Britain and a tide of public opinion was turning against the "master mergers".

Grand Met now has had 18 months to take a close look at its two brewing companies, Watney Mann and Truman, and a decision that the group's brewing operations should be completely separated from the running of its pubs.

To understand why this is such a startling innovation, you have to remember that for more than a century the British brewers have been building up their ownership of retail outlets to make sure the production side of their business was as economic. Beer is only as good as the distribution system it has a comparatively short shelf life. A brewer with "tied" pubs has had captive outlets to support his volume production. But in recent years, according to Stanley Grinstead, the Grand Met managing director responsible for the brewing division, there has been a tendency "to hide its deficiencies behind the tied estate".

It is the assumption that brewers tend to rely on that has made the move to separate the two operations so startling. The move is a clean break when making production decisions or introducing new products. So far only one major group has tried to solve this problem by splitting the two operations. Scottish and Newcastle has been doing this for some time because it relies less than other brewers on its own pubs for its beer trade, a high proportion of which goes to "free" (non-brewer-owned) outlets. The problem is much more acute for Watney and Truman who, between them have over 2,000 pubs compared with only 1,800 who sell less than one third of their beer out-

put to the "free" trade against S and N's two-thirds.

Grand Met, called in management consultants from Peat Marwick to help formulate a long-term strategy for the brewing division and it was decided, in spite of the difficulties, to isolate beer production and wholesaling from retailing. The activities are co-ordinated by a newly-formed holding company headed by Michael Webster, former Watney chairman.

Says Grinstead: "The production side will now have to shape up to the demands of the market place. We judge this will improve its performance and have it produce more acceptable and more competitive products. We are divorcing decision-making on the production side from decision-making in retailing — they are different skills."

This does not mean, of course, that Grand Met is to take its argument to its logical conclusion and completely "untie" its pubs leaving the retail division to shop anywhere for its beer. Watney and Truman beers will continue to feature prominently in houses with Watney and Truman signs outside. But Grand Met will know exactly what is the financial performance of its beer production and wholesaling business, Grinstead believes that not many other brewing groups have this kind of information readily available.

And it is in a particularly good position to judge the Watney-Truman profitability against their rivals because Grand Met, catering subsidiaries frequently trade through pubs owned by other brewing groups, having been granted the leases in the days when Grand Met was primarily a hotel and entertainment business.

Working from this basis, it is possible to see that there could come a time—improbable as it may seem to some—when Grand Met might find it more economic to drop its own brewing activities and become a retailing-only group, selling the products of other brewers through its outlets. For the moment, however, Grinstead is convinced of "the underlying profitability of the production side."

It is in the retailing business which has seen Grand Met make its most interesting managerial appointment. The man put in charge of all the Watney and Truman pubs is Eric Williamson who is about as far from the old-style, beer-orientated brewer as it is possible to get. Williamson, 50, is a marketing and merchandising man who a few years ago was deputy managing director of the Pretty Polly stockings and rights subsidiary of Thomas Tilling. After a brief spell as consultant he joined Bernal Inns in 1969 as chief executive.

Bernal was taken over by Grand Met in 1970 and before his most recent promotion Williamson was in charge of 340 outlets carrying the Bernal or Chef and Brewer or Schooner Inn signs and with a turnover of £60m.

Williamson is therefore not a man who believes that the main objective of a pub is to sell beer. If the margin of profit on food is better than that on drink then encourage the customers to eat rather than drink, is his attitude.

Grinstead describes what he expects to happen on the retailing side as the "dance of the seven veils for the tied estate." By this he means that Grand Met will be finding out clearly for the first time just what it has in the way of the quality of pubs, just what profits they are making, whether the profits are adequate and what the potential may be.

All these changes are in line with the Grand Met management method where responsibility is delegated all the way down the line.

Grinstead maintains that the new structure will allow the middle management to blossom and show its real potential.

Meanwhile Grand Met's short-term problems are reflected in the share price which has come down from 185p at one stage this year to around 100p. Much of this fall has to do with the beer division and Grinstead admits: "The timing of our purchase of Watney could not have been worse." Both Watney and Truman are at the peak of their capital investment programmes and have been badly hit by the Government's counter-inflation programme. "All the brewing industry now needs a price increase. We have had nothing for a year and costs have gone up tremendously," points out Grinstead.

Apart from the problems of not being able to make selective price increases in the beer division, Grand Met is also badly hit by the current high interest rates. The group currently has loans of about £321.5m. and an overdraft in the region of £100m. compared with shareholders' funds of £411m.—highly geared indeed.

Grinstead admits all this brings "some temporary difficulties." But he maintains, "It does not detract from the medium to long-term enthusiasm I have about Watney and Truman which, apart from anything else, brought us some very useful property assets."

### CORPORATE FINANCE

## Avoiding the pitfalls of p/e ratios

BY JOEL STERN

PRICE/EARNINGS ratios are so widely used to compare the performance of different companies that few people stop to think whether the comparisons are valid.

The usual p/e for ordinary shares, which I shall call p/eOS, is not the best measure of anything. It is a bad indicator of the value of new investment and is dependent on the company's current debt/equity ratio. For another, it is open to abuse by investment analysts who try to work out "fair" p/eOS rather than to examine the determinants of a fair market price and relate this price to earnings.

An alternative p/e—the p/e of the firm (p/eF)—avoids these shortcomings. It is the combined market value of a company's equity and debt (V), divided by net operating profit after taxes (NOPAT) is profit before financing costs but after taxes.

The p/eOS is the ordinary share price divided by earnings per share (EPS). It is the total market capitalisation of the company's ordinary shares divided by the conventional net profit figure, net profit after taxes (NPAT). The difference between NOPAT and NPAT is the after-tax financing cost of interest-bearing debt. It is this difference which causes problems when one uses p/eOS to compare the performance of companies.

NPAT's shortcomings are two-fold. First, it gives a very heavy bias of management's ability to handle the funds entrusted to it. The rate of return on shareholders' equity is a poor measure of managerial ability because it is so easily manipulated. The management can alter earnings and so alter the return on equity.

If a company is heavily geared, for example, substantial projects earning low rates of return may appear very profitable when measured by their return on shareholders' equity.

To measure managerial performance, the p/e should be based on NOPAT, not NPAT. You need to calculate the after-

tax return on total capital (all interest-bearing debt plus equity), that is NOPAT divided by total capital.

NPAT's other shortcomings concern the way it is affected by temporary fluctuations in the debt/equity ratio. Of course, NPAT and NOPAT may both go up or down with the general profitability of the company. But NPAT may also change as a result of changed gearing or a fluctuation in interest rates. An increase in gearing or interest rates decreases NPAT, and vice versa.

A change in gearing may not mean any change of financial policy and may not affect share price. Money market conditions, for example, could delay a planned issue of debt or equity. A firm's share price is affected by management's financing policy. The tax saving, which arises from deducting interest expense before calculating a company's taxable income adds value to the ordinary shares. However, this added value is based on the market's estimate of management's target debt/minority ratio not the current debt and equity (and its determination of the security of the company's cash flow and the effect on corporate share price. Yet, NPAT and p/eOS are affected by these of the Chase Manhattan Bank

temporary and, in many cases, expected fluctuations.

If a company's cost of borrowed funds is affected by the general level of interest rates, an increase in interest rates will reduce NPAT, and a decline in interest rates will increase NPAT. Since few can accurately forecast interest rates, it is undesirable to employ NPAT as a profit measure.

The p/eF (V/NOPAT) overcomes these shortcomings. Since NOPAT is the profit before financing costs, it is not affected by the degree of gearing or fluctuations in interest rates and because the p/eF cannot be calculated on a per share basis, it is unlikely that people will calculate this p/e before they have calculated a fair market value for the debt and equity. Carrying costs, it is less likely to be confused. When comparing companies, p/eF is far better than p/eOS.

However, a company's p/e is not in itself important. It is the market value of a company's debt and equity (and its determination of the security of the company's cash flow and the effect on corporate share price. Yet, NPAT and p/eOS are affected by these of the Chase Manhattan Bank

### Conferences

Improving your recruitment advertising and communications workshop series to be held in London. The first of the series will take place on November 27 and 28. The cost will be £383 (non-members) for six days. Further details can be obtained from the Industrial Society, Robert Hyde House, 48 Bryanston Square, London W1H 8AH, London W1N 8AQ.

A three-day conference is to be held in Brussels on November 28 to 30 to discuss Management by Objectives. The cost will be £14,500 (non-members) and further details can be obtained from Management Centre North and Celtic Sea developments in their wider context. The cost will be £77 and further details are available from the business effectiveness and work enrichment is the subject of a London WCRS OLT.

## KIRKSTALL

(Manufacturers of Heavy Duty Axles and Forgings)

### Current order books at record levels following a difficult year

The 24th Annual General Meeting of Kirkstall Forge Engineering Limited will be held on 15th November at The Queens Hotel, Leeds. The following is the circulated statement of the Chairman, Mr. R. A. W. Cairns:

The result for the past year is disappointing in the extreme. The reasons for this result are many and varied and I will endeavour in this Statement to set out the major reasons which have led to this poor performance and to indicate the current position and the probabilities for the future.

**THE ACCOUNTS**  
As was anticipated, Group turnover for the year was substantially higher than that for the previous year at £10,527,797 as against £7,548,438. Although some of this increase in turnover relates to higher prices the greater part represents a very considerable increase in the volume of production. Trading profits, that is profits prior to financial charges, were £1,085,951 before deducting exceptional losses of £2,147 incurred by subsidiaries as against a loss in the preceding year of £1,043,317. Unfortunately, however, this improvement was offset by the greatly increased financial charges which rose from £286,029 to £465,494. These extremely high finance charges reflect the need for increased working capital and the loss of rapidly increasing production and also the unprecedented high level of interest rates. The loss after charging fixed and other interest and after taking credit for taxation adjustments was £273,851 compared with £244,761 in the previous year.

Extraordinary items dealt with in the accounts amount to £93,902. Details of this figure are set out in the relevant note from which it can be seen that the largest item is the closure and other extraordinary costs relating to our Scottish factory in Dundee. The closure of this factory was a result of the extremely disappointing financial result. These include the following four main reasons. Serious industrial unrest in both the customer and supplier sectors including companies supplying other major components to our own customers. It is impossible to calculate the very considerable cumulative effect in terms of disruption and loss of sales, but, to indicate the gravity of the situation, I can tell you that the Group has been seriously affected by more than thirty-five separate situations, all arising entirely outside your company's control and perhaps the most damaging was the closure of the works of one of our major customers which lasted no less than thirteen weeks. Costs generally have risen at a faster rate than anticipated and it was not found possible to recover these from our customers within the necessary time scale. Additional costs associated with the dispersal of group activities proved to be excessive and as indicated later in this Statement these have been taken to concentrate the group's activities. Lastly, exceptional developments have taken place in the Dundee factory which was originally intended to be established at Burnley has now been transferred to the Kirkstall site and since the year end the Hydraulics division has been transferred from Chatterham to Burnley. The benefits of these various moves should be felt increasingly during the current year.

**FACTORS AFFECTING RESULTS**  
During the year under review a number of factors have contributed to the extremely disappointing financial result. These include the following four main reasons. Serious industrial unrest in both the customer and supplier sectors including companies supplying other major components to our own customers. It is impossible to calculate the very considerable cumulative effect in terms of disruption and loss of sales, but, to indicate the gravity of the situation, I can tell you that the Group has been seriously affected by more than thirty-five separate situations, all arising entirely outside your company's control and perhaps the most damaging was the closure of the works of one of our major customers which lasted no less than thirteen weeks. Costs generally have risen at a faster rate than anticipated and it was not found possible to recover these from our customers within the necessary time scale. Additional costs associated with the dispersal of group activities proved to be excessive and as indicated later in this Statement these have been taken to concentrate the group's activities. Lastly, exceptional developments have taken place in the Dundee factory which was originally intended to be established at Burnley has now been transferred to the Kirkstall site and since the year end the Hydraulics division has been transferred from Chatterham to Burnley. The benefits of these various moves should be felt increasingly during the current year.

**CONCENTRATION OF ACTIVITIES**  
As indicated above, steps have been taken to concentrate the group's activities. During the year the Dundee factory was closed, the Drive Head production unit which was originally intended to be established at Burnley has now been transferred to the Kirkstall site and since the year end the Hydraulics division has been transferred from Chatterham to Burnley. The benefits of these various moves should be felt increasingly during the current year.

During the year very considerable difficulty was experienced with regard to the operation of our Scottish factory as it proved impossible to control production costs at acceptable levels. In the latter part of 1972 a decision was taken to close down

this operation and to transfer production to the Kirkstall site. In order to avoid disruption and interruptions of supplies to our customers it was necessary for this operation to be conducted over a period of time and as a result the total, closure and exceptional costs amounted to £140,399. As previously mentioned this item has been dealt with as an extraordinary expense.

**EXPANDING EXPORT SALES**  
The group's current order books are at record levels extending throughout the current year and into the following financial periods. This reflects the marked improvement in the heavy vehicle and allied industries' fields. Direct exports again increased from £1,117,414 to £1,548,503 and, although it is not possible to calculate the extent of indirect exports contained in our normal United Kingdom sales, clearly a large proportion of the vehicles built in this country and which contain components manufactured by companies in the group, are finally destined for the export market.

As expected, the rapidly increasing production during the year under review called for increased working capital and although the value of stocks and work-in-progress at the end of the year was over £5 million the increase as compared with the previous year is not excessive having regard to increases in values generally and the very much higher level of activity particularly as the immediate and direct effect of the disruptions to which I have previously referred is to increase group inventory. I would like to take this opportunity of acknowledging our indebtedness to our bankers for their continuing support and in particular to thank them for providing increased facilities in connection with the group's expanding export sales.

As in the previous year your Board decided not to pay an interim dividend but to await the final outcome for the year. Clearly, the results do not merit the recommendation of any dividend payment but again in the circumstances your Board felt that some nominal dividend should be paid. Accordingly, a dividend of 0.7% net is recommended, equivalent to a gross dividend of 1% under the old system of taxation.

**FUTURE PROSPECTS**  
Shareholders will understand that in the current economic climate it is difficult to forecast the results for the current year but the Group is budgeting for a greatly increased level of output and, to date, sales figures are substantially higher than the comparable period for last year. Considerable difficulties are being experienced in terms of the availability of labour and supplies of material, and I have no doubt that these conditions will continue through the coming months. Every effort is being made to control costs during a period of rapid inflation and further steps have now been taken which should go some way to restoring reasonable profit margins. I am, therefore, hopeful that subject to unforeseen circumstances the group will return to profitability in the current year. Shareholders must, however, realise that the group faces fundamental problems in the containment of continually rising costs and the absorption of interest charges at current rates.

During the year Mr. D. M. Davies who was Group Financial Director left the service of the company and in April of this year Mr. F. T. Jennings was appointed as Director in his place. Mr. Jennings is a fully qualified accountant with considerable experience in the financial and commercial accounting fields of the engineering industry, and I am certain that he will be able to make a real contribution to the group's affairs.

Both the political and economic conditions in the United Kingdom during the past year have imposed very difficult industrial relations problems and I would like to express my thanks for the very loyal support received from all our employees during this year. I would also like to acknowledge the continuing burden being imposed upon Trade Union representatives and our Industrial Relations managers by successive phases of the Prices and Incomes Policy, and would like to record my appreciation of the fair and equitable manner in which these recurrent problems are being resolved.

Copies of the Report and Accounts can be obtained from:  
The Secretary, Kirkstall Forge Engineering Limited, Kirkstall, Leeds LS5 3NF.

## Don't hire the man, sell the job.

BY GEOFF WOOD

A SHORTAGE of skilled workers is said to be limiting industrial output and hampering the service trades. But is there really a labour shortage? Or is this idea just another excuse by managers who are living in yesterday's world?

From the point of view of the individual company, the labour shortage is a myth. The trouble is that too many managers are still hiring labour instead of selling jobs. People are recruited on the same principles that companies use to buy their raw materials, equipment and other purchases. Personnel officers scour the labour market for the best buys in manpower. They attempt to train the untrainable because the best fishes slip through the net in the process of recruitment.

But some companies have found success by treating the labour shortage as a marketing opportunity. They have been chasing a problem. They have adopted the well tried and tested techniques employed in the marketing end of business. For example, in many parts of the country, newspaper advertisements for skilled craftsmen (and even for higher posts) meet with a poor response. Instead of bemoaning the acute shortage of labour, some managers have racked their brains for "better methods" of presenting their wares—that is the jobs they are selling.

One small firm in desperate need of skilled men abandoned conventional methods of promotion that were ignored by people not seeking to change their jobs. Instead they put posters in hairdressers, newsagents, betting shops, pubs, post offices, supermarkets and other places where these men and their wives were known to go. They pushed handbills through the letterboxes of local council estates; they publicised the vacancies in areas where the markets of unemployment still exist. The result was that many suitable people came forward where none had applied before.

Having attracted the right kind of people, the company treated them like customers for jobs rather than hands to be hired. The potential recruits were shown round the factory (how many companies ever let applicants go beyond the door of the personnel office?). They were encouraged to talk to existing employees. They were given full and frank information about company policies, pay and prospects and non-financial factors. Many managers still think that money is the main motivator; they have never heard of Elton Mayo let alone Frederick Herzberg.

The author is Director of the Sheffield Centre for Innovation and Productivity.

## Symptoms of sickness in small businesses

BY A U.S. CORRESPONDENT

HOW TO tell when a small new business is in trouble—that's a problem many American entrepreneurs have, frequently without even realising that it is a problem.

Busy with the minutiae of daily operation, the owner of the firm may not be able to see the larger storm gathering around him. A check list of symptoms indicating it is time for the company doctor was supplied by Robert D. Bullock, a San Francisco consultant. Bullock says these are the signs to watch:

Lack of any plan for the future, the company merely reacting to events as they occur. For instance, there might not be an alternative supplier in sight in case the primary one is closed by strike or storm. The alternative would not be sought until the event happened.

A chronic shortage of working capital. Payments to suppliers or even payrolls, are delayed until cheques arrive from customers.

Low employee morale, with frequent absenteeism, high turnover and casual working habits.

Low profits or none at all, because sales are weak and/or growing or costs are higher than expected.

Chronic late shipments, whether due to lack of raw materials, to poor work scheduling or to low productivity. Low inventory turnover, whether due to poor scheduling or lagging sales.

Lack of adequate and timely management information or other signs of poor company communications. Loss of orders from major customers without any determined effort to find and correct the cause.

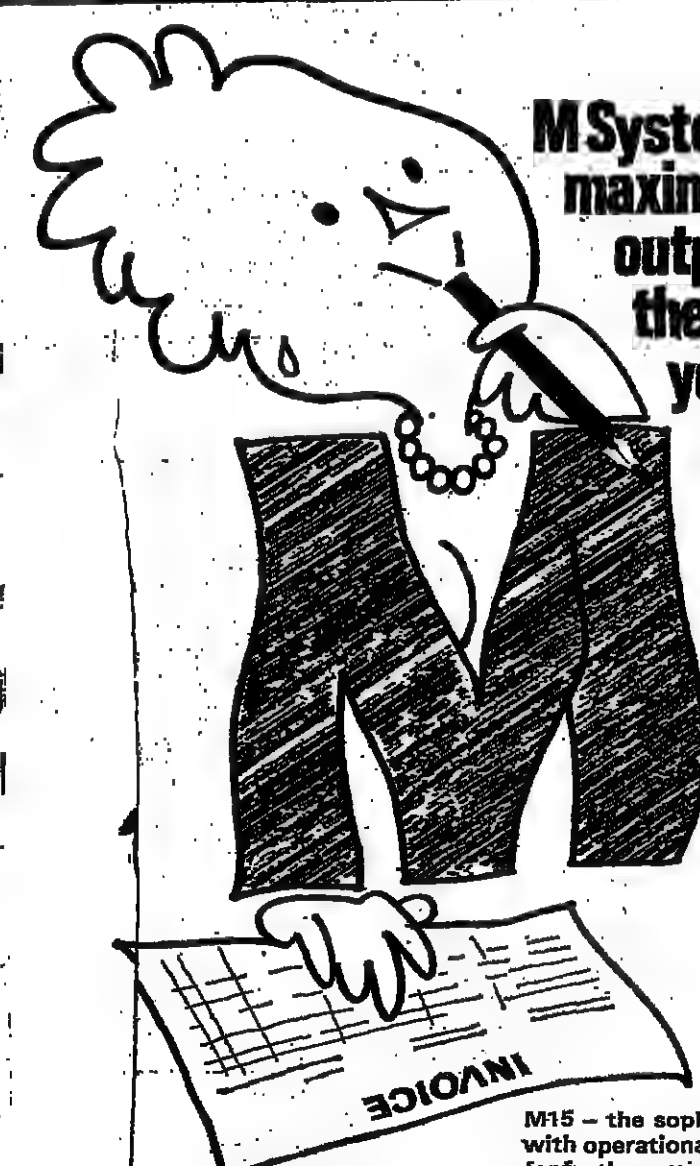
Executives who work overtime and never catch up with the load or foremen who are constantly bedevilled by problems. Other signs of poor work arrangements.

Pricing by guesswork instead of on firmly based cost accounting principle. Any case where the profits on a sale cannot be calculated exactly.

Excessive scrap left after production, as compared to other plants with similar operations. Too much reworking of products after final inspection, because of poor work along the assembly line.

Desk piled high with paperwork, showing either inefficiency or insufficient office staff.

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FRIDAY NOVEMBER 9 1973

## The human face

THE face of capitalism is clearly and rightly a matter of great concern to the Prime Minister. Having delivered his famous rebuke during the Lough case some months ago, he provided the Institute of Directors yesterday with some suggestions on how to make the face of capitalism human, pleasant and acceptable. His main point was that industry needed to explain itself better and that companies would only gain the confidence of their employees by justifying their actions to workpeople and their representatives. Mr. Heath's definition of worker participation was that "those who work in industry should be able to accept management decisions, because they have been consulted about them, can understand the reasons for them, and can feel that they have genuinely shared in the process of making them."

## Merger decisions

Expressed in these general terms, Mr. Heath's remarks could be taken as little more than a restatement of sound management principles. The difficulty is to specify those decisions on which prior consultation with workpeople is necessary and to decide how much weight should be given to their views as opposed, say, to those of shareholders. Take the question of mergers. Rarely if ever are workpeople taken fully into management's confidence before merger or take-over decisions are announced: many managers might argue that consultation is impracticable in this field. Yet merger decisions can have consequences of profound importance, for good or ill, on the livelihood of workers. It is here that the interests of employees and shareholders may conflict.

Much of the current anxiety about mergers is, of course, due to other factors. One problem concerns the methods used to acquire control of companies, as displayed in the cases concerning Grendon Trust and Shipping Industrial Holdings. Whether this problem should be tackled by more effective self-regulation, than the present Take-Over Code, or by some form of external regulation is still being debated. Another problem concerns the

## Miners make their challenge

THE SCENE has now been set for the first major test of the Government's determination to uphold Stage Three of its pay and prices policy. By rejecting the Coal Board's revised pay offer and calling for a national overtime ban from next week, the leaders of the Mineworkers' Union have made it plain that they are out to challenge the Government.

## Generous

The union leaders have explicitly accepted that the Coal Board's latest offer represented the furthest that it could go while still remaining within the limits set by Stage Three. The 7 per cent basic increase was calculated so as to provide £2.30 a week for surface workers and £2.57 more for underground men. Improved holiday pay, which the Board offered under the provision for a one per cent "flexibility margin," and additional "unsocial" shift payments of up to £6.80 a week for some miners would have brought the average increase in the Board's wage bill to about 13 per cent. The Board had also offered to negotiate both a threshold agreement, and a national productivity deal which could give the miners a further 3 per cent on basic rates once the benefits had been proved for a period of three months.

By any measure this was a generous offer. Indeed, it is the best the miners have ever had save only for the Woburn settlement nineteen months ago. There might conceivably be room to negotiate better terms for the 12,000 or so surface workers, who according to the union would stand to receive only the basic £2.30 a week increase, by looking again at the distribution of the one per cent flexibility margin. But the union is also asking for a bigger basic increase all round. By doing so it is in effect saying that the country's 260,000 miners should be treated as a special case and this is something the Government clearly cannot concede if it is to prevent Stage Three degenerating Stage Three.

## Ground rules

The over-riding point however is that the miners' challenge has come at a time the country's fuel supplies are already threatened by the Arab oil embargo and by the pay dispute in the electricity supply industry. The union may think that this strengthens its position, but the situation can cut both ways. As was only too apparent when the miners came out on strike after their overtime ban two winters ago, public opinion can sometimes have a powerful influence on the course and outcome of a major dispute and the public may not take kindly to being held up to ransom at a time when energy supplies are already in jeopardy and the miners have rejected a pay increase that is likely to be better than most groups can expect to get under the terms of

THIS week, President Nixon emerged from his beleaguered seclusion to address the American people on the problems which his advisors believe will result in the coming months from the Arab oil cutbacks. In his own words, the United States now faces "the most acute shortages since World War Two" and is heading inexorably for a period of "brisk belt-tightening."

In most European countries, and especially Holland, which are already feeling the effects of steeply-rising oil prices and export reductions, the United States must have seemed to be rather comfortably off. Even though its oil imports have increased sharply this year, they still only account for one third of total consumption and only one third of that originates from the Arab world. It is indeed ironic that the country that is the prime target of the oil weapon should, at least in the immediate future, be best insulated against it.

None the less, it is probably fair to say that, barring any sudden change in Arab policies, the U.S. is heading into a period of greater austerity and sacrifices than most Americans yet realize. Because the tanker journey from the Gulf around the Cape to U.S. East and Gulf Coast ports takes about 30 days, the full impact of the recent Arab moves has not yet been felt and will not be felt until the second half of this month. Then, as the tankers begin to arrive empty or not at all, it is likely to hit with a bang.

Already, the portents are beginning to appear. All the major oil companies have raised their wholesale prices for petrol and home heating oil during the past few days, some by as much as 10 per cent. Many have started rationing customers at service stations and those that are badly lacking in their own supplies of crude, like British Petroleum's sister company, Standard Oil of Ohio, are searching desperately for supplies for their refineries.

## Domestic airlines

There is some evidence of hoarding—though not of a really frantic kind—in certain industries and by farmers in the Northern states who are still harvesting their maize and soybean crops. Domestic airlines, who have been looking for several years for some pretext to pare down their capacity on busy routes, have begun to thin out their scheduled flights, in some cases by more than the 10 per cent which Mr. Nixon says will be required. Moreover, passengers these days find themselves boarding and disembarking from airliners in darkness.

There are, of course, no end of ways in which Americans—who consume more than twice



President Nixon, (right), making his Wednesday television broadcast on the energy crisis spoke of speed limits of 50 m.p.h.: greater use of public transport: and lowering heating thermostats.

the energy per capita of Europeans—can economise simply by cutting out sheer waste. For instance, in the New York area more than half the cars in circulation often carry only the driver during peak hours. And even Europeans who have lived in the U.S. for some years continue to be amazed by the American habit of heating poorly-insulated homes and offices to a constant day and night temperature of 75 degrees.

There can be little argument about most of the objectives which Mr. Nixon set out on Wednesday evening: lowering heating thermostats; restricting speed limits to 50 miles per hour; greater use of public transport and car pools; further reductions in airline services; and the ingenious reversion to daylight savings time all year round. There will almost certainly be more arguments from environmentalists against relaxing air standards and prohibiting power generation plants from switching from coal to oil, but the current shortages of non-polluting low-sulphur crude make such steps virtually inevitable.

However, despite Mr. Nixon's rather inept attempts to marshal something like a World War Two spirit (he described the Manhattan project that developed the atom bomb dropped on Japan as bringing peace to the world) the effectiveness of his exhortations on voluntary energy conservation may be questioned. In the first place, the proposals lacked any surprise, since most of them had already leaked out in advance. Secondly, the opinion polls now show that most people are not prepared to believe Richard Nixon on anything much these days. They are probably even less inclined to do so on ques-

tions of energy in view of his well-advertised habit of turning the White House air-conditioning full up and burning log fires in summer.

## Conservation measures

Even more to the point, the White House seems to have got its sums wrong. It estimates that conservation measures plus

true, 650,000 barrels of oil per day will have to be found to fill the gap, or some people are going to have a very cold winter.

Furthermore, the Government's calculations are based on a total consumption figure of 17.5m. barrels per day. This however, is an average figure for the year as a whole. If the coming winter is abnormally cold, demand for home heating oil could push total demand above this level. Some oil com-

## U.S. ENERGY SOURCES AND USES, WINTER 1973-74

SOURCES	USES
Arab oil imports: 6%	Residential: 19%
Non-Arab oil imports: 11%	Commercial: 14%
U.S. oil production: 33%	Transportation: 20%
Gas: 30%	Industrial: 43%
Coal: 15%	
Hydro-electric: 4%	
Nuclear: 1%	Source: White House

increased output from naval and non-Government oil fields can raise available oil supply by 2.33m. barrels per day. This is probably on the optimistic side, but even if it is met it will be barely adequate to fill the anticipated gap.

Mr. Nixon said that the anticipated reduction in imports will reach about 2m. barrels per day by the end of this month and that the projected supply-demand shortfall will be between two and 3m. barrels per day. The oil industry and the interior department both believe that the deficit will probably be at the upper end of this estimate, perhaps as early as the end of this year. If this is

many experts estimate that in normal conditions a bitter winter could push consumption up as high as 18.5m. barrels per day.

It therefore seems likely that the President will have to resort sooner rather than later to the "teeth" which he has asked Congress to equip him with, in the form of authority to tax "excessive" energy consumption, restrict illuminated outdoor advertising and limit operating hours at commercial establishments and schools.

There seems little doubt that he will get this authority. Several days ago the President's chief energy adviser, Governor John Love, began conferring

## Guy de Jonquieres in Washington analyses President Nixon's proposals to conserve energy

160,000 additional barrels of oil per day can be obtained, though it will take some weeks before this level can be achieved. The White House estimates that further 350,000 barrels per day can be squeezed out of non-Government wells, though this may be hampered by acute shortages of oil drilling and piling equipment. The large untapped domestic reserve remains, of course, on the Alaskan north slope. Although legislation on a trans-Alaska pipeline is moving towards final approval, it is unlikely that it could go to stream much before early 1977.

Thus the immediate prospect in the U.S. are, as in many other parts of the world, for further price increases and considerable disruptions and inconveniences. As the crunch approaches, the first effects will probably be felt in the traditionally oil-starved New England, the upper Atlantic coast and the Mid-West where home heating is especially in short supply. Among major cities, New York which has relied heavily on low sulphur Arab crude for its power generation plants, looks particularly vulnerable.

It is still too early to assess with any accuracy the economic impact of the new austerity. Most economists now expect the economy to slow down considerably during the first quarter of next year, though to what extent this process will be accelerated by oil shortages and to what extent the slowdown will reduce pressure on energy resources is not clear.

## Petrol rationing

Despite the President's reluctance to adopt it, Senator Jackson has said publicly that he regards the imposition of petrol rationing as inevitable, probably no later than next spring if the Arab cutbacks continue. As Mr. Nixon pointed out last night, the Government has contingency plans both for rationing and for a special federal tax on petrol, and these could presumably be put into practice quite rapidly if needed.

However, with the holiday season over and rationing already imposed by service stations in several parts of the country, petrol is not currently the product most in demand. Indeed, according to Governor Love, consumption actually fell last September from its level of the year before. The real squeeze has been on jet fuel and residual fuel. In the latest week for which industry figures are available, in mid-October, demand for both of these was running more than 20 per cent higher than a year before, and accounting for the bulk of the 10 per cent increase in total demand in the same period.

On the supply side, the short-term outlook is not very encouraging. By opening up the Elk Hills naval reserve in California, a maximum of

## Mass transit systems

Structurally, the most obvious changes are likely to appear in the transportation field, where accounts for a quarter of energy consumption. Restriction on airline schedules and private car travel could benefit the rail ways and the development of more mass transit systems through the rejection by New York State voters this week of a \$3,500m. transportation bond issue is hardly an encouraging portent. Railway freight services and inland waterways may also profit from restraints on lorry movements.

But in the short term, the most visible impact will almost certainly be on the style of life of the American people, who have been used to consuming much energy per capita as Europeans. One more frontier has been reached in the use of resources which, even ten years ago, appeared limitless. Per haps no one has encapsulated this harsh and unglamorous fact better than Mr. Melvin Laird, the chief White House adviser on domestic policy. Asked how Americans should deal with energy shortages this winter, he snapped back: "buy a sweater."

## MEN AND MATTERS

## European champion

Over the years the boss of Champion International, Tom Willer, has gathered plenty of solid negotiating experience. There was the time when he took his chemicals company, Hooker into Occidental Petroleum, the concern run by the colourful Dr. Armand Hammer. Then there was the occasion when he sat across the table from Colonel Khedafi—a nerve-racking experience, since the Libyan leader had confiscated his passport before they started, and bargained throughout with a gun on his hip. But the talks he has had with A. W. (Securities), he says, have been the swiftest he has ever conducted.

That possibly has something to do with the price he has offered—at 128p, 40p up on yesterday's opening price. But Willer, 54, also feels he has established a quick accord with Michael Abrahams, the man who built A. W. into a technically-advanced carpet manufacturing company with a flair that has attracted the admiration of much of the industry. Certainly both men share an expansionist attitude (thwarted, in Abrahams' case, in his recent bid for Lancaster Carpets) and an interest in international markets. And Abrahams, who has been told that he will head up Champion's international carpets division, evidently feels that Willer's views on decentralisation will allow him sufficient room for manoeuvre in the organisation.

Willer has strong views on decentralisation saying he left Occidental after only four years, partly because Hammer tended to hoard power.

At Champion, he inherited a product of the U.S. merger wave of the late 60s, a company based on a paper producer

(Champion) and building materials concern (U.S. Plywood). Since then have come the diversifications into furniture and carpeting, and now he seems bent, the DTI willing, on the kind of international developments which he inaugurated at Hooker in the 60s. He remains an internationalist, in spite of his experience in the oil industry (Libya has taken 51 per cent of Occidental); given per cent of Occidental share price, now at an all-time low of \$18.8 against a high in the upper \$30s. It is one strategy of escaping from the cyclical trends of the paper/wood industry.

## Nixon switch

Two weeks ago the British Embassy in Washington's view was that President Nixon would pull through to complete his term of office. There were probably some dissenting views among the Embassy staff, but the majority, and certainly Lord Cromer, adjudged that Nixon would survive.

## Spanish

## Which-hunt?

The Spanish consumer, more muted than his European counterparts and suffering a worse rate of inflation, has discovered a new champion. Although there would never be room for a Ralph Nader in modern Spain, the new magazine "Ciudadano" has in just two issues given Spanish manufacturers an un-

pleasant surprise. To show their appreciation the Spanish public snapped up the first issue inside a few days, and look like repeating the process with the second which has just come on sale.

The reasons are not hard to find. The latest issue reveals, for example, that one of the country's best-selling yoghurts is prone to contain bacteria more normally found in sewage. As if that was not enough, it goes on to strike at a basic part of Spanish life. A popular table wine, it claims, contains water, alcohol and a high degree of artificial colouring, but is unlikely to have come in close proximity to a grape.

It is all ready stuff for a country where last year two priests were fined for "inciting" housewives to complain about rising prices. Undoubtedly the magazine has also already stirred official interest and what remains to be seen is how many toes it can tread on before risking a similar fate itself.

## Plight of the anthropologists

Even with an appeal from Prince Charles to "reach deep into your wallets," the Royal Anthropological Institute still has a mighty battle on its hands to rejuvenate itself and to save its unique library from going overseas. The crisis has arisen because the Institute's lease on premises ran out when London office costs were soaring. Homeless, the only way out of this mess seems to be to sell the 102-year-old Institute's library (including most of Richard Burton's manuscripts) and many of Darwin's writings.

If sold, almost certainly to the U.S., then the library would probably raise £1m, and secure some future for the Institute. But no one wants to see yet an-

other British collection cross the Atlantic.

The good news is that some potential premises have been found. The bad is that the Institute needs guarantees of £300,000 (the eventual figure will be around £1m.) in no more than a month. Brian MacDermot, a council member and Panmure Gordon stockbroker says that this chance of a new building is the best the Institute is likely to get. Though only £35,000 has come in so far, MacDermot reckons that now a definite plan for library and Institute premises can be shown, the target is not impossible.

At a dinner on Wednesday, Prince Charles (who followed his old anthropology tutor from Cambridge, the Institute's president Professor Edmund Leach) spoke convincingly of the increased relevance of his old subject. MacDermot said the library was valuable to any company establishing itself in new lands. And Royalty also showed itself to be not above a little politicking, announcing that Lord Eccles, who was sitting next door, "had given me cause for optimism"—this being a reference to a Government subsidy through the Library Board for the future maintenance of the library.

But the Government will not contribute anything to the cost of a building to house the library. So some generous individuals, foundations or companies will have to be found quickly if the 60,000 Institute volumes are to be kept in Britain.

Dear Miss Proops

"The wife and I don't have relations any more," sighed the cannibal chief. "We've eaten them all."

Observer

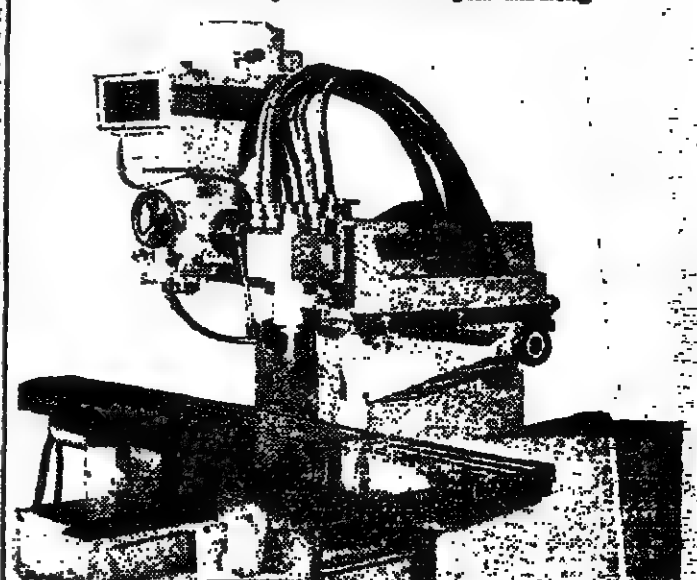
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## POLITICS TO-DAY: THE OIL THREAT

BY DAVID WATT, POLITICAL EDITOR

## A pressure too strong to be ignored

**BLACKMAIL.** EXCEPT in the strict technical sense, has some word denoting simply that one disapproves. Those whose emotional sympathies are basically on the side of Israel apply it to the use of Arab oil monopoly for political purposes but not to Asian or American pressure on the Arabs to accept a reasonable settlement. Pro-Arabs, usually, turn these semantics upside down. The reality of the situation can be discerned more clearly without verbal overlays of this kind. It is that the Arabs have applied strong pressure to European Governments and European Governments have to a judgement that this pressure is too strong to be ignored. The joint EEC statement on the Middle-East war is very marginally more hostile to Israel than the famous Resolution 242, but the argument must be seen in its context as a political act and, viewed in this light, constitutes a shift.

The understandable reluctance of Sir Alec Douglas-Home to acknowledge this has been the British Government's of the chance to justify its position in Parliament or public. Yet cannot defend anything which you claim has occurred. This is a pity because the arguments which have been made in the Cabinet are in more powerful than they have been allowed to seem.

## The case

There is no particular reason why I should do the Government's job for it, but to arrive at a realistic judgement, it is necessary to put the case for which has been done as strongly as possible. Let me begin, then, by expounding the position as it must appear to the Minister and to Lord Hailsham (who is Chairman of the Cabinet committee dealing with the oil crisis and, with

## Neutrality

The objective is to enforce a mildly pro-Arab neutrality on the European countries—a neutrality proved by refraining from giving aid and comfort to Israel during the war, and, in the cases of Britain and France, who are permanent members of the Security Council, by sticking to the Resolution 242. Threats to punish those who transgress this code with certainty be carried out and threats to punish those who ship Arab oil to others already being punished will almost certainly be carried out as well.

The implications of this advice are strongly in favour of Britain's toeing the line: for if it is true, then (a) the price to be paid at the moment is not, in real terms, very high and need not in practice jeopardise the security of the state of Israel, to which Britain is still committed; and (b) the payment is not a question of Danegeld since, since, on Foreign Office assumptions, there is no likelihood of the Arabs tightening the screw unless (and an important proviso is inserted here) fierce fighting breaks out again with a



Dr. Kissinger with President Sadat of Egypt: "the Americans knew perfectly well that our links with the Arab world were our chief stock in trade in this area."

result even more favourable to Israel.

At this point, the argument shifts to two other dimensions—the American alliance and the European Community. It has been clear from the outset that the policy that has been suggested so far carries serious dangers for both. Keeping our head below the parapet and all that that entails—refusing to get out in front at the United Nations, being sticky about the use of the Cyprus base, expressing semi-private doubts about the necessity of the American nuclear alert and so forth—was bound to irritate the U.S. Administration.

But the British Government seems to have argued, first, that the Americans knew perfectly well that our links with the Arab world were our chief stock in trade in this area and that we could not be expected to jeopardise them without elaborate discussions and contingency

plans (which were never in fact discussed); and second, that the American irritation, in part a reflection of the weakness of President Nixon, would pass away fairly rapidly when the realities of European defence and its permanent importance to U.S. security reasserted themselves.

The European problem has caused far more heartsearching within the Government. The Arab hostility by shipping Arab oil to the Dutch—and indeed the British Government does not possess the powers to force the oil companies to cut their own throats in this fashion. But thereby ensuring that Arab animosity should not spill over from our partners to us. This Arab decision to reduce production by the amount normally shipped to Rotterdam, any oil the Dutch from getting out on their own. The official line on the Dutch is that they have at our expense.

## Consequences

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The argument for assisting the Dutch all the same, is admitted to be very strong. We cannot, for reasons of pure self-interest, allow the Dutch economy to seize up entirely and we cannot, for reasons of European solidarity, completely ignore the call of a partner within the EEC. Nevertheless, Ministers are acutely aware that any policy which causes us to ration supplies in Britain earlier than we might otherwise have done will be acutely unpopular. There have been passed off onto "those bloody wogs" but if the British appear to be suffering in the cause of European solidarity it will be another fearful blow to the popularity of the EEC in the country. The upshot of this calculation is that if we assist the Dutch it will be (a) when their situation is far more powerless than it yet appears to be and (b) any assistance will be offered in a manner which will draw the least possible attention of either the Arabs or the anti-marketiers.

So much for Ministerial calculations. One says "Ministerial" but it is worth repeating what that means in practice. It involves the Prime Minister, closely advised by Lord Rothschild whose great experience in the oil industry has revived his reputation with Mr. Heath in a remarkable fashion: Lord Carrington, the perennial troubleshooter, who chairs the Cabinet committee; Sir Alec Douglas-Home, the Foreign Office; and, to a lesser extent, Mr. Peter Walker whose Department of Trade and Industry, though rather swept aside so far as policy is concerned, will have to execute any rationing or allocation system that may be decided upon. This, it should be noted, is a thoroughly hard-boiled collection of Ministers and officials in whom realpolitik is fairly deeply engrained, and none of whom, with the exception of Lord Rothschild, hold any particular brief for Israel.

What, it may be asked, about the rest of the Cabinet? What about Sir Keith Joseph, and Mr. William Whitelaw, both of whom have been marked down as sympathetic to the Israeli case? What about Mrs. Margaret Thatcher and Mr. Peter Thomas, both of whom have large Jewish elements in their constituencies? The answer is that the traditional discretion granted to the Foreign Secretary has virtually cut them out. There seems to have been a certain amount of general discussion in the Cabinet through the crisis but the key decisions—to apply an arms embargo, and to subscribe to the European statement—were apparently taken without previous reference to the Cabinet.

## Showdown

It will be seen from all this—both from the course of the argument and the names of the arguers—that the Government is probably in a more exposed position over all than it has ever been during the course of its life. In the first place there are a dangerous number of "ifs" and "buts" and highly optimistic assumptions in the whole rationale. Even the Foreign Office admits that, if there is no settlement on the ground, Arab demands may well become more hysterical; but it is always possible that assurances about the limited nature of Arab objectives will be found false anywhere, particularly if negotiations over a settlement prove protracted. If this goes wrong, then there is likely to be a wave of reaction against "appeasement", and a policy whose logic is to go a very long way in order to safeguard oil supplies will be brought up against the British public's sense of morality.

What do we do then? The chances of a real showdown with the Arabs are severely limited by the difficulty of getting the consumer countries

to agree on a concerted policy. One has only to ask oneself how long it would be after the angry withdrawal of British and American arms missions to Saudi Arabia before a French mission was on its way to see the nature of the problem. A failure of this kind involving (1) large dollops of anti-Government moral indignation; (2) a long wrangle demonstrating the disunity of the EEC and (3) petrol rationing at home, would be the last nail in the Government's coffin. It is perfectly true that the official Opposition is hopelessly split on this issue with the feelings of pro- and anti-marketiers, pro- and anti-Israelis to say nothing of conventional Left and Right producing some very odd currents. But that will not save the Government, and Mr. Heath in particular, from taking the brunt of the attack.

If educated public opinion, particularly opinion in Parliament, did not feel uneasy about the morality of what we have done there would be less of a problem. But the fact is that feelings of discomfort extend beyond the pro-Israel lobby. Not only is our posture unheroic but it appears to involve going back on the spirit in which we sold arms to the Israelis and possibly even the spirit in which we allowed the idea of a national home for the Jews to be propagated.

It may also turn out to involve running counter to the spirit of faith in a European ideal which has been so persistently promoted by the Prime Minister himself. Most people—including, I may say, myself—will be inclined to suppress their misgivings, providing the policy works. If it does not work, and events over which the Government has and can have no control wreck it at a later stage, then all the force of public conscience is likely to turn against those who dared, even for the best motives of national interest, to defy it.

## Labour News

## Teachers claim over 5% increase

MICHAEL DIXON, EDUCATION CORRESPONDENT

Y increase of more than 5 per cent—costing at least a year—is being claimed by the National Union of Teachers on behalf of about 500,000 school staff in England and Wales.

The proposed increase, coming into effect on April 1, has to be approved by the union's panel of 100 members, including Mr. Burnham, negotiating the new pay scale. The union's official claim, since 1971, has been for a 9 per cent increase.

There were rumblings from the education profession in Scotland yesterday about staff shortages in schools.

Mr. Alex Russell, president of the Educational Institute of Scotland, the main school-teachers' union north of the Border, gave warning that teachers were not prepared to continue working amid staff shortages and poor facilities.

## Shortage

Dr. D. Docherty, Glasgow's education convener, accused the Scottish education system of being unaware of a shortage of 600 teachers in Glasgow. The Department of Education, he said, was unaware that a number of primary and secondary schools had been reduced to giving part-time education.

Dr. Docherty added that he was "appalled" by the present salary scales for teachers in Scotland.

## Part approves trimming

## Co-op pay rises

MR LABOUR EDITOR

inflationary aims of the pay and price controls taken into account in a Court judgment yesterday approved a 7.5 per cent increase for women workers employed by co-operatives.

se, which also affects workers, stems from County Court ruling a year. This said that rates should be allowed for a five-week long last winter's freeze before the rates fell when they were frozen by the court.

The Pay Board ordered a 7.2 per cent increase reduced by 2p to 10p out the extra increases the County Court. The employers' association against this to the High Court. Justice Griffiths delivered a reserved

the public service, was biting on them with greater than average severity. At the same time, worsening working conditions in many schools were increasing the teachers' sense of frustration.

The last rise received by the State-maintained teaching force in England and Wales was a 4.1 per cent increase last April. The previous year they had a 9 per cent average increase.

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## U.K. welcomes prospect of ending 'cod war'

BY KEVIN RAFFERTY

GENERAL RELIEF was felt both in Whitehall and among representatives of the British fishing industry yesterday at the prospect of an end to the 15-month "cod war" between Britain and Iceland. Iceland's Cabinet accepted the terms of a peace package worked out last month between Mr. Edward Heath and Mr. Olafur Johannesson, the Prime Ministers of the two countries.

The way was cleared for peace when the two Socialist-led seven-man coalition Cabinet withdrew their opposition to the proposals after an all-night meeting of their party's central committee. Mr. Johannesson then tabled a motion before the 60-member Althing (Parliament) that the agreement should be accepted.

The Althing is expected to

approve the peace terms by Monday, and then formal Notes will be exchanged by the two Governments setting out the fine print of the agreement, which will run for two years.

The British Trawlers' Federation described the Icelandic Cabinet's acceptance of the peace package as "very encouraging." However, a spokesman added that "we cannot relax yet" until the deal was completed. However, now that the Socialists have withdrawn their opposition there is not likely to be any objection to the deal. The Icelandic coalition has 32 of the Althing seats and some of the opposition parties have said they will back the peace settlement.

Under the terms of the package Britain has agreed to limit its catch to Icelandic waters to about 130,000 tonnes a year, compared with an annual average of about 185,000 tonnes annually in the 1960s. It is not clear whether a precise catch figure is mentioned in the agreement.

The International Court of Justice at The Hague last year ordered Britain to reduce its catch to 170,000 tonnes, while Iceland had originally asked for a limit of 117,000 tonnes. In addition, only 140 British trawlers, all individually licensed by Iceland, will be allowed to fish within the disputed 50-mile waters. This compares with 185 British vessels fishing in the area two years ago. All freer or factory trawlers and 30 of the larger "freighter" ships will be banned from the area.

The disputed Icelandic waters will be divided into six "box" areas, and at any one time five of these will be open and one closed to British trawlers.

Further consequential changes are expected to be announced by the BSC shortly, but the overall consideration of the Corporation's management structure which Dr. Finniston is carrying out is expected to take some time.

## BSC makes extensive changes in top management

BY HAROLD SOLTER, INDUSTRIAL EDITOR

EXTENSIVE CHANGES in the top management of the British Steel Corporation were announced yesterday in the wake of the appointment of Mr. Robert Scholey as the corporation's chief executive.

The shake-up has been planned by Dr. Monty Finniston, who succeeded the late Lord Hailsham as chairman of the BSC earlier this year. Two of the men who were thought to be in the running for Mr. Scholey's job are given new appointments.

Mr. Herbert Morley (54), at present managing director of the BSC's general steels division, is being moved to a new senior post at the corporation's headquarters in London as managing director, planning and development.

In this post Mr. Morley will be concerned primarily with implementing the £3,000m. development strategy, spread over the next ten years, which

was approved by the Government at the end of last year. He will report directly to Dr. Finniston.

The other man believed to have been in the running for the chief executive post, Mr. J. G. "Jack" Stewart, will succeed Mr. Morley as managing director of the BSC's general steels division.

Mr. Stewart (42) is the son of a former chairman of Stewarts and Lloyds, and has been managing director of BSC's tubes division since 1970.

He, too, has been given a key post. The general steels division is responsible for bulk steel-making within the Corporation, a manufacturing area which Dr. Finniston is determined to make profitable. It also encompasses the BSC's important Anchor development at Scunthorpe, its biggest single investment so far, which is just being commissioned.

## Monopolies probe sought on Italian bid for SIH

BY MARGARET REID

THE GOVERNMENT is to be asked whether it will order a Monopolies Commission probe of the £525m share bid for Shipping Industrial Holdings from the Vlasov-Capitalin consortium, which earlier this week fixed up a share purchase giving it a controlling interest.

Dr. John Gilbert, a Labour front bench economics spokesman, is to ask Mr. Peter Walker, the Secretary for Trade and Industry in the Commons next Monday if he will now refer the bid for SIH to the commission.

Last Monday, Dr. Gilbert asked what powers Mr. Walker had to prevent U.K. companies from falling under foreign control and

if he would use those powers in the case of SIH.

Sir Geoffrey Howe, Minister of Trade and Consumer Affairs, replied that the main powers derived from the merger provisions of the Fair Trading Act 1973.

He added, in the course of a written Parliamentary reply: "If a bid were made for Shipping Industrial Holdings, it would be considered for reference to the Monopolies and Mergers Commission like any other proposal satisfying the criteria in the Act."

The Vlasov group shipping concern is controlled by Russian-born Mr. Boris Vlasov, now an

## Oxley Printing buys C. Tinling

OXLEY PRINTING emerged last night as the buyer of C. Tinling, the Liverpool printing company which Mr. Robert Maxwell, former Pergamon Press chairman, had hoped to take over following its formal liquidation.

The Department of Trade and Industry has lent half the £900,000 purchase price. The DTI loan will buy the assets involved and the £450,000 being put up by Oxley and its bankers will be used as working capital.

Mr. Michael Lewis, Oxley's chairman and managing director, last night gave assurances that all the present 387 employees will be safeguarded against redundancy. About 100 were due to leave to-day.



## Then it suddenly struck me...safety!

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# Beecham over £5½m. ahead after six months

SALES showing an advance of £2.7m. to £132.5m. profits of £2.7m. to £132.5m. Beecham Group have expanded by over £1m. to £132.5m. in the half year ended September 30, 1973. Earnings per 25p Ordinary share are stated at 8.3p against 7.5p for the corresponding period of the previous year. As a result of the introduction of the imputation tax system, the earnings for the 1973-74 year are not comparable with those published on previous occasions. Earnings shown for the 1972-73 half year have been adjusted from figures previously published to make it comparable. The interim dividend is raised from 12p to 13p, a gross equivalent of 15p. Under the new law the final will be paid to a gross equivalent of 36p per cent. compared with 35p per cent. for 1972-73. The 35p before tax, for that year was £43.8m. The 1973-74 interim dividend is not to be paid in respect of ordinary shares, allotted to holders of Beecham International Holdings SA 31 year Guaranteed Convertible Debentures offered for conversion after November 7, 1973.

**Half-year 1973-74 1972-73**  
Sales £132.5m £129.8m  
Operating profit £2.7m £2.7m  
Finance income 1.1m 1.1m  
Tax 1.1m 1.1m  
Profit before tax £2.7m £2.7m  
Tax 1.1m 1.1m  
Profit £1.6m £1.6m  
Dividend 13p 12p  
Earnings per share 8.3p 7.5p

## British Borneo Petroleum up at halfway

In the half year ended September 30, 1973 profits of British Borneo Petroleum Syndicate improved from £241,887 to £293,723. The interim dividend is raised from 2.5p to a gross equivalent of 3p per 100 shares—1.61p net. Total for 1972-73 was 6.5p, from profits of £362,550. The value of group investments at September 30, 1973 was £7.46m. (September 31, 1972 £7.67m).

## I. Collett loss £263,573

From group sales of £1,921,935, I. Collett reports a net loss of £263,573 for 13 months ended April 30, 1973, compared with a deficit of £723 for the previous 12 months. The loss was struck after tax provision of £1,092 (£51,005), variable, reorganisation expenses £17,000 (£13,174) and £10,136 (over expenses). The deficit was £263,573 (£187,793 surplus) and buildings brought forward at April 1, 1972, at a cost of £292,001 were revealed at £1m. The surplus has been used to capital reserve. Substantial capital projects are being of the company—haters—will be held on December 18, at 11 a.m., at 23-25, Chancery Square, E.C. Collett is member of the Lyon Group.

## MERSEYSIDE COUNTY COUNCIL BANKING ARRANGEMENTS

Bankers are invited to quote for the operation of the County Council's bank accounts from 1st April, 1974 or an earlier date to be agreed. Details of the nature and volumes of transactions together with further relevant information may be obtained from the County Treasurer, Merseyside County Council, George's Dock Building, Pier Head, Liverpool L3 1DD. The closing date for the receipt of tenders is noon on Friday, 23rd November, 1973.

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# Royal Dutch/Shell third quarter advance

The high level of capital expenditure incurred over the past several years has also started to show through in profits. The gas business continues to expand. The substantial Brunel-Japan liquefied natural gas project is ahead of schedule. Demand has also been strong in the chemical industry and profitability is returning to a more reasonable level, the directors report. Since the end of the quarter, certain oil exporting countries have unilaterally raised the posted price of crude oil and reserved the right to amend posted prices at future dates. Also some of the countries have imposed restrictions on the level of oil production and destination of exports. "These two actions give rise to considerable uncertainties on the future supply and price situation in world oil markets," they conclude.

**See Lex**  
**Telfer first half profit improvement**

Results of Telfer and Company, Glasgow-based departmental store, for the half-year to July, 1973, show a small decrease in turnover compared with the 1972 half-year, but expenses have been contained, and a slight improvement in profitability seems to be indicated, the directors state. There has been an increase in turnover during the current half-year which more than compensates for the drop in the first half and it should be clear by the year-end whether this increase in turnover will continue. In the circumstances however the directors feel it would be imprudent to pay an interim dividend. The last Ordinary dividend was 5p per cent in respect of 1970-71. Because the group is now doing a retail trade, the year-end is being changed from January 9 to 31, 1974. Healey and Baker have been instructed to value the company's

**comment**  
Steel stock profits plus a swing back to profits among the supply companies have enhanced some good volume gains at Head Wrightson and six-month profits are 89 per cent. ahead pre-tax. Demand remains patchy at the heavier end, but the forecasters, founders and steel stockholders—these latter may eventually account for 15 per cent. of turnover this year—are all performing very well. FW is sticking firmly to its forecast of profits growth next year as well as this so a part 12-month p/e of 10.8 net at 89p looks good value. Moreover, net worth is in the books at around 75p and there are some sizeable undervalued freeholds. Statement, Page 20

**comment**  
The directors say the growth in the economy which has been apparent for some time was not fully reflected in the activity of the half year. However order books are improving.

**comment**  
The "Shell" Transport and Trading Company has a 40 per cent. interest in the group and Royal Dutch Petroleum Company 60 per cent.

Total revenues increased from £4,117.7m. to £5,288.2m. in the nine months and from £1,858.3m. to £2,644.3m. in the third quarter. Oil demand was substantially above the level for the corresponding period in 1972, the directors report.

Margins per barrel of oil sales for the first nine months have now recovered from the low levels of the past few years to those prevailing in 1968. Meanwhile the purchasing power of money has diminished considerably. Freight costs which last year were adversely affected by a surplus of vessels are now showing a favourable picture, members are told.

**NET INCOME of the Royal Dutch/Shell group, the international oil and chemicals concern, moved up from a very depressed £24.1m. to £186.8m. in the third quarter of 1973, pushing up the total for the first nine months to £423.8m.—an increase of £232.3m. on the same 1972 period and £142m. above the total for the whole of that year.**

	1973	1972
Sales proceeds	5,288.2	4,117.7
Sales taxes, duties, etc.	1,254.7	1,254.7
Leaving	4,033.5	2,863.0
Other revenue	144.3	139.5
Share of associates	52.7	42.8
Interest income	6.1	11.1
Finance income	5.2	4.7
Less: Depreciation and research	1,838.6	1,115.5
Operating expenses, etc.	1,458.9	1,172.9
Exploration and research	155.1	124.9
Depreciation, etc.	324.4	306.6
Interest expense	100.1	82.4
Finance expense	24.1	21.6
Minorities	4,484.1	3,944.2
Net income	423.8	171.5
Less: Income tax	49.2	47.6
Capital expenditure	851.6	793.3
Long-term debt	1,418.5	1,204.7
OPERATIONAL DATA		
Crude oil production	5,568	5,396
Crude oil processed	5,213	5,044
Crude oil sold	5,278	5,222
Sales of natural gas	6,140	5,746

\* Excludes U.K. A.C.T. + Includes 100 per cent. of consolidated companies' figures plus the group proportion of associates' shares.

The Board is confident that growth will continue and that the newly-acquired subsidiaries will make a worthwhile contribution. Meanwhile, the interim dividend is effectively cut from 11.25p per cent. to 7.5p per cent. gross—5.23p net. Total for 1972 was equal to 15.75p per cent. paid from profit of £123,727.

Sales for the half-year jumped from £513,923 to £1,047,840 and tax came to £24,200 (£28,700).

**Hoare Govett setback**  
Pre-tax profit of stockbrokers, Hoare and Co. Govett, decreased sharply from £1,388,000 to £709,000 for the year to June 1, 1973. Earnings were down from £1,388,000 to £709,000 and there is no dividend.

And the chairman says that prospects for the current year are not good. In the first quarter results were significantly below budget, in spite of some bright spots, and unless activity picks up soon and sharply a further profit reduction must be expected.

He believes, however, that in the facilities which have been developed there is a prosperous future for the company.

**Revenue 1972-73 1971-72**  
Revenue £1,388,000 £1,388,000  
Pre-tax profit £709,000 £1,388,000  
Taxation 211 651  
Net profit 498 737

**DCM INTNL**  
Dumbe-Comber-Marx, the toys and DIY group, announces the formation of DCM International BV in Amsterdam, Holland. The division will concern itself entirely with the toy industry and in particular the activities of SIO BV of Holland and the recently acquired stake in R. B. Davies Industries of New South Wales, Australia.

**BOARD MEETINGS**  
The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends are expected to be increased or decreased or whether the sub-division shown below is based mainly on last year's results.

**10-DAY**  
Interim—Comber Group, East Midland Allied Press, Feeder, Crain Shipping, Maurice James, Ocean Wilsons, Takoda Chemical, Transwood, Weston Pharmacicals, Wormalds Walker and Adamson, Finales-Berry Trust, Clyde Blowers, Highborn and Dewhurst, Donsell Fears, London and Provincial Ship Centre, Watley-Hughes.

**Interim—FUTURE DATES**  
Brynmoss Finance Nov. 14  
Century Securities Nov. 22  
Flint Roberts Nov. 29  
Joseph (Leopold) Nov. 12  
Land Securities Inv. Trust Nov. 29  
London Electric Supply Nov. 13  
Odeon Finance Nov. 28  
Parker (J. L.) Nov. 15  
Sanderson Murray and Elder Nov. 13

**PROFITS of Baxters (Butchers)** expanded from £377,000 to £736,000 in the 26 weeks ended September 29, 1973, and the directors report that second half trading has continued at a satisfactory level.

Sales showed an advance from £12.58m. to £16.55m. Providing for much heavier tax of £373,000 (£221,000), the net profit emerges at £378,000, against £346,000.

To reduce disparity the interim is raised from 4p per cent. to a gross equivalent 6p per cent. The total expected to be not less than the 15.75 per cent. paid for 1972-73. Profit, before tax, for that year was £12.3m.

**comment**  
Both the manufactured and fresh meat sides of Baxters were badly hit in the latter half of last year; the former by the rigours of Phase One and the latter by initial consumer resistance to much higher prices. The situation for manufactured foods has changed little, so the message from the interim pre-tax profits advance of 31 per cent. on a similar sales increase seems to be two-fold; first that the upward renegotiation of fixed price contracts has had its full impact in halting the slide in margins, and secondly that the demand for meat is not proving so price-sensitive as it first appeared. On the last 13 months earnings, the net p/e, at 12p, is 12.7.

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# The Property Market

BY PETER RIDDELL

## evaluation by LSIT main talking point

THE PROPERTY MARKET'S unexpected unimproved over the week-end has not surprisingly been the main talking point of the past few days and has a number of important implications both for the company and for the property industry as a whole. The proposed bases of the convertible for valuation, not only drawing attention to the "cheapness" of property shares, relative to net values but also an attractive way of improving the growth assets per share for a group of LSIT's particular financial future. The process is clearly likely to be gradual—not least because it takes time to sell the "very yield" properties to finance purchases. There is a comparative limited demand for type of property. Indeed the case of Adastral House, Lecon House, which are offered by tender by Hestley Baker next month, the most obvious buyer is the Government. It has a lease with a fixed of 39p a square foot for the 36 years, though whether Treasury will sanction the to £2m, likely to be necessary to buy the blocks in as an open question. The other main interest is evaluation by Knight Frank

and Rutley showing a 27 per cent rise in values since March this year. This underlines not only the continuing low level of yields but, more particularly, the acceptance of the rapid growth in central London office rents this year. It will obviously be interesting to see how other valuations reflect this trend though LSIT is possibly something of a special case because of its very high proportion of high quality central London properties.

The other main implication is political and the subject was raised in the Commons on Tuesday, when the Prime Minister promised to look into the LSIT revaluation. On the same day Mr. Anthony Crosland outlined Labour's approach and called not only for a regular revaluation of assets by property companies but also for an annual tax on the increase in values. Any such measure would, of course, radically alter the structure of the industry, emphasising the process of increasing value by development rather than retention. Mr. Crosland's speech outlined various other suggestions including an increased role and share of profits for local authorities and nationalised industries. But it is noticeable that instead of opposing further development as such, his emphasis was far more on the redistribution of the resulting profits.

But whatever happens here does not affect the underlying pressures pushing up rents in demand imbalance in the City has again been highlighted by London and the supply and demand. Richard Saunders and Partners

group has not concentrated solely on the south east but has built up a substantial stake in several provincial cities. For example, there are consents for 250,000 square feet in a number of schemes in Leeds, a total of 200,000 square feet in the pipeline in Bristol and 200,000 square feet in Birmingham.

The latest major provincial project is in Nottingham where work has just started on a £10m. office development providing 212,000 square feet of fully air-conditioned space in two blocks on a site at Toll House Hill and Derby Road, overlooking the Chapel Bar roundabout. Talks have been going since last year between Interland and both Nottingham Corporation and the Greater Nottingham Co-operative Society which have resulted in the acquisition of two acres of land on a ground lease basis. The development, which is capable of sub-division should take about two years to complete and the current view is that rents could be between £2 and £2.50 a square foot, compared with less than £2 at present. Jones Lang Wootton and John E. Mitchell and Sons are the agents.

Interland also has several projects elsewhere in the U.K.—for example in Liskeith, Southampton and Luton where two have received planning consents and one is in the O.D.P. stage. There are also some developments in London in places such as Westbury Grove, Forest Gate and Cogent Garden and this side is being expanded. Although the group is taking a cautious view of the Continent acquisitions have been made in Amsterdam and Monaco (a flats development) and a close look is being taken at Germany. Finance is being provided from the usual combination of banking and insurance sources.

An alternative pattern of development is the property company built up a couple of individuals' properties with a much larger group and an

example here is Oakhill Development (Property). This was set up just over a year ago by Michael Newman, formerly a director of the Lyon Group, and it now has a development programme with an investment value of about £5.6m. This includes more than a dozen schemes—both in the industrial sector with estates throughout the country and on the office and shops side with a number of small projects, especially around London. The largest scheme is at Worsley, near Manchester, where a first phase of 85,000 square feet has been completed and let with rents of 50p to 55p a square foot. A second phase of 52,000 square feet is under way with rents likely to be in the 65p to 75p range. As usual most of the initial emphasis has been on trading and pre-funding—in certain cases with the Abbey Property Fund—but an increasing number will now be retained with two further schemes totalling 116 acres in the pipeline.

## Laing in Carlisle

PROPOSALS for a large new shopping centre, on a site of more than five acres in the centre of Carlisle have now been approved in principle by the City Council. The scheme, which involves Laing Development Company, will provide about 60 shops, four large stores and some offices, and parking for 900 cars on a site between Scotch Street/English Street and Lowther Street. A "substantial proportion" of the property on the site is already in local authority ownership. Work can begin as soon as various negotiations have been finished and the project should be completed about three years after that. Laing has also recently agreed a terms with British Rail Property Board for the redevelopment of

the former Railway Goods Depot at Midland Road, Bristol, in a scheme to be known as the Kingsland Trading Estate. The site is half a mile east of the city centre and the 15 acre first phase will consist of a total of 210,000 square feet. The first units should be completed next year and rents are expected to be in the region of £1 a square foot—a clear indication of the rapid growth in that area. King and Co. and Lalonde Bros. and Parham are the letting agents.

## Industrial lettings

THE BUOYANCY of the industrial market over the last few months has been underlined by another series of sizeable lettings. Artagen Properties, for example, has now let a warehouse of more than 100,000 square feet on its industrial estate at Wharf Road, Ponders End, Middlesex, to LRC International and a further three units, totalling 48,000 square feet, are under construction and have been pre-let to BMK Access Equipment and Olympic Kitchens. The rent on the first letting was 81p a square foot, and was 85p on the other three units, but a figure of nearer £1 a square foot is likely for a further 27,000 square feet soon to be built. The estate, which also includes 92,500 square feet of existing fully let buildings, was acquired by Artagen from the Lyon Group earlier this year for £2.25m. Chamberlain and Willows was the letting agent.

The future of the Gillette office and factory complex on the Great West Road has now been resolved with the news that Amalgamated Investment and Property has bought the complex for £11.6m. As I mentioned last Friday there has been a good deal of speculation about the result—a lot of which seems to

have been caused by the fact that the widely rumoured higher bid of £12.25m, came in after the tender had closed on October 5. The building provides 430,000 square feet on a site of 8.75 acres and Amalgamated, which will retain vacant possession in October 1976, intends to renovate the office and some of the industrial space and redevelop parts of the rest of the factory accommodation. The group has been especially active in this area with various schemes around Acton. In the latest acquisition, Amalgamated was advised throughout by Pilehor, Hershman and Partners while Knight Frank and Rutley organised the tender on behalf of Gillette.

Other industrial news is that Percy Bilton has let a further 532,000 square feet in the south east and south Midlands, including its developments at the Airport Estate, Portsmouth; Mill Street, Slough; Gloucester; Coventry and Walsall. In Scotland, more than 180,000 square feet has now been let on the East Mains Industrial Estate at Broxburn, West Lothian, two miles from Edinburgh Airport. Rents of up to 50p a square foot have been achieved. A further phase will soon be under way with Richard Ellis and Leslie Brown as the agent.

## OUT AND ABOUT

● The Brompton Road has been attracting an increasing amount of interest for both office and shopping development over the past few years. A recent example involves number 171, once the site of the El Cubano coffee house, which is being redeveloped together with numbers 173 and 175 by Berkeley Hambro Property Company in a scheme combining a small ground floor department store, about 10,000 square feet of offices

and four luxury penthouses. The project should be completed in early 1975. Instead of being merely an extra to the commercial content as in many schemes the residential part is a key element in this case. Although prices will be announced later, advising on the project, points out that equivalent residential accommodation in the area is to-day being offered at more than £200,000. In a further deal at 203/205 Brompton Road, the long leasehold of a site previously owned by Woolworths has been acquired by Underwood (Cash Chemists). It will occupy about 15,000 square feet of trading and storage space. Barrington Laurence was also the agent here and the two schemes involve more than 15m.

● In north east London, Edmund J. Green (Property Investments) has acquired the former Woolworth store at 1, High Street, Walthamstow, and has now revealed plans for a redevelopment providing some 30,000 square feet of office space. The site is on a corner opposite St. James' Street station. A tenant is now being sought to support an ODP application, and detailed and what are described as "encouraging" discussions have been held with the local planning authority. An obvious bait is that a rent of only £3 a square foot is being quoted. Driven Jones acquired the site for the developer and is advising on the scheme.

● Other London news is that Corob Inter-City Properties has let its renovated office building at 81-83, Finsbury Gardens, S.W.7, to Debenhams for use by the latter's Fashion Multiples Division. The exact rent has not been disclosed but it is believed to be over £7 a square foot. The joint letting agents were Smith Molezack and Co. and Matthews and Goodman.

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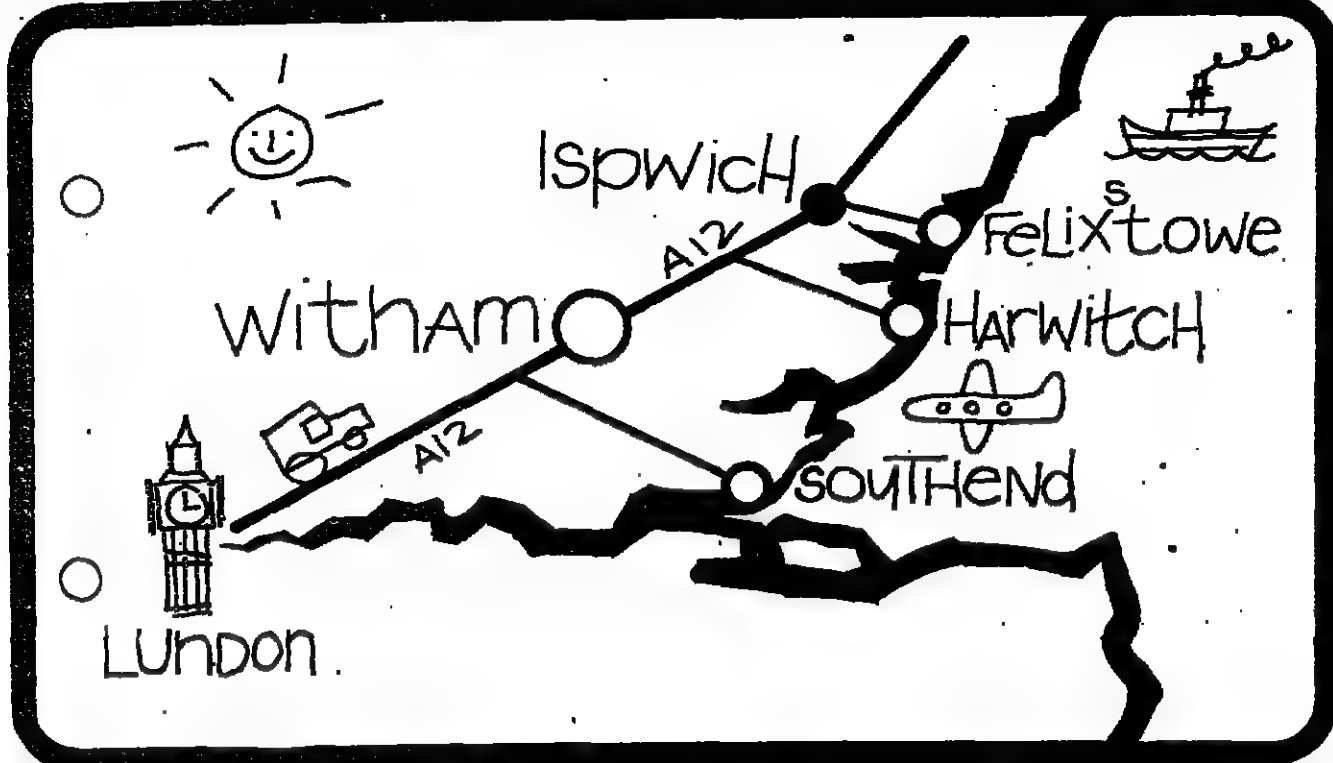




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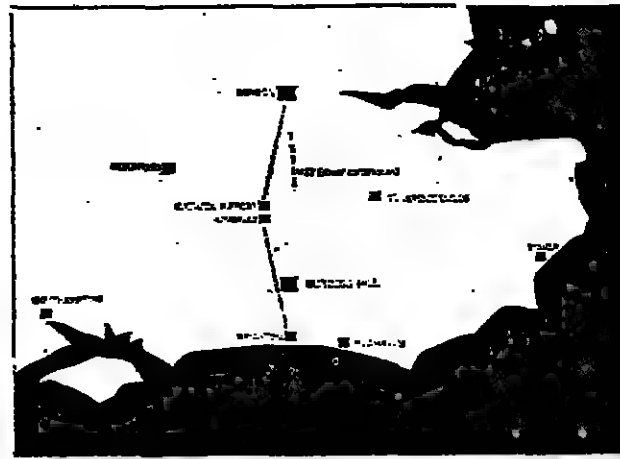
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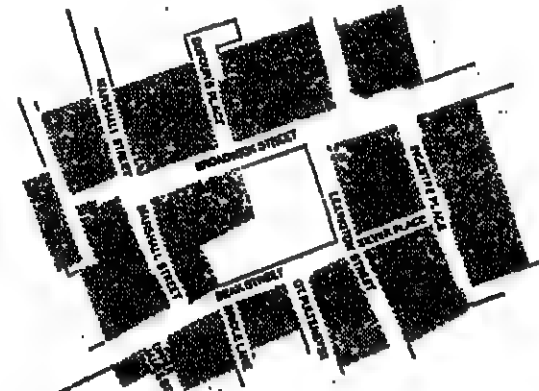
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Main Frontage 82 ft. approx

8 LOW PAVEMENT, NOTTINGHAM  
TEL. 0502 51414

**TO LET**

**BARLOW HOUSE**  
**MANCHESTER CITY CENTRE**

A SELF-CONTAINED NEW OFFICE BUILDING  
READY FOR OCCUPATION DECEMBER 1973  
40,000 sq. ft.

Apply:—  
**W. H. ROBINSON & CO.**  
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**Bicester, Oxfordshire**

Superb industrial & office building 18,300 sq. ft.  
Also proposed units 5/50,000 sq. ft.

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**FOR SALE BY PRIVATE TREATY**

**RIVER TYNE COVERED SHIP & BOAT-BUILDING YARD**

of recent construction  
extending to 13.8 acres (5.97ha.)  
and  
TOTAL FLOOR AREA of 162,300 sq. ft. (15,078m<sup>2</sup>)  
comprising  
Three Covered Bays  
(127.50m—137.50m long)  
for construction of Small Ships in Steel  
plus  
Laying up and fitting out bays  
(60—68m long)  
for Glass Fibre craft  
and additional premises  
for small wooden craft  
Recently installed Plant & Machinery also available.

Apply: **W. G. Mackay, F.C.A.**,  
Post Office Chambers,  
Newcastle upon Tyne.

**BARKING ESSEX INDUSTRIAL DEVELOPMENT SITE FREEHOLD**

**FOR SALE BY TENDER**  
TOTAL SITE AREA 27,500 SQ. FT.  
Closing date 21st November 1973

**Bainstow, Eves & Son**  
Aldermans House, Aldermans Walk, Bishopsgate, E.C.2.  
01-423 1351.

**TO LET**

**HOOTON, WIRRAL**  
153,000 sq. ft. factory/warehouse  
Height to eaves—25 ft.  
Craneage available. Immediate occupation.  
M33 Motorway—1 mile.

Apply: **ELLIOTT, SON & BOYTON**,  
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Tel: 061-236 4156

*This is your jumping-off point in the E.E.C.*

**FOR SALE**

Centre of this area near Frankfurt in the Federal Republic of Germany a furnishing store on 9,000 sq. m. land with a usable area of 5,500 sq. m. for show and store rooms as well as office premises, 6 flats, 8 garages

Bank branch. Restaurant. Loading ramps—parking places. Everything to hand. Built 1962-68.

Please reply Box T.2818, Financial Times, 10, Cannon Street, EC4A 3BY.

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SHORTLY TO BE ERRECTED  
**WAREHOUSE/FACTORY UNITS**  
8,000—42,000 SQUARE FEET  
TO LET

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6 Pavilion Buildings, Brighton.  
Tel: 0273 21561  
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36/8 MARKET ST.  
Frontage 9.40 m.  
Maisonette over  
£17,000 FREEHOLD

**LICHFIELD** (Staffordshire)  
CONDUIT STREET  
5 Small Units  
Frontage 3.35 m.  
£1500 PER ANNUM

**LICHFIELD** (Staffordshire)  
BAKER'S LANE  
Frontage 4.70 m.  
Prime Position  
£8000 LEASEHOLD

**SWADLINCOTE** (Derbyshire)  
9 HIGH STREET  
Frontage 3.95 m.  
Prime position  
£15,000 FREEHOLD

**WALSALL** (Staffordshire)  
24 STAFFORD STREET  
Frontage 4.35m.  
with first floor  
£5500 FREEHOLD

**INDUSTRIALS**

**LICHFIELD** (Staffordshire)  
Factories/  
Warehouses  
9460 m<sup>2</sup>  
To Let in Units of  
465 m<sup>2</sup>  
NEW DEVELOPMENT

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Factory  
5275 m<sup>2</sup>  
Current rent  
PER £10500 ANNUM  
LEASE FOR SALE

**SWADLINCOTE** (Derbyshire)  
GARAGE & P.F.S.  
WITH BUNGALOW  
Offers in the region of  
£20,000 FREEHOLD

PLEASE NOTE OUR NEW TELEPHONE NUMBER



## Memo from Property Growth Assurance

Our  
Property Department  
(Manager Roger Le Cren)  
is now in  
new premises at  
128 Mount Street,  
Mayfair, London W1Y 5HA  
Tel: 01 499 4171

## PROPERTY GROWTH ASSURANCE

Registered and Head Office: Edward House,  
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17-25 SLOANE STREET  
LONDON SW1

OFFICE FLOOR TO LET  
10,380 sq. ft. (957.6m<sup>2</sup>)

- Fully Air Conditioned
- Carpeted
- Exclusive Entrance Hall & Lift
- Car Parking

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**MICHAEL KALMAR & PARTNERS**

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ONLY 1½ MILES FROM  
THE HUMBER BRIDGE  
SOUTH INTERCHANGE

Barton-upon-Humber, Lines Intermediate  
Development Area, One 9-acre  
Industrial estate comprising  
approximately 5 warehouse units  
totalling 80,000 sq. ft. and  
5 factory units totalling  
80,000 sq. ft.

Contact Philip Maton at:-  
Cheffins Grain & Chalk  
49/53 Regent St., Cambridge.

**Cheffins  
Grain &  
Chalk**

Commercial/Industrial Property  
Department  
49/53 Regent Street  
Cambridge CB2 1AF  
Telephone: 0223/58721

**FALKLAND HOTEL, LINDEN ROAD, BEDFORD**  
with outline planning permission for the erection of a block of 18 flats  
with garages.

**FOR SALE BY TENDER**

This property is on the corner of Linden Road and Clapham Road, Bedford  
and has a frontage of 100 feet to Linden Road and 160 feet to Clapham Road.

Tender date on or before 14th December 1973

Particulars and Tender documents available on application to:  
Messrs. Leeds Smith, Solicitors, 4 Bedford Road, Sandy, Beds.  
Tel. Sandy 80251.

**South  
Woodford, E 18**

Single Storey Warehouse  
7,000 sq. ft.  
For Sale Freehold

**Debenham Tewson & Ginnocks**  
Chartered Surveyors  
Bancroft Road, South Woodford, Essex  
London E11 1JG  
Telephone: 01-552 4444

**MARLEY MANOR**  
MARLEY COMMON, HASLEMERE, SURREY

Suitable for Conference Centre, Private House  
or other Institutional Use

Attractive Country House in 11 acres of grounds sited 700 feet  
above sea level and enjoying superb views over the Sussex  
Weald to the South Downs.

10 Bedrooms, 5 Bathrooms, 3 Reception Rooms (85ft. long  
opened up), Staff Rooms, usual offices, staff cottage, extensive  
garaging, 4 Paddocks, 6 loose boxes, 40ft. swimming pool, pavilion with  
changing rooms and Sauna Bath Suite. Croquet lawn, Grass  
Tennis Court.

**FOR SALE BY AUCTION (unless previously sold) on**  
Wednesday 14th November, 1973 at 3.30 p.m. at  
The White Horse Hotel, Haslemere.

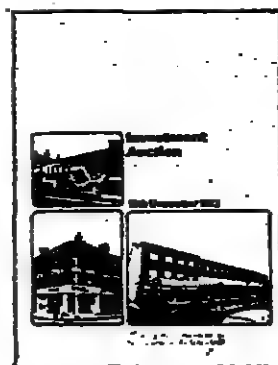
**BROOKHALLS**  
CHARTERED SURVEYORS  
61, Petty France, London, SW1H 9EZ. Tel. 222 1224.

## TWO DAY AUCTION Commercial Investments

Wednesday 12th December 1973

(unless sold previously)  
at The London Auction Mart  
Fur Trade House  
25 Little Trinity Lane, London EC4  
at 2.30pm

- Lot 1 127, 127a, 129 Northdown Road, Cliftonville, Kent.  
Freehold parade of 3 shops.
- Lot 2 148-154 Rainham Road, Chatham, Kent.  
7 shops and supermarket.
- Lot 3 132/134 Old Shoreham Road, Hove, Sussex.  
Petrol filling station and garage.
- Lot 4 54/58 London Road, Portsmouth, Hampshire.  
3 shops with flats above.
- Lot 5 18 and 18a Chapel Market, London, N.1.  
2 shops and upper part.
- Lot 6 51a/53 and 53a Goldhawk Road, London, W.12.  
Shop and separate flat.
- Lot 7 1, 2, 3 & 4 West Reislip Station, Ipswich Road, Middlesex.  
4 shops.
- Lot 8 256/260 Wimbledon Park Road, London, S.W.19.  
Garage, showrooms, offices and flats.
- Lot 9 128/130a Hoe Street, Walthamstow, London, E.17.  
2 shops and maisonette.
- Lot 10 11/13 The Colonnade, Maidenhead, Berkshire.  
3 shops.
- Lot 11 1-7 Main Parade, Chorleywood, Hertfordshire.  
7 shops and 6 maisonettes.
- Lot 12 415/429 Bromley Road,  
1 and 3 Oakridge Road, Downham, Kent.  
8 shops, offices and flats.
- Lot 13 66/70a Swansdon High Road, London, S.W.16.  
3 shops and car workshop.
- Lot 14 1-29 Broad Street, Chesham, Buckinghamshire.  
5 shops, 5 maisonettes, 5 flats and petrol filling station.



Thursday 13th December 1973

(unless sold previously)  
at The London Auction Mart  
Fur Trade House  
25 Little Trinity Lane, London EC4  
at 2.30pm

- Lot 1 13/14 Short Wyre Street, Colchester, Essex.  
Double fronted shop.
- Lot 2 20/21 Short Wyre Street, Colchester, Essex.  
2 modern shops.
- Lot 3 2-12 Ball Lane, Belton, Suffolk.  
Supermarket and 3 shops.
- Lot 4 50, 52, 54 Kingsway, Dovercourt, Essex.  
3 shops and 3 flats.
- Lot 5 Central House, High Street, Dovercourt, Essex.  
8 shops, 8 flats and offices.
- Lot 6 Steele House, High Street, Dovercourt, Essex.  
5 shops and 10 flats.
- Lot 7 21 St. Matthews Street, Ipswich, Suffolk.  
Shop and offices.
- Lot 8 22/28 Crown Street, Ipswich, Suffolk.  
3 shops and offices over.
- Lot 9 16 Newmarket Place, Beccles, Suffolk.  
Newly built supermarket.
- Lot 10 6/7 Sirewell Road, Leiston, Suffolk.  
Modern block of offices.
- Lot 11 22/32 High Road, South Benfleet, Essex.  
Modern local parade.
- Lot 12 68A Pier Avenue, Clacton-on-Sea, Essex.  
Shop and maisonette.
- Lot 13 12 St. Botolph's Street, Colchester, Essex.  
Shop and maisonette.

**Chestertons**

75 Grosvenor Street, London W1X 0JB  
01-493 9302

**135 EARLS COURT ROAD  
S.W.5**

Former public house premises in prime position  
with planning consent for shopping and  
residential use.

**80 YEAR LEASE  
FOR SALE BY TENDER**

Particulars from:

**CHARRINGTON & CO., LTD.,**  
(Ref: SJW).

Wellington House,  
26, Bow Road,  
London, E3 4LN.

By Order of: Norman A. Armstrong Esq., F.C.A., Messrs. Harry L. Price  
& Co., Chartered Accountants, Manchester. Philip G. Liversidge Esq., F.C.A.,  
Messrs. Coopers & Lybrand, Chartered Accountants, Manchester. Gerhard A.  
Weiss Esq., F.C.A., Messrs. W. H. Cork Gully & Co., Chartered Accountants,  
London. Joint Liquidators re: DAVID CH. TURKIE & SONS LIMITED (in  
Creditors Voluntary Liquidation)

**TYLDESLEY, NR. MANCHESTER**

Close to the East Lancashire Road (A580)

**MODERN LIGHT INDUSTRIAL AND  
WAREHOUSE PREMISES**

With Offices

OFF CHADDOCK LANE, ASTLEY INDUSTRIAL ESTATE

Adjacent A580 Manchester to Liverpool (East Lancashire Road).  
The M62 Lancashire/Yorkshire Motorway and M61 Motorway to  
Preston lie about 3 miles away and the M6 Motorway about 8 miles  
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Lodge/Security Office, parking facilities, oil-fired central heating  
installed throughout. Electricity Sub-Station. Three oil-fired steam  
raising boilers. Fire Alarm system, sprinklered "Cold" fume  
extraction.

FLOOR AREA 132,446 SQ. FT.

SITE AREA 4.21 ACRES

VACANT POSSESSION BY ARRANGEMENT

FOR SALE BY AUCTION

(Unless Previously Sold)

By the Joint Auctioneers

**BERNARD THORPE**  
& PARTNERS

*Philip Davies & Sons*

At

THE ESTATE EXCHANGE, 46 FOUNTAIN ST., MANCHESTER

On Friday, 23rd November, 1973 at 2.30 p.m.

Subject to Conditions of Sale

For further particulars and viewing arrangements, apply to the  
Joint Auctioneers, Messrs. Bernard Thorpe & Partners, Elizabeth  
House, St. Peter's Square, Manchester M2 3DF. Tel. 061-236 9595  
or to Messrs. Philip Davies & Sons, 79 Wellington Road South,  
Stockport SK1 3SF. Tel. 061-480 1137 or to the SOLICITORS,  
Messrs. ALEXANDER TATHAM & CO., 11 St. Peter's Square,  
Manchester 2. Tel. 061-236 4444. A piecemeal sale by Auction of  
the Plant, Machinery, Equipment, Office Furniture and other assets  
will be held on the Premises on the 27th, 28th and 29th November,  
1973. Catalogues may be obtained from Messrs. Philip Davies &  
Sons, as above.

**CITY OF LONDON  
BORDER N. 1**

**FREEHOLD INDUSTRIAL PREMISES  
WITH DEVELOPMENT POTENTIAL**

**16,000 sq. ft.**

on nearly half acre site

Vacant Possession

**FOR SALE BY TENDER**

Closing date 3rd December 1973

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Tel: 01-638 8001

**Chamberlain  
& Willows**

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Valuable Block of 9 Freehold Shops  
for Conversion/Redevelopment

First Class Trading Position opposite  
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Maidstone (0622) 53911/51252.

**WANTED  
WEST LONDON**

40-50,000 Sq. Ft.

**Single Storey Warehouse**

FREEHOLD OR LONG LEASEHOLD

**WANTED  
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**Single Storey Factory**

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OLD TOWN, SWINDON, WILTS.

VALUABLE FREEHOLD BUSINESS PREMISES

situate and known as  
27 and 28 DEVIZES ROAD  
occupying a prominent corner position within Old Town Shopping and business  
area, having a total road frontage of 154 feet, suitable for occupation of  
development, which  
FARRANT AND WIGHTMAN  
have received instructions to offer for sale by Public Auction (unless previously  
sold).

THE KINGS ARMS HOTEL, SWINDON, on  
MONDAY 26th, NOVEMBER, 1973, at 2.30 p.m.  
Detailed particulars from the Auctioneers, "Market House," 2 Newport Street  
Swindon (Tel. 21201)

هكذا من الأعمال



On behalf of LAZARD BROTHERS & CO. LTD.

# CITY OF LONDON sq. 8,230 ft.

## MOORGATE STATION

Remaining suite of new air-conditioned offices

TO LET

TO A SINGLE TENANT



**Healey & Baker**

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Prime Industrial Development Site

# LEEDS

Adjacent to the M621 motorway  
which links the M1 and M62

Site area 6.4 acres  
(approx)

FREEHOLD

With planning consent

Closing date  
Noon Friday Nov. 30th 1973

Further particulars from

**MICHAEL LAURIE & PARTNERS**

8 ST. JAMES'S PLACE,  
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TEL: 01-493 4371

Joint Sole  
Agents

**HEPPER & SONS**

CHARTERED SURVEYORS  
HEPPER HOUSE  
EAST PARADE  
LEEDS 1  
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**LAWSON LARG & CO.**

Chartered Surveyors &  
Auctioneers

**CITY OF YORK**

STORAGE &  
INDUSTRIAL LAND

6.72 ACRES

OUTLINE PLANNING  
PERMISSION

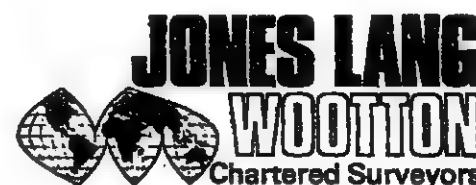
Further Particulars from  
Agent's Office:  
St. Trinity House, King's Square,  
York. (Tel. 0904 2502/3)

## Jones Lang Wootton announce the further development of Belgium.

As an extension to their  
professional service in Belgium  
Jones Lang Wootton  
announce the opening on November 5th  
of a new office in

## Antwerp

38 Frankrijkplei, 2000 Antwerp, Belgium.  
under the supervision of John D. Kilner, A.R.I.C.S.



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Australia: Sydney, Canberra, Melbourne, Brisbane, Adelaide, Perth, Christchurch, Auckland, Hong Kong.

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Air-conditioned Offices  
30,000 sq. ft. net.

To Be Let  
(O.D.P. required)

All enquiries to:



Chartered Surveyors

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Telex: 885557  
Ref: D/DRCB

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Walpole House, 26/42 Bond Street

10,500 sq. ft.

Fully Air-conditioned Offices/Showrooms

To Be Let

Joint Sole Agents



Chartered Surveyors  
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Tel: 01-493 6040 Telex: 23858



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Newly erected  
WAREHOUSE  
50,000 sq. ft.  
All amenities.  
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sq. ft. of storage close to High  
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generous loans arranged for a fixed term of three years.  
Large payments, if required.

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Modern Shop Investments  
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1,200 sq. ft. let to public company at  
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Industrial, Commercial and  
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Coventry by-pass

2.72 acres

30,000 sq. ft. building

40,000 sq. ft.

hardstanding

good offices and

all services

agents



Estate House  
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49,200 SQ FT

PLANNING CONSENT FOR SHOPPING, SUPERMARKET  
& OFFICES

FOR SALE BY TENDER

CLOSING DATE 12 DECEMBER 1974

Apply  
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82 NORTH STREET, CHICHESTER, SUSSEX

IN THE PREMIER POSITION

Frontage of about 26 feet 10 inches

FREESHOLD—WITH  
VACANT POSSESSION OF GROUND FLOOR

AUCTION DECEMBER 4th  
(unless previously sold)

Auctioneers—  
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3 & 5 DERBY STREET  
17A MARKET MEWS  
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40 & 42 SHEPHERD STREET

SEVEN FREEHOLD AND LONG LEASEHOLD HOUSES  
FOR INVESTMENT OR OCCUPATION

all with

VACANT POSSESSION  
(except garages at 40 & 42 Shepherd Street)

FOR SALE BY TENDER

CLOSING DATE 12 noon, Friday 7th December, 1973

Sole Agents

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HAYWARD**

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Medium Term Funds  
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5-10 yrs, interest-only.

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NOTTING HILL, W.11.  
Situated on the main road in busy  
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SITE AREA 3,500 sq. ft. approx.  
Nett. Total, Existing Floor Area  
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FULL VACANT POSSESSION  
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PARIS — ADJACENT STE. LAZARE STATION  
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SUITABLE CONVERSION — FOR SALE

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28,500 square feet net. (approx.) PROPOSED NEW OFFICE BUILDING

- Prominent corner position • Opposite St. James St. Station
- Basement Car Park • Rent in the region of £3-00 per sq.ft.

To let to a tenant who can support an O.D.P. Application

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JONAS**



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Prestige period office building to let

**4,113 sq.ft.**

Apply joint sole  
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"Shorts" (Lives up to Five Years)										BUILDING INDUSTRY-Continued										DRAPERY AND STORES-Continued										ELECTRICAL AND RADIO										INDUSTRIALS (Miscellaneous)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																										
99.9	99.8	Trusty Sav. 1973	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1974	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1975	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1976	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1977	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1978	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1979	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1980	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1981	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1982	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1983	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1984	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1985	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1986	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1987	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1988	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1989	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1990	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1991	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1992	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1993	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1994	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1995	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1996	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1997	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1998	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 1999	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2000	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2001	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2002	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2003	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2004	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2005	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2006	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2007	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2008	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2009	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2010	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2011	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2012	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2013	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2014	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2015	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2016	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2017	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2018	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2019	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2020	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2021	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 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2047	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2048	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2049	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2050	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2051	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2052	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2053	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2054	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2055	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2056	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2057	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2058	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2059	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2060	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2061	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2062	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2063	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2064	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2065	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2066	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2067	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2068	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2069	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2070	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2071	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2072	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2073	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2074	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2075	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2076	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2077	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2078	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2079	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2080	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2081	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2082	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2083	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2084	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2085	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2086	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2087	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2088	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2089	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2090	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2091	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2092	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2093	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2094	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2095	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2096	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2097	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2098	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2099	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2100	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2101	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2102	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2103	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2104	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2105	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2106	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2107	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2108	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2109	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2110	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2111	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2112	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2113	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2114	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2115	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2116	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2117	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2118	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2119	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2120	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2121	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2122	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2123	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2124	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2125	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2126	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2127	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2128	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2129	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2130	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2131	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2132	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2133	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2134	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2135	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2136	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2137	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2138	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2139	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2140	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2141	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2142	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2143	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2144	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2145	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2146	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2147	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2148	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2149	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2150	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2151	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2152	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2153	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2154	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2155	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2156	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2157	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2158	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2159	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2160	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2161	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2162	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2163	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2164	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2165	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2166	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2167	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2168	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2169	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2170	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2171	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2172	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2173	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2174	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2175	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2176	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2177	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2178	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2179	99.9	4.5	2.0	99.9	99.8	Trusty Sav. 2180	99.9	4.5	2.0	99.9	99.8	

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### INDUSTRIALS—Continued

Stock	Price	Chg	Net Div	Yld	P/E	Sup
Johnson & Johnson	125	0	2.2	3.3	22.4	27
Kalamazoo	41.5	0	0.5	3.2	12.8	47
Kellogg Int'l Corp	78	0	0.21	3.1	25.1	29
Kendall	76	0	0.21	3.1	25.1	29
Kent (Gen.) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (A) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (B) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (C) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (D) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (E) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (F) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (G) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (H) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (I) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (J) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (K) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (L) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (M) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (N) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (O) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (P) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (Q) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (R) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (S) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (T) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (U) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (V) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (W) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (X) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (Y) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (Z) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AA) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AB) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AC) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AD) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AE) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AF) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AG) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AH) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AI) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AJ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AK) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AL) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AM) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AN) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AO) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AP) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AQ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AR) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AS) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AT) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AU) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AV) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AW) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AX) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AY) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (AZ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BA) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BB) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BC) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BD) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BE) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BF) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BG) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BH) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BI) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BJ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BK) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BL) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BM) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BN) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BO) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BP) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BQ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BR) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BS) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BT) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BU) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BV) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BW) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BX) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BY) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (BZ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CA) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CB) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CC) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CD) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CE) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CF) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CG) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CH) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CI) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CJ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CK) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CL) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CM) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CN) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CO) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CP) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CQ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CR) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CS) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CT) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CU) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CV) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CW) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CX) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CY) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (CZ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DA) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DB) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DC) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DD) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DE) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DF) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DG) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DH) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DI) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DJ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DK) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DL) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DM) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DN) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DO) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DP) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DQ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DR) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DS) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DT) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DU) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DV) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DW) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DX) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DY) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (DZ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EA) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EB) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EC) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (ED) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EE) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EF) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EG) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EH) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EI) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EJ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EK) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EL) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EM) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EN) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EO) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EP) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EQ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (ER) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (ES) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (ET) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EU) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EV) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EW) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EX) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EY) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (EZ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FA) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FB) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FC) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FD) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FE) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FF) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FG) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FH) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FI) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FJ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FK) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FL) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FM) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FN) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FO) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FP) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FQ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FR) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FS) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FT) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FU) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FV) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FW) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FX) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FY) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (FZ) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (GA) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (GB) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (GC) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (GD) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (GE) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (GF) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (GG) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (GH) Corp	51.5	0	0.21	3.1	25.1	29
Kerrigan (GI) Corp	51.5	0	0.21	3.1	25.1</	

## INDUSTRIALS—Continued

[illegible]**PROPERTY—Continued**[illegible]

**TEXTILES—Continued**

[illegible]**TRUSTS—Continued**[illegible]

## RUBBERS AND SISAL

[illegible]

**MACHINE TOOLS**

[illegible]

## MOTORS • AIRCRAFT TRADE

[illegible]

Colmore Lvs. ....	41	.....	5.6	1.4
Cowie (T.) Sp. ....	36	+1	Q35	2.5

[illegible]

Brit. Printing.....	64 $\frac{1}{2}$	+1 $\frac{1}{2}$	112 $\frac{1}{4}$	28
Britains.....	90	+1	8	15

[illegible]

### SHIPPING

[illegible]

Brigay Grp 5p	15 <sub>2</sub>	+1 <sub>2</sub>	7.3
B. Cotton Wool	49		7.3

[illegible]

Continent & Ind.	155	+1	133
Cont. Union	91	...	98.4

[illegible]

Finance, Land, etc.					
hereon R0 30	322	+2	073.3	2	

[illegible]

4 Bridge High	12	.....	Q10	2
orbit High	64	.....	Q7.3	
Scumbe 100	63	.....	8.4	1

[illegible]

W. Folding - 50r	616	...	Q32
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[illegible]

Metals Dr. Sur.	72	11
...	15	11

125	150	-2	150	1.1	2.3
132	150	7	700	1.5	4.2
133	150	7	700	1.5	4.2
134	150	7	700	1.5	4.2
135	150	7	700	1.5	4.2
136	150	7	700	1.5	4.2
137	150	7	700	1.5	4.2
138	150	7	700	1.5	4.2
139	150	7	700	1.5	4.2
140	150	7	700	1.5	4.2
141	150	7	700	1.5	4.2
142	150	7	700	1.5	4.2
143	150	7	700	1.5	4.2
144	150	7	700	1.5	4.2
145	150	7	700	1.5	4.2
146	150	7	700	1.5	4.2
147	150	7	700	1.5	4.2
148	150	7	700	1.5	4.2
149	150	7	700	1.5	4.2
150	15				

TINS					
and Nigeria	32		10%	1.0	11.7
re Syria	172			4	9.8
ral Tins	242		30%	4	7.4
and Syria	21		6.3	0.8	7.6
and Libya	1212		20	1.4	4.6
and Egypt	1212		20	1.4	4.6
and Egypt	2644		32.8	1.6	7.1
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and Egypt	2644		32.8	1.6	7.1
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and Egypt	2644				

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**HALL & PICKLES**  
SHEFFIELD

**STEEL WIRE TOOLS**

**Lombard**

## Unifying Europe—the lesson of 1973

BY C. GORDON TETHER

THE EEC joint statement on the Middle East crisis has been hailed as a landmark in the history of the Community. It is a landmark because it is the first time that the Community has spoken with one voice on a subject of such importance. It is a landmark because it shows that the Community is capable of acting in a unified manner. It is a landmark because it shows that the Community is capable of acting in a unified manner.

It is whether the cause of European unity is to be served by adopting an "other" less ambitious approach—a concession to realism that would be particularly helpful from the British point of view, since it could lead to the downgrading of the aspects of harmonization that are generating most political dissension and making the idea particularly unappealing.

## Building Rome

The pro-market crusaders want to force the pace—last autumn's Summit proposed an economic and monetary integration scheme that would get near to turning the Nine into a single country by 1980. The anti-market forces, by contrast, maintain that it is more practicable and wiser to concentrate on forms of collaboration that are within comfortable reach.

Rome was not built in a day. And pro-market forces are justified in arguing, therefore, that the fact that there is a limit to show in terms of the advancement of European solidarity at the end of the enlarged Community's first year does not prove that their vision is unattainable.

Yet builders of Rome do have a duty to ask themselves from time to time whether their plans need to be modified to ensure that they are continuing to serve their intended purpose. And it is surely reasonable to ask, in the light of the past year's experience, whether the cause of European unity would not be better if we set more modest and realistic targets.

It is not only that some of the Community's grand objectives are looking increasingly outdated—the more one sees of Big Power confrontations, the more convinced one becomes that Europe could do more for peace by insisting that this form of world government has outlived its usefulness than by sponsoring a "Third Force". It is also now abundantly clear that the advanced forms of economic integration the EEC is committed to are destined to encounter such resistance that attaching so much importance to them can only cause frustration and discredit the whole concept.

What is more, such fervour is apt to inhibit collaboration of the kind that would be both feasible and helpful. The currency upheavals of the past year have shown that it would be madness to try to tie up EEC countries in a monetary union that made their exchange rate relationships permanently unalterable. But there is everything to be said for collaboration in facing up to the dollar problem.

## De Gaulle

There is also the important point that inhering the slight tendency for European integration to generate hostility at the grass roots. British involvement in the CAP, as everyone knows, has not exactly improved Anglo-French relations at this level. When he argued in 1967 that bringing Britain and other Western European countries into the Community would turn it into an "entirely different organization," the late General de Gaulle went on to suggest that it might be more advantageous to collaborate with them through the "association" method of strengthening economic relations.

## THE LEX COLUMN

# Beecham's definition of growth

While its old sparring partner, Boots, was talking about other things, Beecham chose yesterday to remind us what a Stage Three growth stock should look like. First half sales, pre-tax profits and earnings per share are up 27, 29 and 39 per cent, respectively. Admittedly, the first half of 1972-73 was held back to the extent that earnings increased "only" 12.6 per cent—for a number of reasons: new plants in Scotland and Singapore, big changes in the French sales set-up, destocking in both pharmaceuticals and consumer lines in the Far East and the need to support Macleans. Toothpaste with heavy advertising in the U.S. But when the absence of most of these brakes (Irvine only came on stream in the second half of this year) means a growth rate way over the internal target of 15 per cent, plus—and their presence a rate only slightly under—Beecham's loss of market status in recent years becomes even less easy to understand.

However, a 9p rise to 296p yesterday took Beecham nearer the top of its 1973 trading range, and prospects could take it further. The acceleration had already begun in the second half of 1972-73, but the analysts are going happily for an annual growth rate of 35 per cent pre-tax, indicating earnings of over 20p a share and a prospective p/e of under 15.

**Champion-A.W.**  
There are two possible reactions to the agreed offer for A.W. (Securities)—128p cash—from Champion International Corporation. An exit p/e of 12 on the forecast is only just in line with the nominal value of Nottingham's offer for Lancaster Carpets this Spring—yet A.W.'s pre-tax profits per share this year will be roughly 8 times the 1969-70 level, and there is clear strategic value in its leadership of the printed tufted market. On the other hand, A.W.'s forecast of £8.9m against £5m is no real surprise—yet the offer represents a premium of over two-fifths on the pre-bid price. Although the

group may now seem to be up for sale, this offer lies in square with the management's international ambitions. So the shares closed at 120p.

**Boots**  
In the context of the bid situation, Boots' interim figures serve as a reminder of management quality. Excluding indirect tax, sales for the six months to September are up 22 per cent, which is virtually all volume and represents a steady trend over both quarters. Profits on a comparable basis are 26 per cent higher at £27.8m—higher price increases "would have been permissible," and the message is that crude guesses at 1973-74's reference level on the basis of group margins in the past two years are wrong. Overseas sales are accelerating, and there is room for manoeuvre within the manufacturing divisions.

In turn, that means projections of a profits decline in the current half are also incorrect. Clearly most of this year's profits growth has already been achieved, and this view was put to Mr. Whitelaw. They are anxious the outlines of an agenda for the tripartite talks should be clear so discussions can make rapid progress once they begin. The Irish side do not believe the Dublin's recognition of the North is a serious enough issue to delay the start of tripartite talks. Their reply to demands for a renunciation of the Irish claim to the whole of Ireland as the national territory is likely to be that this itself could form part of any discussions between London, Dublin and Belfast representatives.

**Tripartite talks**  
Yesterday's meeting was at the request of Dr. Fitzgerald and is seen by the Irish as important in clarifying the areas of discussion for the tripartite talks to be held on the formation of a Council of Ireland if negotiations to set up an executive in Northern Ireland are successful. The Irish Government is concerned that the talks should begin as soon as agreement on the shape of an executive has

been achieved, and this view was put to Mr. Whitelaw. They are anxious the outlines of an agenda for the tripartite talks should be clear so discussions can make rapid progress once they begin.

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Mr. James Prior, Leader of the Commons, told MPs yesterday he hoped to announce a debate on the Northern Ireland situation in his Parliamentary business statement next Thursday. If he does, the debate will begin as soon as agreement on the shape of an executive has

been achieved, and this view was put to Mr. Whitelaw. They are anxious the outlines of an agenda for the tripartite talks should be clear so discussions can make rapid progress once they begin.

**Shareholders to vote on Maxwell re-election to Pergamon Board**  
BY NICHOLAS OWEN  
DIRECTORS of Pergamon Press are hoping to persuade the U.S. Leasco group and Mr. Robert Maxwell, the former chairman, not to use their votes at the forthcoming shareholders' meeting called to decide whether Mr. Maxwell should be re-elected to the Board.

Sir Walter Courtis, Pergamon's chairman, said last night he believed that the "uncommitted" shareholders in Pergamon, which has had its shares suspended for four years, should have their say, and he claimed Mr. Maxwell was agreeable to this.

Leasco, with 38 per cent of Pergamon against Mr. Maxwell's 27 per cent, has remained "unalterably opposed" to Mr. Maxwell's re-appointment. Largely because of the threat by editors of Pergamon's journals that they would withdraw co-operation unless the executive was re-elected, the

chairman rejoined the Board, the directors are supporting Mr. Maxwell's appointment at a meeting on November 20.

Earlier reports have severely criticised Mr. Maxwell, but Sir Walter, who has been able to rule out Mr. Maxwell's return, said that the company was not in a position to do so. Sir Walter stated that the company was not in a position to do so.

**Interdependent**  
In particular, the growing interdependence of Community states in the fields of industrial, commercial, strategic, monetary and foreign policy will be emphasised, leaving the inference to be drawn that Holland must not be allowed to stand alone.

In other words, the present crisis will be used by the MPs on the committee to highlight the need to co-ordinate policies over the whole field of energy.

Mr. Norman said that the Community faced two specific dangers because of its lack of a concerted policy—supplies could be cut off at the whim of States that controlled the oil, and there were increasing problems created by the massive growth of monetary reserves built up by the oil States. This was a growing cause of monetary instability, as well as presenting the Arabs with a powerful political weapon.

**Plea for British reactor plant**  
BY JOHN BOURNE, LOBBY EDITOR  
USPECTING that the Central Electricity Generating Board is urging the Government to buy a "select" of the last session's Select Committee, Mr. James Prior, a member of the House, firmly told members of the committee in the Commons yesterday that no decision on the purchase of reactors, although MPs believe that a decision cannot long be delayed.

The delegation—about six strong—will be led by Mr. Arthur Almer, Labour MP for Bristol Central and the chairman of the group which produced the Select Committee's report on nuclear reactors in July. Also on it will

be Mr. Airey Neave, Conservative MP for Abingdon and chairman of last session's Select Committee. Mr. James Prior, a member of the House, firmly told members of the committee in the Commons yesterday that no decision on the purchase of reactors, although MPs believe that a decision cannot long be delayed.

**Chunnel finance Bill passed by Commons**  
BY JOHN HUNT  
THE GOVERNMENT is to provide a £120m loan to British Rail to cover the cost of the rail link between the Channel Tunnel and London. Mr. John Peyton, Minister for Transport Industries, told the Commons last night.

The money will come from the National Loans Fund and will not have to be financed out of ordinary railway investment he said. Although the Minister did not give further details, loans of this kind are usually interest free.

Mr. Fred Mulley, Opposition transport spokesman, said he was disappointed the Government was not going to make a straightforward grant to BR for the rail link. He asked the Minister to look at the matter again.

The Channel Tunnel (Initial Finance) Bill, providing money for the second stage of the work up to 1975, was passed by 176 votes to 125—a Government majority of 51.

During the debate, however, the project came under strong and almost unanimous criticism from Conservative MPs who feared the environmental effect on Kent.

Continued from Page 1

## Kissinger's peace plan

portant victory in the Yom Kippur war, while Israel's substantial bridgehead on the western side of the Canal would allow it to argue in a similar vein.

With Egyptian honour satisfied, the Israelis hope that it will at last be possible to obtain Arab recognition of the State of Israel "within secure frontiers," as the UN resolution 242 has it. What these boundaries will be, will, no doubt, be the subject of extremely tough negotiations over the coming months, and it is certainly not excluded here that the negotiations might break down at some stage and that fighting will be resumed.

For the moment, however, the Israeli Government is primarily concerned with laying the groundwork for a permanent settlement and this necessitates an effective cease-fire which will not break down at the first shot.

The present Government can do no more than start the process leading to a peace settlement for it faces a general election at the end of December at which its policies will be put to the test.

The Government has already been strongly criticised by the right-wing Opposition and some sections of public opinion for the country's lack of military preparedness at the time of the Arab countries' attack on October 6, as well as its acceptance of the cease-fire under American pressure at a time when Israel was considered to be in a strong military position.

**Copper and zinc at new London peak**  
BY JOHN EDWARDS  
COPPER and zinc prices rose to the highest levels ever on the London Metal Exchange yesterday.

The upsurge in values during the past three days—with cash copper climbing by over £40 to £900 a ton and cash zinc soaring by £80 to £2000 a ton—is the work of Morocco seeking a new price for its metal being intensified this week by U.S. production setbacks.

There is no sign of the supply "squeeze" easing, although speculative buying has helped push prices up and profit-taking could bring a downturn.

The increase in London metal prices has been achieved in spite of the stronger tone of sterling, which would normally be a depressing influence.

A further threat to the U.K. import bill for essential raw materials has been posed this week by Morocco seeking a massive increase of over 200 per cent in the price it charges for phosphate rock, used in the manufacture of fertilisers and detergents.

This could add something like £2m to the U.K. cost of phosphate imports, which totalled over £3.5m in the first nine months of this year.

Morocco is the world's biggest exporter of phosphate rock. Recent falls in the prices of grains—wheat and maize—cocoa, cotton, and wool have helped bring the Financial Times Commodity Index down to 179.54 compared with a peak of 189.43 reached in August.

But the index since falling to 175.22 at the end of October has shown signs of rising again. This is mainly because of the increase in metal prices, although other commodity values like rubber and cocoa are showing signs of rallying, too.

Commodities Page 29

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## Shell

It was the signs of conciliation in the Middle East rather than the sparkling third quarter figures which left Shell 10p higher at 256p yesterday. With net income of £166.8m against £143.2m in the second quarter and the badly depressed £45.1m in July-September 1972, Shell is running well up with outside targets; bearing in mind that higher crude costs will not impinge until well into December, and volume losses in countries like Holland and the U.S. should not be very serious this quarter, a net of £550m for the year and earnings of 40p a share are well within sight. But a p/e of 6.4 is trying to grapple with the huge unknowns of 1974, which leave Shell in the political melting-pot.

The first effect of any shortage is to push up margins; even in the third quarter crude output was up merely 1.7 per cent against 6.8 per cent for extra, always assuming Decca can actually produce the margin unit of product sales have

## Smiths Industries

Supplying the motor industry is not all slings and arrows, judging by the 80 per cent jump in Smiths Industries' profits from that category in 1972-73. A cost reduction scheme maximised the effects of a peaceful first half, and mitigated the trouble in the second six months when labour disruption rose to new heights. Overall, pre-tax profits are up 43 per cent (ex acquisitions) to the expected £10.1m, with aerospace, distribution and overseas subsidiaries among the other bright spots. But neither this performance—the third of three good years—nor Smiths' fat order books for 1973-74 are reflected in a share price of 174p, or a net p/e of under 11.

## Decca

With two years of losses on home trading in the last five, it was crucial for Decca that for Stage Three purposes the consulative document's threat to count loss years as no profit rather than no trading years should not go through to the statutory instrument. It did not, so under Clause 65 its reference level is the 1972-73 single output year average; and that could mean perhaps £1.5m pre-tax extra, always assuming Decca can actually produce the margin unit of product sales have

## Denmark calls general election

BY HILARY BARNES

COPENHAGEN, Nov. 8. In the present Folketing, the Government, a Social Democratic minority administration, has had a working majority of one, with 89 supporters, including 17 members of the Left-wing Socialist People's Party. Against it were the 88 members of the Conservative, Liberal and Radical opposition parties.

The decision to hold an election, which comes almost two years before the end of the electoral period, was welcomed by opposition leaders and greeted with applause on the floor of the Copenhagen Stock Exchange.

"An election is needed to clear the air," said Mr. Poul Hartling, Liberal Leader. Taxation, public expenditure and the need for stable Government are the issues which are likely to dominate the General Election, Denmark's fourth in eight years.

A prominent part will be played by the new Poulsen Progress Party under the leadership of Mr. Mogens Glistrup, a Copenhagen lawyer.

## In the balance

Recent polls have indicated that this party, formed only last spring, could take 25 to 30 of the 179 seats, which would leave it holding the balance between the Socialists and the traditional non-Socialist parties.

The Social Democrats, according to the polls, are heading for a severe setback, possibly losing up to 12 of their 70 seats.

The unusual political situation created by the intervention of Mr. Glistrup makes it difficult to foresee what kind of Government will come into office, but the three traditional opposition parties hope they can form a coalition, as they did from 1968-71.

Democracy in disarray, Page 6

## Shareholders to vote on Maxwell re-election to Pergamon Board

BY NICHOLAS OWEN

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In particular, the growing interdependence of Community states in the fields of industrial, commercial, strategic, monetary and foreign policy will be emphasised, leaving the inference to be drawn that Holland must not be allowed to stand alone.

In other words, the present crisis will be used by the MPs on the committee to highlight the need to co-ordinate policies over the whole field of energy.

Mr. Norman said that the Community faced two specific dangers because of its lack of a concerted policy—supplies could be cut off at the whim of States that controlled the oil, and there were increasing problems created by the massive growth of monetary reserves built up by the oil States. This was a growing cause of monetary instability, as well as presenting the Arabs with a powerful political weapon.

**Plea for British reactor plant**  
BY JOHN BOURNE, LOBBY EDITOR  
USPECTING that the Central Electricity Generating Board is urging the Government to buy a "select" of the last session's Select Committee, Mr. James Prior, a member of the House, firmly told members of the committee in the Commons yesterday that no decision on the purchase of reactors, although MPs believe that a decision cannot long be delayed.

The delegation—about six strong—will be led by Mr. Arthur Almer, Labour MP for Bristol Central and the chairman of the group which produced the Select Committee's report on nuclear reactors in July. Also on it will

be Mr. Airey Neave, Conservative MP for Abingdon and chairman of last session's Select Committee. Mr. James Prior, a member of the House, firmly told members of the committee in the Commons yesterday that no decision on the purchase of reactors, although MPs believe that a decision cannot long be delayed.

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## Index rose 5.9 to 428.8

averaged almost twice the 1972 level so far this year. Prices have been good through most of Europe, most recently in France. But the testing time may start in the first quarter next year, when if the present Arab cutback timetable is maintained widespread rationing will be holding back demand and Shell will be encountering a refinery and shipping overcapacity problem.

## Weather

U.K. TO-DAY

A SOUTH-WESTERLY air will persist over most of Southern England will be cloudy, but mainly dry. Northern Ireland will be cloudy, perhaps with bright intervals and showers. Temperatures in England and Wales will be rather warm.

S.W. England, E. Angles, the Midlands, Channel Islands, S. Wales. Rather cloudy, mainly Wind S.W. fresh. Rather warm. Max. temp. 40°C (87°F).

E. Central, N.W. N.E. England, N. Wales, Isle of Man. Cloudy, perhaps rain. Wind S.W. strong. Rather warm. Max. temp. 12°C (54°F).

Scotland, Argyll, N. Ireland. Cloudy, rain at times. Hill patches. Wind S.W. strong. Normal temps. Max. 8°C (46°F).

Outlook: Rain at first, in periods and showers later, coming colder.

Lighting-up: London, Manchester 16.55, Glasgow 17.04, Belfast 17.04.

## BUSINESS CENTRES

Y-day Mid-day

Alexandria	5	22	75	Madrid	5	22	75
Amsterdam	5	22	75	Manila	5	22	75
Antwerp	5	22	75	Mexico C.	5	22	75
Bahia	5	22	75	Moscow	5	22	75
Bombay	5	22	75	Mumbai	5	22	75
Buenos Aires	5	22	75	Nairobi	5	22	75
Calcutta	5	22	75	Paris	5	22	75
Canton	5	22	75	Rangoon	5	22	75
Cebu	5	22	75	Singapore	5	22	75
Colon	5	22	75	Taipei	5	22	75
Hankow	5	22	75	Tokyo	5	22	75
Hong Kong	5	22	75	Yokohama	5	22	75
Kobe	5	22	75				
London	5	22	75				
Lyons	5	22	75				
Manila	5	22	75				
Medan	5	22	75				
Shanghai	5	22	75				
Singapore	5	22	75				
Taipei	5	22	75				
Tokyo	5	22	75				
Yokohama	5	22	75				

## HOLIDAY RESORTS

Y-day Mid-day

Algiers	5	17	65	Las Vegas	5	17	65
Barcelona	5	17	65	London	5	17	65
Batavia	5	17	65	Madrid	5	17	65
Bombay	5	17	65	Manila	5	17	65
Buenos Aires	5	17	65	Mexico C.	5	17	65
Calcutta	5	17	65	Moscow	5	17	65
Canton	5	17	65	Mumbai	5	17	65
Cebu	5	17	65	Nairobi	5	17	65
Colon	5	17	65	Paris	5	17	65
Hankow	5	17	65	Rangoon	5	17	65
Hong Kong	5	17	65	Singapore	5	17	65
Kobe	5	17	65	Taipei	5	17	65
London	5	17	65	Tokyo	5	17	65
Lyons	5	17	65	Yokohama	5	17	65
Manila	5	17	65				
Medan	5	17	65				
Shanghai	5	17	65				